

Corporate Performance Committee

commences at the conclusion of the City
Services meeting Wednesday 6 March 2024

Venue: Committee Room, Botany Town Hall, Corner of Edward Street and Botany Road, Botany

Contact Us

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Bayside council acknowledges the Traditional custodians – the Gadigal/Bidjigal people of the Eora Nation.

The people of the Eora Nation, their spirit and ancestors will always remain with our water ways and the land – our Mother Earth.

**Corporate Performance Committee
Councillor Seating**



Chairperson
Scott MORRISSEY



Mayor /Christina CURRY



Deputy Chair
Ann FARDELL



Greta WERNER



Paul SEDRAK



Andrew TSOUNIS



Michael NAGI

General Manager
Meredith Wallace

Director
Richard Sheridan

Statement of Ethical Obligations

Obligations

Oath [Affirmation] of Office by Councillors

Oath

I swear that I will undertake the duties of the office of councillor in the best interests of the people of Bayside Local Government Area and the Bayside Council and that I will faithfully and impartially carry out the functions, powers, authorities and discretions vested in me under the Local Government Act 1993 or any other Act to the best of my ability and judgment.

Affirmation

I solemnly and sincerely declare and affirm that I will undertake the duties of the office of councillor in the best interests of the people of Bayside Local Government Area and the Bayside Council and that I will faithfully and impartially carry out the functions, powers, authorities and discretions vested in me under the Local Government Act 1993 or any other Act to the best of my ability and judgment.

Code of Conduct conflict of interests

Pecuniary interests

A Councillor who has a **pecuniary interest** in any matter with which the council is concerned, and who is present at a meeting of the council at which the matter is being considered, must disclose the nature of the interest to the meeting.

The Councillor must not be present at, or in sight of, the meeting:

- a) at any time during which the matter is being considered or discussed, or
- b) at any time during which the council is voting on any question in relation to the matter.

Non-pecuniary conflicts of interests

A Councillor who has a **non-pecuniary conflict of interest** in a matter, must disclose the relevant private interest in relation to the matter fully and on each occasion on which the non-pecuniary conflict of interest arises in relation to the matter.

Significant non-pecuniary interests

A Councillor who has a **significant** non-pecuniary conflict of interest in relation to a matter under consideration at a council meeting, must manage the conflict of interest as if they had a pecuniary interest in the matter.

Non-significant non-pecuniary interests

A Councillor who determines that they have a non-pecuniary conflict of interest in a matter that is **not significant** and does not require further action, when disclosing the interest must also explain why conflict of interest is not significant and does not require further action in the circumstances.

MEETING NOTICE

A meeting of the
Corporate Performance Committee
will be held in the Committee Room, Botany Town Hall
Corner of Edward Street and Botany Road, Botany
on **Wednesday 6 March 2024** at **commences at the conclusion of the City Services meeting**

AGENDA

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The meeting will be video recorded and live streamed to the community via Council's YouTube page, in accordance with Council's Code of Meeting Practice.

Meredith Wallace
General Manager

1 ACKNOWLEDGEMENT OF COUNTRY

Bayside Council acknowledges the traditional custodians: the Gadigal and Bidjigal people of the Eora nation, and pays respects to Elders past, present and emerging. The people of the Eora nation, their spirits and ancestors will always remain with our waterways and the land, our Mother Earth.

2 APOLOGIES

3 DISCLOSURES OF INTEREST

In accordance with Council's Code of Meeting Practice, Councillors are reminded of their Oath or Affirmation of Office made under Section 233A of the Local Government Act and their obligations under the Council's Code of Conduct to disclose and appropriately manage conflicts of interest.

4 MINUTES OF PREVIOUS MEETINGS

Corporate Performance Committee

6/03/2024

Item No	4.1
Subject	Minutes of the Corporate Performance Committee Meeting - 7 February 2024
Report by	Richard Sheridan, Director City Performance
File	SF23/8093

Officer Recommendation

That the Minutes of the Corporate Performance Committee meeting held on 7 February 2024 be noted

Present

Councillor Scott Morrissey, Chairperson
Councillor Christina Curry
Councillor Ann Fardell
Councillor Michael Nagi
Councillor Paul Sedrak
Councillor Greta Werner

Also present

Councillor Jo Jansyn
Councillor Jennifer Muscat
Meredith Wallace, General Manager
Richard Sheridan, Director City Performance
Joe Cavagnino, Manager Procurement & Fleet
Louise Farrell, Manager City Projects
Josie Hodgson, Acting Manager Property
Maria Pavlides, Manager Customer Experience
Karen Barrass, Acting Coordinator Governance
Eli Cowley, Coordinator Strategic Property
Andrew Ford, Coordinator Design (via audio-visual link)
Anh Hoang, Governance Officer
Gina Nobrega, Governance Officer
Nabin Bhattarai, IT Service Management Officer

The Chairperson opened the meeting in the Committee Meeting Room, Botany Town Hall at 8:00 pm.

1 Acknowledgement of Country

The Chairperson affirmed that Bayside Council acknowledges the traditional custodians the Gadigal and Bidjigal people of the Eora nation, and pays respects to Elders past, present and emerging. The people of the Eora nation, their spirits and ancestors will always remain with our waterways and the land, our Mother Earth.

2 Apologies and Attendance via Audio Visual link

Apologies

There were no apologies received.

Attendance Via Audio Visual Link

There were no Committee members in attendance via audio-visual link.

3 Disclosures of Interest

Councillor Curry

CP24.003 - Tender - SSROC T2023-01 Provision of Temporary and Permanent Staffing - Agency, Vendor Systems and Managed Services

Councillor Curry declared a Less than Significant Non-Pecuniary Interest in Item CP24.003 on the basis that she is a Bayside representative to the SSROC, but stated she would remain in the meeting for consideration and voting on the matter.

Councillor Morrissey

CP24.003 - Tender - SSROC T2023-01 Provision of Temporary and Permanent Staffing - Agency, Vendor Systems and Managed Services

Councillor Morrissey declared a Less than Significant Non-Pecuniary Interest in Item CP24.003 on the basis that he is a Bayside representative to the SSROC, but stated he would remain in the meeting for consideration and voting on the matter.

4 Minutes of Previous Meetings

[4.1 Minutes of the Corporate Performance Committee Meeting - 1 November 2023](#)

Committee Recommendation (Councillors Sedrak and Werner)

That the Minutes of the Corporate Performance Committee meeting held on 1 November 2023 be noted.

4.2 Business Arising

There was no Business Arising.

The Committee notes that the Minutes of the Corporate Performance Committee of Wednesday 1 November 2023 were received, and the recommendations therein were adopted by the Council at its meeting of 22 November 2023.

5 Items by Exception

There were no Items by Exception.

6 Public Forum

There were no speakers for Public Forum.

7 Reports

[CP24.001 Tender - Kingsgrove Ave Reserve Amenities](#)

Committee Recommendation (Councillors Sedrak and Nagi)

- 1 That the attachment/s to this report be withheld from the press and public as they are confidential for the following reason:

With reference to Section 10(A) (2) (d)(ii) of the Local Government Act 1993, the attachment relates to commercial information of a confidential nature that would, if disclosed, confer a commercial advantage on a competitor of the Council. It is considered that if the matter were discussed in an open Council Meeting it would, on balance, be contrary to the public interest due to the issue it deals with.

- 2 That in accordance with Regulation 178 (1) (a) of the Local Government (General) Regulations 2005, Council accepts the Tender from Carfax Commercial Constructions Pty Ltd for the contract F23/690 being the Kingsgrove Ave Reserve Amenities for the amount of \$1,969,165 exclusive of GST.
- 3 That additional funding of \$400,000 be allocated from the Infrastructure Levy Reserve to allow for the Lump Sum works (Building A) to proceed.

[CP24.002 Tender - Bus Shelter Advertising](#)

Committee Recommendation (Councillors Nagi and Sedrak)

- 1 That the attachment/s to this report be withheld from the press and public as they are confidential for the following reason:

With reference to Section 10(A) (2) General of the Local Government Act 1993, the attachment relates to the matters in this report are confidential, as it is considered that it is in the public interest that they not be disclosed to the public. In accordance with the Code of Conduct, the matters and the information contained within this report must not be discussed with or disclosed to any person who is not a member of the meeting or otherwise authorised.

- 2 That Council awards the Bus Shelter Advertising Tender contract to Claude Outdoor Pty Ltd.

- 3 That Council officers discuss with supplier additional shelters as per Council's request.
- 4 That Council investigates the impacts of privatisation on the maintenance of existing bus shelters.

CP24.003 Tender - SSROC T2023-01 Provision of Temporary and Permanent Staffing - Agency, Vendor Systems and Managed Services

Committee Recommendation (Councillors Fardell and Werner)

- 1 That the attachment to this report be withheld from the press and public as it is confidential for the following reason:

With reference to Section 10(A) (2) (d)(i) of the Local Government Act 1993, the attachment relates to commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it. It is considered that if the matter were discussed in an open Council Meeting it would, on balance, be contrary to the public interest due to the issue it deals with.

- 2 That the decision by the SSROC tender evaluation panel to establish panels of contractors, as detailed in the body of the report, be endorsed.

CP24.004 Customer Experience Strategy Exhibition Results and Update

Committee Recommendation (Councillors Curry and Nagi)

- 1 That the report is received and noted.
- 2 That the Customer Experience Strategy, Policy and Charter be endorsed.

The next meeting will be held in the Committee Room, Botany Town Hall, on Wednesday 6 March 2024.

The Chairperson closed the meeting at 9:20 pm.

Attachments

Nil

5 ITEMS BY EXCEPTION

These are items that have been identified to be confirmed in bulk in accordance with the Officer Recommendation and without debate. These items will not include items identified in the Public Forum, items in which councillors have declared a Significant Conflict of Interest and a Pecuniary Interest, items requiring a Division and any other item that a Councillor has identified as one they intend to speak on or vote against the recommendation

6 PUBLIC FORUM

Members of the public, who have applied to speak at the meeting, will be invited to address the meeting.

Any item the subject of the Public Forum will be brought forward and considered after the conclusion of the speakers for that item.

7 REPORTS

Corporate Performance Committee

6/03/2024

Item No	CP24.005
Subject	2023/24 Proposed Budget Variations
Report by	Meredith Wallace, General Manager Richard Sheridan, Director City Performance
File	F22/888

Summary

We are submitting the proposed budget variations for the 2023/24 year to the Committee following Council's resolution on 28 February 2024 to reaffirm that the revised Quarterly Budget Review Statement remain unchanged and a further budget review be tabled at the next Corporate Performance Committee prior to the budget being amended at Council's March meeting.

The attached Budget Review Statement provides information on how Council is tracking against the original budget for the 2023/24 financial year as adopted in Council's Operational Plan. It shows the revised estimated income and expenditure for the year against the original and previously revised budget estimates of annual income and expenditure and includes recommendations regarding changes to the adopted revised budget to give a projected year-end result.

A review of the Council's revised 2023/24 budget is necessary to accurately reflect the forecasted income and expenditure up to 30 June 2024. These variations are detailed in the proposed budget review statement, with key changes summarised in an attached presentation.

A net increase in Council's gross operating result of \$812k is being proposed driven by an increase in total income from continuing operations of \$1.7m and an increase in total expenses from continuing operations of \$879k.

Consequently, should the proposed variations be adopted by Council in its March meeting, Council's revised forecasted unrestricted cash surplus for the year ending 30 June 2024 will be \$41,456.

Officer Recommendation

- 1 That the proposed budget review statement by the Responsible Accounting Officer (RAO) be received and noted.
- 2 That in accordance with Clauses 202 and 211 of the Local Government (General) Regulations 2021, the proposed variations to the revised budget detailed in Attachment 1 to this report be received and noted.
- 3 That the proposed budget variations be adopted by Council at its ordinary meeting scheduled for 27 March 2024.

Background

Clause 202 of the Local Government (General) Regulation 2021 requires the Responsible Accounting Officer (RAO) to maintain system for budgetary control. The clause states the following:

The responsible accounting officer of a council must—

- a) establish and maintain a system of budgetary control that will enable the council's actual income and expenditure to be monitored each month and to be compared with the estimate of the council's income and expenditure, and
- b) if any instance arises where the actual income or expenditure of the council is materially different from its estimated income or expenditure, report the instance to the next meeting of the council.

Additionally, in compliance with the requirements of Clause 203(2) of the Local Government (General) Regulation 2021, the Responsible Accounting Officer must prepare and submit to Council a budget review statement and form an opinion as to whether the statements indicate that the financial position of the Council is satisfactory. The Director City Performance has been delegated as the Responsible Accounting Officer by the General Manager. Council has met the requirements of Clause 203 and now seeks Council approval to amend the budget following a presentation to Corporate Performance Committee.

The proposed budget review statement provides information on how Council is tracking against its originally adopted budget in the Operational Plan. It shows the revised estimated income and expenditure for the year against the original estimate of annual income and expenditure as shown in the Operational Plan and includes recommendations regarding changes to budget to give a projected year-end result.

As there are material changes to our estimates of both income and expenditure, we intend to report these proposed adjustments to Council in its ordinary meeting on 27 March 2024.

Operational variations

During the period, it was necessary to review the current estimates of Council's revised adopted budget to ensure that they accurately reflect its projected income and expenditure to 30 June 2024.

Consequently, adjustments were proposed to account for instances where actual income exceeded initial estimates, as well as to reallocate budgets among identical projects or reduce budgets where costs fell below initial estimates.

As a result, we provide information on the proposed material variations below:

1. Income from continuing operations

During this review there has been a notable increase in the Council's total income amounting to approximately \$1.7m. This increase primarily stems from Council's estimated interest and investment income, which increased by \$6.0m. However, this increase is offset by the removal of the Financial Assistance Grant estimate of \$5.6m, which was initially projected to be received in the 2023/24 financial year but was prepaid to Council in June 2023.

Furthermore, there were adjustments made to the allocation of budgets between user fees and charges and other revenues, totalling approximately \$716k for the Angelo Anestis Aquatic Centre (AAAC). Due to the timing of Council's decision to no longer outsource the operation of AAAC and bring it back in-house, Council had limited insight

into the AAAC's revenue generation potential or the distribution of its estimated income. Consequently, the AAAC's income was initially budgeted under other income. Subsequently, now that Council has over seven months of operational experience at the AAAC, Council has gained better insights into the centre's income trends and has accordingly realigned the budget to accurately reflect this pattern. This realignment does not have any budgetary implications.

Additionally, Council has raised its budget estimates for advertising income by approximately \$504k, following the execution of a deed of agreement for signage on the airbridge at Wentworth Avenue in Pagewood. As advertising falls under Chapter 3 of the State Environmental Planning Policies (SEPP), an equivalent transfer was made to the reserve.

Other proposed variations to income from continuing operations are contained in the Proposed Budget Review Statement attached to this report.

2. Expenses from Continuing Operations

Multiple adjustments are proposed to the Council's revised operational expenditure to accurately reflect its expenditure up to 30 June 2024. The total proposed variation in operational expenditure has risen by \$812k, primarily due to a comprehensive increase in materials and services totalling \$601k.

This increase in materials and services is driven by a rise in maintenance related costs for all Council owned buildings and assets, amounting to approximately \$891k. Factors contributing to this increase include substantial price hikes in the building industry and emergency or unplanned capital repairs and maintenance.

Likewise, insurance premiums for Council have generally escalated, covering areas such as public liability insurance, building insurance, and motor vehicle insurance. Consequently, there has been an estimated increase of approximately \$222k in the budget allocation for insurance premiums.

However, these increases have been absorbed through increases in estimates to general funds as well as reductions in other operational budgets within Council such as underspends in IT related costs, as well as events that have already taken place.

Additionally, approximately \$850k of the \$1 million grant for the Cook Park dune restoration project has been deferred to the next financial year. This project is fully grant funded and aimed at undertaking beach nourishment and park restoration along Cook Park and Lady Robinsons Beach to address the ongoing problems of beach erosion.

This project has been postponed and is scheduled to be completed in the following financial year. The delay is attributed to the duration needed to secure the required environmental permits from government departments.

Other proposed variations in expenses from continuing operations are contained in the Proposed Budget Review Statement attached to this report.

3. Capital variations (City Projects Program)

Major Deferrals

Scarborough Park Improvements \$750K

The Scarborough Park improvement project includes the implementation of footpaths and lighting into Scarborough Park. The project is contingent on the masterplan document, which is currently being finalised and will go on public exhibition shortly. The

consultation on the masterplan will include the budgeted footpath and lighting projects for consideration. It is anticipated that construction will be completed next financial year.

Botany Aquatic Centre \$671K

The Botany Aquatic Centre project is currently in the design and approvals phase. Due to Botany being a flood prone area, additional investigation, flood modelling and consideration for onsite detention has been required.

The DA has been lodged and will be reviewed by an external consultant and the Independent Planning Panel. Whilst this is underway the team will continue to progress the detailed design documentation. We will begin to prepare an Expression of Interest (EOI) to go out to market for a shortlist of suitable contractors. It is anticipated that the EOI would be advertised in May 2024 and be reported to Council in July 2024 for determination. This process allows the current Council to endorse a shortlist of qualified contractors and ensure the project will be delivered to a high standard. Once the DA is received, we can seek prices from the shortlisted contractors, and this will reduce the timeframe for the construction tender.

Rockdale Woman's Turf Netball \$431K

Council have applied for a Level Playing Field grant to support this project and we are currently waiting on the outcome of the grant prior to proceeding to documentation of the project. To ensure we do not jeopardize the grant, we cannot commence work until this announcement.

Mascot Oval Upgrade Works \$410K

The Mascot Oval project was originally an extension of the existing buildings, and it was anticipated that design and construction could occur within one financial year, therefore the funds were all included in this year's program. We now need to defer some funding.

Condition assessments were undertaken on the existing buildings, and asset life determined, it was clear that some of the facilities are at end of life. A functional plan was prepared for the site and concept designs are currently being prepared for presentation to Council in April 2024. Once a concept is endorsed a Development Application package will be prepared and submitted.

Depena Reserve and Cook Park Carpark \$300K

Designs for the Depena Reserve carpark is completed and have been on public exhibition, this project is dependent on the Le Beach Hut upgrade (which requires a Planning Proposal and Development Approval), therefore some funding will be deferred until next financial year to ensure the two projects align.

Major Additions

Pagewood Senior Citizens Centre Roof \$135K

Whilst constructing an accessible toilet in the Pagewood Senior Citizens Centre, water leaks were identified which require immediate rectification. This funding is essential to complete the roof works which were originally schedule for the 24/25 financial year and we would now like to bring the money forward.

Barton Park - \$7.6m

The Barton Park Recreational Precinct project is ahead of schedule, it was previously planned to have funding of \$7.6million in the 2024/25 FY, however due to the contractor's progress on site, completion is scheduled for April 2024.

The endorsement of this funding is essential in being able to open the facility to the community.

Financial Implications

- Not applicable
- Included in existing approved budget
- Additional funds required All proposed variations in this review are funded by either reserve movements, additional revenue, or other savings.

Community Strategic Plan

- Theme One – In 2032 Bayside will be a vibrant place
- Theme Two – In 2032 Our people will be connected in a creative City
- Theme Three – In 2032 Bayside will be green, resilient and sustainable
- Theme Four – In 2032 Bayside will be a prosperous community

Risk Management – Risk Level Rating

- No risk
- Low risk
- Medium risk
- High risk
- Very High risk
- Extreme risk

Community Engagement

Not Applicable

Attachments

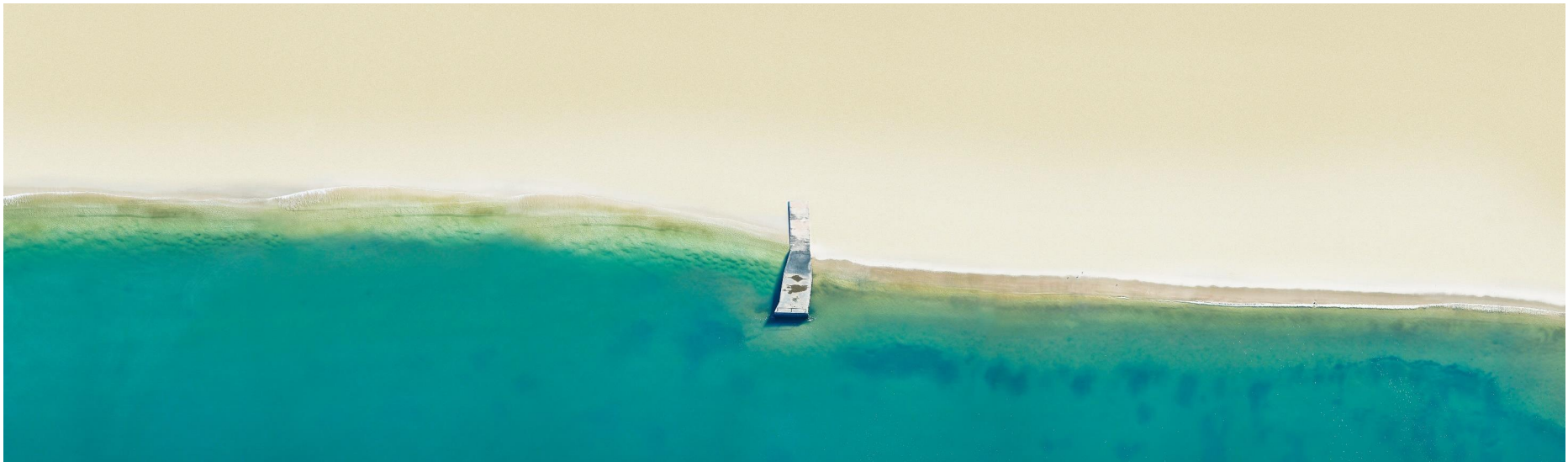
- 1 Committee Meeting - FY2023-24 Proposed Budget Review [↓](#)
- 2` FY2023-24 Proposed Budget Review Statement [↓](#)



FY 2023/24 – Proposed Budget Review

Corporate Performance Committee Meeting

Wednesday, 6 March 2024





Content



1. Revised Cash Budget Result
2. Revised Statement of Income & Expenditure
3. City Projects Program – Major Variations



1. Revised Cash Budget Result



Description	Revised Budget (\$'000)	Proposed Budget (\$'000)	Variations (\$'000)
Total Income from Continuing Operations	235,484	237,175	1,691
Total Expenses from Continuing Operations	(214,774)	(215,652)	(878)
Gross Operating Result	20,710	21,523	813
Capital Expenditure	(80,975)	(83,713)	(2,738)
Loan Repayments	(3,600)	(3,600)	-
Net Reserve Transfers	27,604	29,529	1,925
	(56,971)	(57,784)	(813)
Net Result	(36,261)	(36,261)	-
Add Back Non-Cash Items	36,304	36,304	-
Cash Budget Result	43	43	-

3

2. Revised Statement of Income & Expenditure



Description	Revised Budget (\$'000)	Proposed Budget (\$'000)	Variations (\$'000)
Rates and annual charges	141,576	141,601	25
User charges and fees	16,191	17,058	867
Interest and investment revenue	16,490	22,490	6,000
Other revenues	16,040	16,304	264
Operating grants and contributions	12,308	7,190	(5,118)
Capital grants and contributions	16,755	16,408	(347)
Other Income	3,674	3,674	-
Total Income from Continuing Operations	235,483	237,174	1,691
Employee costs	87,499	87,769	270
Borrowing costs	193	193	-
Materials and contracts	77,515	78,116	601
Depreciation and impairment	32,454	32,454	-
Other expenses	4,663	4,671	8
Total Expenses from Continuing Operations	214,773	215,652	879
Gross Operating Result	20,710	21,522	812
Operating Result excluding Capital Grants and Contributions	3,955	5,114	1,159

User Fees & Charges
 - Reallocation to Other revenues for Bexley Aquatic Centre - \$716k

Interest Income
 - Adjusted to reflect current investment returns (approx. 80% restricted income transferred to reserve)

Other revenues
 - Reallocation from user fees and charges for Bexley Aquatic Centre – (\$716k)
 - Increase in revenue for property advertising income - \$504k

Operating Grants & Contributions
 - FY2023/24 Financial Assistance Grant 100% received in advance in FY2022/23. Funding brought in from the reserve instead.

Materials & Contracts:
 - Increase in City Works costs - \$891k
 - Increase in insurance cost - \$222k
 - Reduction in IT costs – (\$226k)
 - Reallocation of opex budget to capex – (\$100k)
 - Reduction in events budget – (\$88k)

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3. City Projects Program – Major Variations



- **Major Additions**

- Barton Park – \$7.6m
- Coward Street Cycleway Feasibility – \$160k
- Pagewood Senior Centre Roof – \$135k

- **Major Budget Realignments**

- Bonar street Stormwater Stage 2 – \$1.2m
- Sir Joseph Banks Park enhancements – \$650k

- **Major Deferrals**

- Scarborough Park Improvements – \$750k
- Botany Aquatic Centre Redevelopment – \$671k
- Rockdale Woman's Turf Netball – \$431k
- Mascot Oval Upgrade Works – \$410k
- Depena Reserve and Cook Park Car park – \$300k

5



Questions Comments Feedback





**Proposed Budget Review Statement
Report by Responsible Accounting Officer**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2021:

It is my opinion that the Proposed Budget Review Statement for Bayside Council indicates that Council's projected financial position at 30 June 2024 will be satisfactory at year end having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:  _____

Date: 29 February 2024

Richard Sheridan
Responsible Accounting Officer



**Proposed Budget Review Statement
Projected Cash Budget**

Description	Original Budget 2023/24	Revotes	September Review	Revised Budget 2023/24	Recommended Variations	Projected Year End Result	Variance to Revised Budget	YTD Actual
Total Income from Continuing Operations	221,439,402	(2,647,944)	4,242,933	223,034,391	1,691,226	224,725,617	1,691,226	191,653,032
Total Expenses from Continuing Operations	199,365,083	1,845,252	1,114,476	202,324,811	878,309	203,203,120	(878,309)	94,539,278
Operating Surplus/(Deficit) from Continuing Operations	22,074,318	(4,493,196)	3,128,457	20,709,579	812,917	21,522,496	812,917	97,113,754
Capital and Reserve Movements								
Capital Expenditure	71,782,242	1,489,539	7,703,315	80,975,096	2,738,391	83,713,487	(2,738,391)	50,716,155
Loan Proceeds	-	-	-	-	-	-	-	-
Loan Repayments	3,599,862	499	(499)	3,599,862	-	3,599,862	-	1,753,763
Proceeds from Sale of Assets	(3,849,480)	-	-	(3,849,480)	-	(3,849,480)	-	-
Book Value of Assets Sold	3,849,480	-	-	3,849,480	-	3,849,480	-	-
Net Transfers To/ (From) Reserves	(17,053,067)	(5,983,203)	(4,567,842)	(27,604,112)	(1,924,565)	(29,528,677)	1,924,565	(28,031,555)
Net Capital and Reserve Movements	58,329,037	(4,493,165)	3,134,974	56,970,846	813,826	57,784,672	813,826	24,438,363
Net Result (Including Depreciation)	(36,254,719)	(31)	(6,517)	(36,261,267)	(909)	(36,262,176)	(909)	72,675,390
Add Back Non-Cash Items	36,303,631	-	-	36,303,631	-	36,303,631	-	15,450,054
Cash Budget Surplus/ (Deficit)	48,913	(31)	(6,517)	42,365	(909)	41,456	(909)	88,125,445

NB: Figures are rounded up to the nearest dollar. As a result, there may be some rounding differences contained herein. Comparative figures have been adjusted to exclude internal recharges.



**Proposed Budget Review Statement
Income and Expenses**

Description	Original Budget 2023/24	Revotes	September Review	Revised Budget 2023/24	Recommended Variations	Note	Projected Year End Result	Variance to Revised Budget	YTD Actual
Income from Continuing Operations									
Rates and annual charges	141,093,216	-	482,588	141,575,804	25,617	1.0	141,601,421	25,617	141,619,061
User charges and fees	16,253,679	-	(62,409)	16,191,269	866,838	2.0	17,058,107	866,838	7,829,849
Interest and investment revenue	16,490,363	-	-	16,490,363	6,000,000	3.0	22,490,363	6,000,000	14,389,111
Other revenues	16,832,648	-	(792,258)	16,040,390	263,411	4.0	16,303,801	263,411	11,132,883
Operating grants and contributions	11,559,678	119,818	628,420	12,307,917	(5,117,910)	5.0	7,190,007	(5,117,910)	3,948,005
Capital grants and contributions	16,601,275	(2,767,762)	2,921,218	16,754,731	(346,730)	6.0	16,408,001	(346,730)	9,991,616
Other Income	2,608,543	-	1,065,374	3,673,918	-		3,673,918	-	2,742,506
Total Income from Continuing Operations	221,439,402	(2,647,944)	4,242,933	223,034,392	1,691,226		224,725,618	1,691,226	191,653,032
Expenses from Continuing Operations									
Employee benefits and on-costs	87,244,535	-	254,852	87,499,387	270,047	7.0	87,769,434	(270,047)	42,185,784
Borrowing costs	193,215	(468)	468	193,215	-		193,215	-	39,573
Materials and services	74,710,305	1,845,720	958,963	77,514,988	600,667	8.0	78,115,655	(600,667)	34,404,902
Depreciation, amortisation and impairment	32,454,151	-	-	32,454,151	-		32,454,151	-	15,450,054
Other expenses	4,762,877	-	(99,807)	4,663,070	7,595	9.0	4,670,665	(7,595)	2,458,966
Total Expenses from Continuing Operations	199,365,083	1,845,252	1,114,476	202,324,811	878,309		203,203,120	(878,309)	94,539,278
Operating Surplus/ (Deficit) from Continuing Operations	22,074,318	(4,493,196)	3,128,457	20,709,581	812,917		21,522,498	812,917	97,113,754
Operating Surplus/(Deficit) from All Operations	22,074,318	(4,493,196)	3,128,457	20,709,581	812,917		21,522,498	812,917	97,113,754

NB: Figures are rounded up to the nearest dollar. As a result, there may be some rounding differences contained herein.



**Proposed Budget Review Statement
Income and Expenses Recommended Variations**

Note	Function Details	Recommended Variation Fav/ (Unfav)	Total	Comment	Cross Reference
1.0	Rates and annual charges		25,617		
1.1	Domestic Waste Services	25,617		Increase in revenue to reflect increase in services & equivalent transfer to external reserve	19.1
2.0	User charges and fees		866,838		
2.1	Botany Family Day Care	60,000		Increase in budget to reflect increase in childcare subsidy expected & equivalent to increase in corresponding expenses	8.11
2.2	Public Domain & Referrals	90,000		Increase in revenue to reflect increase in demand for public domain services	
2.3	Bexley Pool Operations	716,838		Internal reallocation from other revenues	4.4
3.0	Interest and investment revenue		6,000,000		
3.1	Investment income	6,000,000		Increase in budget to reflect current market returns on investments with transfers of restricted interest to reserves	16.1
4.0	Other revenues		263,411		
4.1	Strategic Property	503,663		Increase in revenue due to increase in advertising income received & equivalent to transfer to reserve	18.1
4.2	State Cover Rebate	226,586		Increase in budget to reflect State Cover Rebate received & equivalent to transfer to reserve	29.1
4.3	Summer Foreshore Enhancement Program	150,000		Increase in revenue due to increase in fines received	
4.4	Bexley Pool Operations	(716,838)		Internal reallocation to user fees and charges	2.3
4.5	Roof repair/removal of Air-Con -Le Sands	100,000		Increase in revenue to reflect reimbursement for repairs from tenant	8.30
5.0	Operating grants and contributions		(5,117,910)		
5.1	Road Management	(51,000)		Realignment of budget funded by Regional Road Block Grants	8.2
5.2	Community Support & Programs	3,739		Increase in budget to reflect grant funding received from Department of Communities and Justice	8.31
5.3	Financial Assistance Grant	(5,587,897)		Realignment of budget as a result of Financial Assistance Grant for current year fully received in advance in prior year	24.2
5.4	Child Care	32,982		Increase in budget to reflect increase in Childcare Special Needs Subsidy received	
5.5	Regional Roads - Maintenance of Signs & line markings	31,840		Realignment of budget for projects funded by Regional Roads Block Grant	8.8
5.6	Local Priority Grant	2,385		Increase in budget to reflect grant funding for Local Priority Grant	8.9
5.7	Seniors Festival	(4,590)		Realignment of budget to reflect actual grant expected to be received	8.12
5.8	ICT Security Policy Development	15,750		Increase in budget to reflect funding received from Civic Risk Mutual	8.14
5.9	Commonwealth Home Support Program Grant	28,539		Increase in budget to reflect grant funding received from Department of Health	8.22
5.10	Greening Our City 2023	155,432		Increase in budget to reflect grant funding for Greening Our City Program	8.23
5.11	Start Strong Program	194,910		Increase in budget to reflect grant received for the Start Strong Program for Child Care centres	8.24
5.12	Ramsgate Beach Sand Nourishment	60,000		Increase in budget to reflect grant funding received for Coastal and Estuary Grant	8.26
6.0	Capital grants and contributions		(346,730)		
6.1	Capital Works LIRS	(24,164)		Realignment of budget to reflect actual subsidy expected to be received	
6.2	Upgrade of Facilities at Jellicoe Park	(2,289)		Reduction of budget due to completion of grant funded project	11.4
6.3	Bus Shelters and seats	(150,277)		Realignment of budget to reflect change in funding source	18.2
6.4	LRCI Bexley Tennis courts	25,872		Reallocation of LRCI grant income from Sir Joseph Banks	6.6
6.5	Sir Joseph Banks Park enhancements to existing play space	(200,000)		Reduction of budget due to completion of grant funded project	11.7
6.6	Sir Joseph Banks Park timber footbridge remediation	(25,872)		Reallocation of LRCI grant income to Bexley Tennis Courts	6.4
6.7	Road Renewal - West Botany Street, Rockdale	(130,000)		Realignment of budget to reflect change in funding source	13.12
6.8	Coward Street cycleway feasibility	160,000		Increase in budget to reflect Active Transport Grant received	13.15
7.0	Employee benefits and on-costs		(270,047)		
7.1	Corporate Costs	(270,047)		Increase in budget due to internal restructure of business units	

Note	Function Details	Recommended Variation Fav/ (Unfav)	Total	Comment	Cross Reference
8.0	Materials and services		(600,667)		
8.1	Council events	88,000		Budget adjustment following the conclusion of various events.	
8.2	Road Management	51,000		Realignment of budget for projects funded by Regional Roads Block Grant	5.1
8.3	Building Maintenance	(531,136)		Increase in budget due to increase in cost of maintaining council owned properties	
8.4	Asset Operations	(359,754)		Increase in budget due to increase in cost of maintaining council owned assets	
8.5	Strategy Policy & Heritage	40,000		Internal reallocation of funds to the Georges River Coastal Management Program	8.28
8.6	Innovation Funding	100,000		Internal allocation of budget to cater for internal accommodation changes at Rockdale admin building	10.5
8.7	Local Streets - maintenance of signs & line	(70,000)		Internal reallocation of budget from capital expenses	13.5/13.14
8.8	Regional Roads - maintenance of signs & line	(71,840)		Realignment of budget for projects funded by Regional Roads Block Grant & Internal reallocation from capital expenses	5.5/13.5
8.9	Local Priority Grant	(2,385)		Increase in budget to reflect Local Priority Grant received & corresponding expenses	5.6
8.10	Insurances	(222,000)		Increase in budget to reflect increase in insurance premiums	
8.11	Botany Family Day Care	(60,000)		Increase in budget to align with increase in childcare subsidy	2.1
8.12	Seniors Festival	4,590		Realignment of budget to reflect actual grant expected to be received for Seniors Festival & corresponding expenses	5.7
8.13	Information Technology	226,341		Realignment of budget due to various project completion	
8.14	ICT Security Policy Development	(15,750)		Allocation of fully grant funded project	5.8
8.15	Crown Land Plans of Management funding	(22,009)		Allocation of budget fully funded by internal reserve	17.1
8.16	Konica Minolta Partnership Mgt - General printing	40,000		Reduction in budget to reflect actual printing cost	
8.17	Hawthorn St Natural Area - Removal of weeds/restore bushland	27,818		Reduction of budget due to completion of grant funded project	17.2
8.18	Sir Joseph Banks Park - Removal of weeds/restore bushland	16,131		Reduction of budget due to completion of grant funded project	17.3
8.19	Landing Lights Barton - Removal of weeds/restore bushland	10,137		Reduction of budget due to completion of grant funded project	17.4
8.20	Lady Robinson's Beach Kyeemagh-Remove weeds/restore bushland	10,210		Reduction of budget due to completion of grant funded project	17.5
8.21	CRIF Fox Control Crown Reserves	5,100		Reduction of budget due to completion of grant funded project	17.6
8.22	Commonwealth Home Support Program Grant	(28,539)		Increase in budget to reflect grant received from Department of Health & corresponding expenses	5.9
8.23	Greening Our City 2023	(155,432)		Increase in budget to reflect grant received from Department of Planning & Environment & corresponding expenses	5.10
8.24	Start Strong Program	(194,910)		Increase in budget to reflect grant received for Start Strong Program for Child Care centres & corresponding expenses	5.11
8.25	Cook Park - Dune Restoration	852,000		Deferral of project budget to future year to align with changes to project phasing & equivalent transfer to reserve	17.7
8.26	Ramsgate Beach Sand Nourishment	(120,000)		Allocation of budget fully funded by grant and external reserve	5.12/20.14
8.27	AP Automation Project	(64,500)		Allocation of budget fully funded by internal reserve	26.1
8.28	Georges River Coastal Management Program	(40,000)		Internal reallocation of funds from Strategic Planning & Heritage Management budget	8.5
8.29	Manual Handling Equipment	(10,000)		Allocation of budget fully funded by internal reserve	29.3
8.30	Roof repair/removal of Air-Con -Le Sands	(100,000)		Increase in budget to reflect repair work performed & equivalent to reimbursement from tenant	4.5
8.31	Community Support & Programs	(3,739)		Increase in budget to reflect grant received from Department of Communities and Justice & corresponding expenses	5.2
9.0	Other expenses		(7,595)		
9.1	Emergency Services Levy	(7,595)		Increase in budget to reflect actual cost for the Emergency Services Levy	
			812,917		

NB: Figures are rounded up to the nearest dollar. As a result, there may be some rounding differences contained herein.



**Proposed Budget Review Statement
Capital Expenditure**

Project Program	Original Budget 2023/24	Revotes	September Review	Revised Budget 2023/24	Recommended Variations	Note	Projected Year End Result	YTD Actual
Asset Planning and Systems	280,000	68,636	200,000	548,636	-		548,636	8,770
Beaches and Waterways	665,000	155,788	2,712,056	3,532,844	-		3,532,844	2,855,758
Buildings and Property	5,866,000	(66,321)	207,149	6,006,828	(455,437)	10.0	5,551,391	1,135,140
IT and Communications	1,475,000	(2,994)	(272,006)	1,200,000	-		1,200,000	-
Library Resources	500,000	-	50,000	550,000	-		550,000	197,983
Open Spaces	34,981,232	(1,556,264)	4,322,776	37,747,744	5,326,108	11.0	43,073,852	33,098,061
Plant, Fleet and Equipment	9,120,000	-	-	9,120,000	185,000	12.0	9,305,000	2,836,368
Roads and Transport	14,345,010	2,809,796	(626,660)	16,528,146	(1,062,802)	13.0	15,465,344	7,748,606
Stormwater Drainage	4,450,000	(119,141)	1,110,000	5,440,859	(1,200,000)	14.0	4,240,859	2,740,186
Town Centres	100,000	200,039	-	300,039	(54,478)	15.0	245,561	95,284
	71,782,242	1,489,539	7,703,315	80,975,096	2,738,391		83,713,487	50,716,155

NB: Figures are rounded up to the nearest dollar. As a result, there may be some rounding differences contained herein.



**Proposed Budget Review Statement
Capital Expenditure Recommended Variations**

Note	Description	Recommended Variation Fav/ (Unfav)	Total	Comment	Cross Reference
10.0	Buildings and Property		455,437		
10.1	Beach Hut Dolls Point	223,415		Deferral of project budget to future year to align with changes to project phasing & equivalent transfer to reserve	20.4
10.2	LRCI Bexley Tennis courts	71,155		Realignment of budget for projects funded by Local Roads and Community Infrastructure Program & change in funding source	13.10/20.11
10.3	Mascot Oval Upgrade Works	410,867		Deferral of project budget to future year to align with changes to project phasing & equivalent transfer to reserve	16.9
10.4	Workshop Equipment	(15,000)		Allocation of project expenditure fully funded by internal reserve	29.2
10.5	L2 Admin Bldg Refurbishment Works	(100,000)		Internal reallocation from materials and services	8.6
10.6	Pagewood Seniors Centre - Roof replacement	(135,000)		Allocation of project expenditure fully funded by internal reserve	25.6
11.0	Open Spaces		(5,326,108)		
11.1	Botany Aquatic Centre Redevelopment	671,364		Deferral of project budget to future year to align with changes to project phasing & equivalent transfer to reserve	16.2
11.2	Barton Park Open Space and Recreation Renewal	(7,612,520)		Allocation of project expenditure fully funded by external reserve	21.1
11.3	Cahill Park Oval Irrigation	(65,000)		Allocation of project expenditure fully funded by external reserve	16.5
11.4	Upgrade of Facilities at Jellicoe Park	3,095		Reduction of budget due to project completion	6.2/16.6
11.5	Playground renewal - Taylor Street Reserve	(30,000)		Allocation of project expenditure fully funded by external reserve	20.12
11.6	Scarborough Park Improvements - detailed design and commence	750,000		Deferral of project budget to future year to align with changes to project phasing & equivalent transfer to reserve	16.7
11.7	Sir Joseph Banks Park enhancements to existing play space	650,000		Reduction of budget due to project completion	6.5/16.8
11.8	Rockdale Women's turf Netball court reconstruction	431,885		Deferral of project budget to future year to align with changes to project phasing & equivalent transfer to reserve	20.13
11.9	Rhodes St Reserve East Dog Off-Leash	(16,383)		Allocation of project expenditure fully funded by external reserve	20.15
11.10	Flynn's Reserve Dog Off Leash	(12,183)		Allocation of project expenditure fully funded by external reserve	20.16
11.11	Ron Gosling Reserve Dog Off Leash	(8,183)		Allocation of project expenditure fully funded by external reserve	20.17
11.12	Hughes Ave Reserve Dog Off Leash	(8,183)		Allocation of project expenditure fully funded by external reserve	20.18
11.13	Administration of Development Contributions Plans	(80,000)		Allocation of project expenditure fully funded by external reserve	16.3
12.0	Plant, Fleet and Equipment		(185,000)		
12.1	LPRx Project	(185,000)		Internal reallocation	13.19
13.0	Roads and Transport		1,062,802		
13.1	Footpath Rehabilitation and Renewal Program	11,340		Internal reallocation	13.8
13.2	Bridge and Structures Renewal Program	60,000		Internal reallocation	13.7
13.3	Traffic Committee Program	200,000		Internal reallocation	13.16/13.17/13.18
13.4	Footpath - Rosebery Shops	296,780		Reduction of budget due to project completion	23.1/28.1
13.5	Traffic Facility Renewal	60,000		Internal reallocation to materials and services	8.7/8.8
13.6	Redevelopment of The Boulevard Carpark - Planning Stage	(34,850)		Allocation of project expenditure fully funded by internal reserve	28.2
13.7	Bridge Renewal - Stan Moses Reserve Sans Souci Footbridge	(60,000)		Internal reallocation	13.2
13.8	Cook Park Shareway RSA findings - Installation of Signs	(11,340)		Internal reallocation	13.1
13.9	Depena Reserve and Cook Park Sandringham - Carpark upgrade	300,000		Deferral of project budget to future year to align with changes to project phasing & equivalent transfer to reserve	20.10
13.10	Sir Joseph Banks Park timber footbridge remediation	25,872		Realignment of budget for projects funded by Local Roads and Community Infrastructure Program	10.2
13.11	Pedestrian Links Arncliffe to Barton Park	250,000		Deferral of project budget to future year to align with changes to project phasing & equivalent transfer to reserve	16.10
13.12	Road Renewal - West Botany Street, Rockdale	130,000		Realignment of budget to reflect change in funding source	6.7
13.13	Palisade fence renewal of unsafe handrail	(40,000)		Allocation of project expenditure fully funded by external reserve	16.11
13.14	Sign Replacement	50,000		Internal reallocation to materials and services	8.7
13.15	Coward Street cycleway feasibility	(160,000)		Allocation of project expenditure fully funded by grant	6.8
13.16	Traffic Calming Scheme	(130,000)		Internal reallocation	13.3
13.17	Speed Humps - Dunmore Street Nth, Bexley	(40,000)		Internal reallocation	13.3
13.18	Speed Humps - Parliament Terrace, Bexley	(30,000)		Internal reallocation	13.3
13.19	Parking & Safety	185,000		Internal reallocation	12.1
14.0	Stormwater Drainage		1,200,000		
14.1	Bonar Street Stormwater Stage 2	1,200,000		Reduction of budget due to project completion	16.4
15.0	Town Centres		54,478		
15.1	Ramsgate Beach bollards - outdoor dining areas	54,478		Reduction of budget due to project completion	22.1
			(2,738,391)		

NB: Figures are rounded up to the nearest dollar. As a result, there may be some rounding differences contained herein.



**Proposed Budget Review Statement
Cash and Investments**

Description	Opening Balance 2023/24	Transfers To 2023/24	Transfers From 2023/24	Closing Balance 2023/24	Revotes	September Review	Revised Balance 2023/24	Proposed Tfirs to/ (Tfirs from)	Note	Forecast Balance 2023/24
External Restrictions										
Developer Contributions	335,985,662	19,515,105	(23,991,714)	331,509,053	1,633,978	(21,877,305)	311,265,726	8,348,037	16.0	319,613,763
Specific Purpose Unexpended Grants	7,944,758	-	(69,396)	7,875,362	(5,741,302)	(1,332,801)	801,259	899,387	17.0	1,700,646
Local Area Funds	16,850,515	787,992	(202,000)	17,435,506	(157,647)	(11,140)	17,267,719	54,478	22.0	17,322,197
Advertising SEPP64	2,146,501	657,005	-	2,803,505	-	-	2,803,505	353,386	18.0	3,156,891
Community Safety Levy	733,205	513,833	(974,800)	272,238	-	604,000	876,238	-	-	876,238
Domestic Waste Management	23,825,985	37,353,653	(39,914,110)	21,265,528	33,557	223,706	21,522,791	25,617	19.0	21,548,408
Energy Efficiency	353,345	-	-	353,345	-	-	353,345	-	-	353,345
Infrastructure Levy	24,055,285	13,122,061	(22,868,839)	14,308,507	(481,742)	6,868,254	20,695,019	1,489,335	20.0	22,184,354
Internal Borrowing against DWM Reserve	(10,000,000)	333,242	-	(9,666,758)	-	-	(9,666,758)	-	-	(9,666,758)
Internal Borrowing against s7.11 Reserve	-	-	-	-	-	8,184,460	8,184,460	(8,184,460)	21.0	-
Roads	513,923	-	(275,000)	238,923	(17,603)	-	221,320	17,603	23.0	238,923
Stormwater Levy	7,251,403	1,381,000	(682,944)	7,949,460	(252,948)	(56,000)	7,640,512	-	-	7,640,512
Total External Restrictions	409,660,581	73,663,891	(88,978,803)	394,345,669	(4,983,707)	(7,396,826)	381,965,136	3,003,383		384,968,519
Internal Restrictions										
Affordable Housing	623,111	437,594	-	1,060,705	-	-	1,060,705	-	-	1,060,705
Arncliffe Youth Centre	970,513	-	-	970,513	-	-	970,513	-	-	970,513
Audit and Legal Recoveries	4,226,222	-	(50,000)	4,176,222	-	-	4,176,222	-	-	4,176,222
Barton Park Loan Funding Reserve	10,037,327	-	-	10,037,327	-	-	10,037,327	-	-	10,037,327
Botany Aquatic Centre	121,930	-	-	121,930	-	-	121,930	-	-	121,930
Brighton Bath Amenities Building	1,808,798	-	-	1,808,798	-	-	1,808,798	-	-	1,808,798
Business Improvement and Efficiency	3,006,029	-	(55,077)	2,950,952	(87,740)	-	2,863,212	-	-	2,863,212
Community & Environmental Projects	5,046,504	1,151,172	(200,000)	5,997,676	(7,903)	-	5,989,773	-	-	5,989,773
Contribution to Works	485,380	-	-	485,380	-	(162,864)	322,516	-	-	322,516
Council Election	809,190	250,000	-	1,059,190	-	-	1,059,190	-	-	1,059,190
Deposits, Retentions and Bonds	2,600,000	-	-	2,600,000	-	-	2,600,000	500,000	-	3,100,000
Employee Leave Entitlements	6,770,603	-	-	6,770,603	-	-	6,770,603	-	-	6,770,603
Energy Efficiency	-	80,000	-	80,000	-	(50,000)	30,000	-	-	30,000
Financial Assistance Grants in Advance	5,973,995	-	-	5,973,995	-	-	5,973,995	(5,973,995)	24.0	-
General Funds Revote	1,195,241	-	-	1,195,241	(619,451)	-	575,790	-	-	575,790
Infrastructure Maintenance Reserve	5,958,133	-	(770,000)	5,188,133	-	283,129	5,471,262	164,634	25.0	5,635,896
Loan Funding	-	-	(2,585,000)	(2,585,000)	-	2,585,000	-	-	-	-
Mascot Oval	80,000	-	-	80,000	-	-	80,000	-	-	80,000
Office Equipment and IT	5,794,650	1,035,491	(3,146,670)	3,683,471	-	(100,000)	3,583,471	(64,500)	26.0	3,518,971
Parking Infrastructure	2,908,259	-	-	2,908,259	-	-	2,908,259	-	-	2,908,259
Planning Proposals	359,662	274,553	(126,543)	507,672	-	-	507,672	-	-	507,672
Plant and Equipment	4,421,351	5,770,684	(6,320,000)	3,872,035	-	-	3,872,035	-	-	3,872,035
Public Liability Claims	691,856	-	-	691,856	-	-	691,856	-	-	691,856
Smart Compliance	667,051	150,000	-	817,051	-	-	817,051	-	-	817,051
Strategic Priorities	32,925,207	3,000,000	(419,975)	35,505,232	(284,402)	272,006	35,492,836	244,327	28.0	35,737,163
Synthetic Fields Replacement	1,013,454	170,218	(61,200)	1,122,472	-	30,000	1,152,472	-	-	1,152,472
Work Health and Safety	249,400	-	(150,000)	99,400	-	(28,287)	71,113	201,586	29.0	272,699
Consolidated Borrowing Against Internal Reserves	(189,732)	102,000	(275,400)	(363,132)	-	-	(363,132)	-	-	(363,132)
Total Internal Restrictions	98,554,135	12,421,711	(14,159,865)	96,815,981	(999,496)	2,828,984	98,645,469	(4,927,948)		93,717,521
Total Restricted	508,214,716	86,085,602	(103,138,668)	491,161,650	(5,983,203)	(4,567,842)	480,610,605	(1,924,565)		478,686,040
Unrestricted	1,061,917	-	-	1,110,830	-	-	1,104,282	-	-	1,103,373
Cash and Investment Balance	509,276,634			492,272,480			481,714,887			479,789,413



**Proposed Budget Review Statement
Cash & Investments Recommended Variations**

Note	Description	Recommended Variation To/ (From)	Total	Comment	Reserve Note
16.0	Developer Contributions		8,348,037		
16.1	Investment income (Restricted)	4,800,000		Increase in transfer to reserve due to increase in restricted income received	3.1
16.2	Botany Aquatic Centre Redevelopment	671,364		Deferral of project budget to future year to align with changes to project phasing	11.1
16.3	Administration of Development Contributions Plans	(80,000)		Allocation of project funding	11.13
16.4	Bonar Street Stormwater Stage 2	1,200,000		Reduction of budget due to project completion & equivalent transfer to external reserve	14.1
16.5	Cahill Park Oval irrigation	(65,000)		Allocation of project funding	11.3
16.6	Upgrade of Facilities at Jellicoe Park	806		Reduction of budget due to project completion & equivalent transfer to external reserve	11.4
16.7	Scarborough Park Improvements - detailed design and commence	750,000		Deferral of project budget to future year to align with changes to project phasing	11.7
16.8	Sir Joseph Banks Park enhancements to existing play space	450,000		Reduction of budget due to project completion & equivalent transfer to external reserve	11.7
16.9	Mascot Oval Upgrade Works	410,867		Deferral of project budget to future year to align with changes to project phasing	10.3
16.10	Pedestrian Links Arncliffe to Barton Park	250,000		Deferral of project budget to future year to align with changes to project phasing	13.11
16.11	Palisade fence renewal of unsafe handrail	(40,000)		Allocation of project funding	13.13
17.0	Specific Purpose Unexpended Grants		899,387		
17.1	Crown Land Plans of Management funding	(22,009)		Allocation of project funding	8.15
17.2	Hawthorn St Natural Area - Removal of weeds/restore bushland	27,818		Reduction of budget due to project completion & equivalent transfer to external reserve	8.17
17.3	Sir Joseph Banks Park - Removal of weeds/restore bushland	16,131		Reduction of budget due to project completion & equivalent transfer to external reserve	8.18
17.4	Landing Lights Barton - Removal of weeds/restore bushland	10,137		Reduction of budget due to project completion & equivalent transfer to external reserve	8.19
17.5	Lady Robinson's Beach Kyeemagh-Remove weeds/restore bushland	10,210		Reduction of budget due to project completion & equivalent transfer to external reserve	8.20
17.6	CRIF Fox Control Crown Reserves	5,100		Reduction of budget due to project completion & equivalent transfer to external reserve	8.21
17.7	Cook Park - Dune Restoration	852,000		Deferral of project budget to future year to align with changes to project phasing	8.25
18.0	Advertising SEPP64		353,386		
18.1	Strategic Property	503,663		Increase in transfer to reserve due to increase in advertising income received	4.1
18.2	Bus Shelters and seats	(150,277)		Realignment of budget to reflect change in funding source	6.3
19.0	Domestic Waste Management		25,617		
19.1	Domestic Waste Services	25,617		Increase in transfer to reserve due to increase in restricted revenue received less internal reallocation	1.1
20.0	Infrastructure Levy		1,489,335		
20.1	Local Streets - maintenance signs & line	(20,000)		Internal reallocation	20.7
20.2	Regional Roads - maintenance signs and line	(40,000)		Internal reallocation	20.7
20.3	Footpath Rehabilitation and Renewal Program	7,560		Internal reallocation	20.9
20.4	Beach Hut Dolls Point	223,415		Deferral of project budget to future year to align with changes to project phasing	10.1
20.5	Bridge and Structures Renewal Program	60,000		Internal reallocation	20.8
20.6	Barton Park Open Space and Recreation Renewal	571,940		Realignment of project budget to reflect change in funding source	21.1
20.7	Traffic Facility Renewal	60,000		Internal reallocation	20.1/20.2
20.8	Bridge Renewal - Stan Moses Reserve Sans Souci Footbridge	(60,000)		Internal reallocation	20.5
20.9	Cook Park Shareway RSA findings - Installation of Signs and	(7,560)		Internal reallocation	20.3
20.10	Depena Reserve and Cook Park Sandringham - Carpark upgrade	300,000		Deferral of project budget to future year to align with changes to project phasing	13.9
20.11	LRCl Bexley Tennis courts	97,027		Realignment of budget for projects funded by Local Roads and Community Infrastructure Program	10.2
20.12	Playground renewal - Taylor Street Reserve	(30,000)		Allocation of project funding	11.5
20.13	Rockdale Women's turf Netball court reconstruction	431,885		Deferral of project budget to future year to align with changes to project phasing	11.8
20.14	Ramsgate Beach Sand Nourishment	(60,000)		Allocation of project funding	8.26
20.15	Rhodes St Reserve East Dog Off-Leash	(16,383)		Allocation of project funding	11.9
20.16	Flynn's Reserve Dog Off Leash	(12,183)		Allocation of project funding	11.10
20.17	Ron Gosling Reserve Dog Off Leash	(8,183)		Allocation of project funding	11.11
20.18	Hughes Ave Reserve Dog Off Leash	(8,183)		Allocation of project funding	11.12

Note	Description	Recommended Variation To/ (From)	Total	Comment	Reserve Note
21.0	Internal Borrowing against s7.11 Reserve		(8,184,460)		
21.1	Barton Park Open Space and Recreation Renewal	(8,184,460)		Allocation of project funding & Realignment of project budget to reflect change in funding source	11.2/20.6
22.0	Local Area Fund – Ramsgate Beach		54,478		
22.1	Ramsgate Beach bollards - outdoor dining areas	54,478		Reduction of budget due to project completion & equivalent transfer to external reserve	15.1
23.0	Roads		17,603		
23.1	Footpath - Rosebery Shops	17,603		Reduction of budget due to project completion & equivalent transfer to external reserve	13.4
24.0	Financial Assistance Grants in Advance		(5,973,995)		
24.1	Road Management	(1,468,189)		Increase in transfer from reserve as a result of Financial Assistance Grant for current year fully received in advance in prior year	5.1
24.2	Rockdale Rates Revenue	(4,505,806)		Increase in transfer from reserve as a result of Financial Assistance Grant for current year fully received in advance in prior year	5.3
25.0	Infrastructure Maintenance Reserve		164,634		
25.1	Corporate Costs	299,634		Increase in transfer to the reserve as a result of budget savings	
25.2	Local Streets - maintenance signs & line	(50,000)		Internal reallocation	25.5
25.3	Footpath Rehabilitation and Renewal Program	3,780		Internal reallocation	25.4
25.4	Cook Park Shareway RSA findings - Installation of Signs and	(3,780)		Internal reallocation	25.3
25.5	Sign Replacement	50,000		Internal reallocation	25.2
25.6	Pagewood Seniors Centre - Roof replacement	(135,000)		Allocation of project funding	10.6
26.0	Office Equipment and IT		(64,500)		
26.1	AP Automation Project	(64,500)		Allocation of project funding	8.27
28.0	Strategic Priorities		244,327		
28.1	Footpath - Rosebery Shops	279,177		Reduction of budget due to project completion & equivalent transfer to internal reserve	13.4
28.2	Redevelopment of The Boulevard Carpark - Planning Stage	(34,850)		Allocation of project funding	13.6
29.0	Work Health and Safety		201,586		
29.1	State Cover Rebate	226,586		Increase in transfer to reserve to reflect State Cover Rebate received	4.2
29.2	Workshop Equipment	(15,000)		Allocation of project funding	10.4
29.3	Manual Handling Equipment	(10,000)		Allocation of project funding	8.29
30.0	Deposits, Retention & Bonds		500,000		
30.1	Corporate Costs	500,000		Increase in transfer to the reserve as a result of budget savings	
			(1,924,565)		

NB: Figures are rounded up to the nearest dollar. As a result, there may be some rounding differences contained herein.



**Proposed Budget Review Statement
Contracts and Other Expenses**

NB: The list of contracts below contain multi-year contracts. The budgets for multi-year contracts are included in the respective financial years in accordance with the timeline for project delivery and schedule of payments.

Contracts

Contractor	Contract Detail and Purpose	Contract Value	Start Date	End Date	Budgeted (Y/N)
Ford Civil Contracting P/L	Barton Park Recreational Precinct	41,419,898	7/10/2022	15/04/2025	Y
Veolia Environmental Services	Advanced Waste Treatment (Processing) Contract	15,000,000	14/07/2017	14/07/2032	Y
All Pavement Solutions Pty Ltd, ANJ Paving Pty Ltd, Asphalt Laying Services, Bigeni Pty Ltd, Bitupave t/as Boral Asphalt, Citywide Civil Works, Civeco Pty Ltd, Colas Solutions, D&M Excavations, Downer EDI Works, Fulton Hogan, Hiway Stabilizers, Mack Civil, NA Group, Northshore Paving Co P/L, Ozpave Aust Pty Ltd, Planet Civil Pty Ltd, RL Civil Works Pty Ltd, Roadworx, Stabilised Pavements of Australia SPA, State Asphalt Services Pty Ltd, State Civil Pty Ltd, Stateline Asphalt Pty Ltd, TL Excavations Asphalting Pty Ltd	SSROC "Paving the Way" Road Resheeting & Services	15,000,000	1/07/2021	30/06/2026	Y
Bucher Municipal Pty Ltd	Specialised trucks and parts	5,000,000	1/12/2020	30/11/2025	Y
Stateline Asphalt Pty Ltd	2023 Regional and Local Roads Repair Program	4,001,228	1/07/2023	29/02/2024	Y
Maxi-Tankers Pty Ltd, Ampol Petroleum Pty Ltd	Bulk Fuel, Fuel Card Services and Oils, Lubricants and Vehic	3,000,000	1/02/2018	1/01/2024	Y
Fujifilm	Printing and Scanning Services	3,000,000	1/01/2021	31/12/2025	Y
Ford Civil Contracting P/L	Sandringham Seawall and Cycleway Restoration	2,623,560	30/06/2023	19/04/2024	Y
LogiCalis Australia P/L	LogiCalis Network Implementation and Support	2,550,000	18/12/2023	17/12/2026	Y
Bingo Waste Services Pty Ltd	Receival and Processing of Municipal Material	2,500,000	31/08/2020	30/08/2030	Y
Norton Rose, Bartier Perry, HWL Ebsworth, Maddocks, Marsdens Law Group, Matthews Folbigg Lawyers, Lindsay Taylor Lawyers LTL P/L, BAL Lawyers, Holding Redlich, Kells Lawyers, Proximity, Recoveries & Reconstruction (Aust) Pty Ltd, Thomson Geer	Legal Services	2,000,000	1/02/2021	31/01/2026	Y
Ally Civil, DXCore Pty Ltd, Ezy Pave Pty Ltd, KK Civil Engineering, Planet Civil Pty Ltd, State Civil Pty Ltd, Stateline Asphalt Pty Ltd	Minor Civil Works F18/1060	2,000,000	3/07/2019	3/07/2024	Y
Glascott Landscape & Civil P/L	Scarborough Park Courts Upgrade	1,915,117	30/06/2023	26/02/2024	Y
Datacom Systems (AU) Pty Ltd - NSW Division	Support and Maintenance Agreement	1,500,000	28/02/2021	27/02/2024	Y
Technology One Pty Ltd	Support and Maintenance Agreement	1,500,000	1/07/2021	30/06/2024	Y
CO-OP Studio Pty Ltd	Botany Aquatic Centre Principal Consultant - Construction	1,448,010	8/04/2020	29/05/2026	Y
The Hills Bark Blower	Supply and Install Landscape Materials	1,200,000	13/05/2021	12/05/2024	Y
IQ3	Support and Maintenance Agreement	1,000,000	1/07/2021	5/02/2024	Y
Sullivans Constructions Pty Ltd, Bayot Building Services, Makki Constructions, Metal Fencing Specialists Pty Ltd, Mourad Tiling, R.S.A Bobcat, Rachael Fallon & Carl Fallon (Sea Dragon), Screen graphics Printing Pty Ltd, Selby's Pty Ltd, Summit Fencing, Triton Group Co Pty Ltd, Astec Mulch Pty Ltd, Mastercut Concrete Pty Ltd, Sydney Core Cutting & Drilling, Xpresscut Pty Ltd, Conclusive Concrete Solutions t/a CJR Concrete Pumping	Minor Operational Works F18/403	1,000,000	14/01/2019	13/01/2024	Y
Altrelec Pty Ltd, Infracore Plumbing Pty Ltd, Mark Ellison Plumbing, Komarin Holdings Pty Ltd t/a Modern Electric, Sydney Electrical Company Pty Ltd, Pronto Plumbing Pty Ltd	Electrical and Plumbing Services F18/402	1,000,000	10/01/2019	9/01/2024	Y

NB: The list of contracts below contain multi-year contracts. The budgets for multi-year contracts are included in the respective financial years in accordance with the timeline for project delivery and schedule of payments.

Contracts

Contractor	Contract Detail and Purpose	Contract Value	Start Date	End Date	Budgeted (Y/N)
AAPT	AAPT	960,000	1/07/2021	30/06/2024	Y
Sportszone Group P/L	Bexley Tennis Courts	904,364	12/10/2022	15/04/2024	Y
Servicelink, Storm International Pty Ltd, TST Property Services P/L	Cleaning Services	801,702	14/07/2021	13/07/2024	Y
WSP Australia P/L	Wentworth Ave and Page Street Intersection	737,406	26/04/2023	25/04/2024	Y
WINC Australia Pty Ltd	SSROC Stationery and Associated Products	725,000	14/04/2021	13/04/2026	Y
Sydney Arbor Trees Pty Ltd, Asplundh Tree Expert (Australia) Pty Ltd, Plateau Tree Service Pty Ltd, TreeServe Pty Ltd, Waratah Lawncare and Garden Management Pty Ltd, Active Tree Services Pty Ltd	Tree Maintenance Services	600,000	22/02/2022	21/02/2025	Y
iCognition Pty Ltd	Support and Maintenance Agreement	600,000	1/07/2021	30/06/2024	Y
Infor Global Solutions (ANZ) Pty Ltd, Databank Escrow Services Pty Ltd	Support and Maintenance Agreement	600,000	1/07/2021	30/06/2024	Y
ACES Group, Reddawn Australia Pty Ltd, Ultimate Security Australia Pty Ltd, ISEC Pty Ltd	Integrated Security Contract	500,000	8/02/2021	7/02/2028	Y
The Book House	Library books, resource material and furniture	500,000	1/03/2021	28/02/2026	Y
Ultimate Security Australia Pty Ltd	Security Services	500,000	30/04/2021	29/04/2024	Y
Pipe Management Australia, Total Drain Cleaning Services, Alford's Point Drain Inspections Pty Ltd, Bell Environmental, Ecosol Wastewater Filtration Services, Optimal Stormwater Pty Ltd, Tox Free Australia Pty Ltd	SSROC Cleaning and Inspection of Gross Pollutant Traps	500,000	25/03/2019	24/03/2024	Y
Konica Minolta Business Solutions, Ball & Doggett, Konica Minolta Payment Solutions	MFD Fleet - Supply, Maintenance and Consumables	500,000	1/01/2021	31/12/2025	Y
Summit Services	Play space Renewals at Patricia Carlon and Noel Sieffert	473,919	10/10/2023	2/01/2024	Y
Planet Civil Pty Ltd	Bayside Council Sharepath Projects	469,622	1/07/2023	2/01/2024	Y
Eleccommservices	Illuminating Community Spaces	464,744	14/12/2023	4/03/2025	Y
Data#3	VMWare ELA 3-Year Renewal	436,152	1/04/2021	31/03/2024	Y
Graffiti Clean Pty Ltd	Graffiti Removal Services	435,000	1/01/2020	30/11/2025	Y
Evolve Housing Limited	Management of Affordable Housing Portfolio	393,750	1/07/2021	30/06/2026	Y
J Blackwood & Son Pty Ltd, WINC Australia Pty Ltd, Bunnings Group Limited, Aqua Terra Oil and Mineral Service & Supply Co. Pty Ltd, Marque Haus Pty Ltd, Onsite Safety Australia Pty Ltd	Provision and Delivery of Hardware, Protective Clothing and	350,000	27/09/2023	26/09/2026	Y
Dragonfly Environmental, Apunga Ecological Management, Southern Habitat (NSW) Pty Ltd, Toolijooa Pty Ltd, Total Earth Care Pty Ltd	SSROC Bush Regeneration Services	350,000	1/02/2023	31/01/2026	Y
The Somerville Group Pty Ltd	Support and Maintenance Agreement	330,000	1/07/2021	30/06/2024	Y
Avante Linemarking, Complete Linemarking Services, Guidance Road Management, Workforce Road Services	SSROC Linemarking Services	300,000	1/02/2023	31/01/2026	Y
MobileCorp	Support and Maintenance Agreement	300,000	1/07/2021	30/06/2024	Y
WATERMATIC IRRIGATION	Irrigation of Cahill Park	271,344	30/06/2023	16/10/2024	Y
Boomi Australia Pty Ltd	Support and Maintenance Agreement	250,000	31/01/2020	30/01/2024	Y
Logicalis Australia P/L	Zscaler	248,048	1/09/2023	31/08/2025	Y
Infor Global Solutions (ANZ) Pty Ltd	Pathway annual licence renewal	225,847	1/07/2023	30/06/2024	Y
The Globe Australia Pty Ltd t/a Globe Growing Solutions, Greenshed Pty Ltd t/a Living Turf, Greenway Turf Solutions Pty Ltd	Provision of Agricultural Products, Equipment & Services	225,000	1/09/2021	31/08/2026	Y
Sullivans Constructions Pty Ltd	Moorefield Bowling Club Remediation Works	223,280	16/05/2023	31/07/2024	Y
Plateau Tree Service Pty Ltd	Tree Services- Arncliffe Lookout- Deveg	214,500	5/05/2021	26/10/2026	Y
Dalski Pty Ltd	Bridge Renewal Package	214,002	11/09/2023	9/11/2024	Y

NB: The list of contracts below contain multi-year contracts. The budgets for multi-year contracts are included in the respective financial years in accordance with the timeline for project delivery and schedule of payments.

Contracts

Contractor	Contract Detail and Purpose	Contract Value	Start Date	End Date	Budgeted (Y/N)
Shakeup Architecture	Depena Carpark Upgrade - Lead Consultancy Contract	200,791	10/07/2023	8/03/2026	Y
Ixom Pty Ltd, Redox Pty Ltd, Roejen Services Pty Ltd	SSROC Supply and Delivery of Chemical and Associated Product	200,000	1/09/2021	31/08/2026	Y
Frontier Software Pty Ltd	Support and Maintenance Agreement	200,000	1/08/2023	31/07/2026	Y
SGL Lock & Key Pty Ltd t/a St George Locksmiths	Keying Master System & Locksmith Services F18/625	200,000	13/12/2019	30/06/2025	Y
Devicie PTY LTD	Devicie (SOE Management)	185,265	30/06/2023	29/06/2026	Y
Hayes Environmental Consulting, Kamen Engineering Pty Ltd, Durkin Construction Pty Ltd	Soil Testing, Geotechnical and Pavement Design Services	180,000	8/10/2021	7/10/2024	Y
LG Software Solutions Pty Ltd	Support and Maintenance Agreement	180,000	1/07/2021	30/06/2024	Y
CommsChoice Pty Ltd	Support and Maintenance Agreement	180,000	1/07/2021	30/06/2024	Y
Manly Hydraulics Laboratory	Foreshore Management	161,200	27/10/2023	30/06/2024	Y
RELD Group Pty Ltd	Accessible Amenities Upgrade	159,820	28/04/2023	7/08/2024	Y
Esri Australia Pty Ltd	Support and Maintenance Agreement	150,000	1/07/2021	30/06/2024	Y
Database Consultants Australia	Support and Maintenance Agreement	150,000	1/07/2021	30/06/2024	Y
InfoTrust	InfoTrust CrowdStrike AntiVirus	140,000	1/06/2023	31/05/2026	Y
Premier Control Point	Support and Maintenance Agreement	120,000	3/07/2023	30/06/2024	Y
Green Options Pty Ltd, Asplundh Tree Expert (Australia) Pty Ltd, Waratah Lawncare and Garden Management Pty Ltd, Alpine Nurseries P/L, Andreasen's Green (NSW) P/L, The Tree Guardian Group P/L	SSROC Supply of Plants and Trees and Associated Services	100,000	1/02/2023	31/01/2026	Y
Optima X Prime Pty Ltd, Alliance Alarms Fire Systems Pty Ltd, Newsound Fire Services P/L	Fire Protection Services	100,000	2/05/2022	1/05/2025	Y
Fusion5 Pty Ltd	Support and Maintenance Agreement	100,000	1/07/2021	30/06/2024	Y
Infocouncil	Support and Maintenance Agreement	100,000	1/07/2021	30/06/2024	Y
Cleanaway Co Pty Ltd	Multiple Waste Streams Collection F19/998	100,000	10/09/2020	10/09/2024	Y
BG & E Pty Ltd	Wentworth Avenue - Construction Consultancy	95,860	18/10/2023	26/06/2024	Y
Blue Stone Management (Australia) Pty Ltd	Botany Aquatic Centre- Stage 2- QS	89,990	17/02/2022	31/12/2024	Y
AC3	Support and Maintenance Agreement	76,997	11/10/2023	11/10/2024	Y
Sullivans Constructions Pty Ltd	Banksmeadow Depot Roof Remediation	75,780	14/04/2023	5/05/2024	Y
WebVine Consulting Pty Ltd	Support and Maintenance Agreement	60,000	1/07/2021	30/06/2024	Y
Task Exchange Pty Ltd	Support and Maintenance Agreement	60,000	1/07/2021	30/06/2024	Y
InfoTrust	InfoTrust Abnormal Security	51,386	7/09/2023	8/09/2024	Y
Nearmap Australia Pty Ltd	Nearmap Australia Pty Ltd	40,000	1/07/2021	30/06/2024	Y
iPlatinum	Support and Maintenance Agreement	30,000	1/07/2021	30/06/2024	Y
Aten Systems P/L	Support and Maintenance Agreement	30,000	1/07/2021	30/06/2024	Y
Digital Networks Australia Pty Ltd	Support and Maintenance Agreement	20,000	1/07/2021	24/09/2024	Y
Kapish Services Pty Ltd	Support and Maintenance Agreement	18,000	1/08/2021	31/07/2024	Y
Datafuel Pty Ltd	Support and Maintenance Agreement	6,000	1/07/2021	30/06/2024	Y
		126,822,581			



**Proposed Budget Review Statement
Consultancy and Legal Expenses**

Consultancy

Project	Amount Spent (YTD)	Budgeted (Y/N)
100004 - Internal Audit	48,511	Y
100050 - Stores	15,435	Y
100062 - Waste Management	38,144	Y
100076 - Road Management	11,729	Y
100117 - Strategic Property	5,790	Y
100123 - Planning Policy	12,480	Y
100125 - Strategic Planning Management	4,960	Y
100127 - City Performance Directorate Management	12,950	Y
100140 - Financial Accounting	50	Y
100175 - Street Lighting	14,114	Y
100569 - Community History & George Hanna Museum	829	Y
100811 - Property System (REST replacement)	10,200	Y
100847 - Botany Aquatic Centre Redevelopment	97,065	Y
101042 - Lady Robinson Beach Study	22,340	Y
101056 - Kendall Reserve Contamination Monitoring	49,094	Y
101166 - Bonar Street & Mt Olympus Lighting	6,899	Y
101173 - Beach Hut Dolls Point	49,665	Y
101222 - Road Pavement Testing and Design	30,705	Y
101236 - Administration of Development Contributions Plans	11,541	Y
101320 - Business Improvement	280	Y
101324 - Strategy and Reporting	22,750	Y
101329 - SACL Replacement Tree Planting	13,561	Y
101335 - Spatial and ePlanning	8,669	Y
101336 - Traffic and Road Safety	7,020	Y
101337 - Asset Planning	1,725	Y
101395 - Barton & Riverine Park Remediation	10,650	Y
101406 - Barton Park Open Space and Recreation Renewal	142,676	Y
101421 - Play space Renewal - Heslehurst Reserve, Brighton-Le-Sands	950	Y
101480 - Picnic Shelters Renewal	78,507	Y
101483 - Rockdale Community and Civic Centre Renewal	23,500	Y
101619 - Bicentennial Park Long Term Site Management Plan	24,500	Y
101717 - RSP Raised Pedestrian Crossing Florence St Ramsgate	22,464	Y
101718 - RSP Raised Pedestrian Crossing Shaw St Kingsgrove	4,052	Y
101770 - Rockdale Town Hall Pergola Renewal	4,000	Y
101771 - Page Street Pedestrian Crossing lighting	5,164	Y
101772 - Bexley Oval Sports field lights	5,860	Y
101781 - Kingsgrove Avenue Reserve Amenities	51,994	Y
101801 - Riverine Park Masterplan	67,069	Y
101806 - Cahill Park Oval irrigation	1,600	Y
101807 - Downey Street and Mimosa Street new open space upgrade	4,600	Y
101812 - Building Condition Assessments	1,500	Y
101814 - Asset Inspection and Revaluation Program	16,200	Y
101841 - Wolli Creek Town Park	88,698	Y
101858 - Upgrade of Facilities at Jellicoe Park	28,920	Y
101886 - M6 Stage 1 Project - TfNSW Project Lead	66,000	Y
101895 - Advertising Bus Shelter Tender	10,325	Y

Project	Amount Spent (YTD)	Budgeted (Y/N)
101914 - Sustainable Waste Management	25,394	Y
101920 - Alf Kay Eastlakes Community Hall Renewal	4,200	Y
101928 - Cook Park Shareway RSA findings - Installation of Signs and	2,320	Y
101929 - Depena Reserve and Cook Park Sandringham - Carpark upgrade	45,900	Y
101933 - Fitout of 1-7 Green Street	17,880	Y
101938 - Hartill-Law Ave Bardwell Park Bridge Remediation - Stage 2	39,512	Y
101944 - McBurney Reserve embellishment	15,335	Y
101951 - Playground renewal - Empress Reserve	2,620	Y
101954 - Playground renewal - Victory Reserve	4,600	Y
101957 - Play space Renewal - Patricia Carlon Reserve	868	Y
101982 - Sandringham Seawall - Rock Armouring	162,393	Y
101983 - Scarborough Park Improvements - detailed design and commence	10,070	Y
101986 - Sir Joseph Banks Park - car park and toilet design	19,263	Y
101996 - Mill Pond/Botany Shared Path	33,295	Y
102006 - Asset Management Review	43,470	Y
102008 - Hogan Assessment & Profiling	43,197	Y
102009 - T8 Corridor Design (cycling) Grant	52,008	Y
102017 - Feasibility & Concept Design - Flood Mitigation - Botany Bay	850	Y
102035 - Her Way - Engagement and Design	17,979	Y
102036 - Mascot Oval Upgrade Works	25,493	Y
102055 - Kogarah West Senior Citizens Centre Renewal	9,720	Y
102056 - Mascot Public Toilet Block - Botany Rd	4,090	Y
102059 - Bona Park Girl Guide Hall	1,073	Y
102060 - Botany Golf Course Amenities and Proshop	8,055	Y
102061 - Botany Shopping Centre Public Toilet Block	7,840	Y
102063 - Demolition of Toilet block Shaw St Bexley North	4,673	Y
102064 - Demolition of Toilet Block Booralee Park - Daniel Street	1,073	Y
102074 - Sir Joseph Banks Foreshore Rd Carpark	9,020	Y
102081 - Angelo Anestis - Hard cover shelter over Grandstand	2,700	Y
102123 - Bestic Street Traffic Facilities	2,000	Y
102126 - Demolition of Cahill Park Dog Club Store	1,073	Y
102127 - Demolition of Gilchrist Park Scout Hall	1,073	Y
102140 - Palisade fence renewal of unsafe handrail	71,770	Y
102153 - Community Satisfaction Survey	64,832	Y
102155 - Planning Proposal - LOGOS Site	15,385	Y
102160 - Coward Street cycleway feasibility	20,529	Y
102165 - Wentworth Ave Planning Proposal	16,490	Y
Total Consultancy Expenses	1,963,776	

Legal

Project	Amount Spent (YTD)	Budgeted (Y/N)
100002 - Governance and Risk Management	2,144	Y
100108 - Development Assessment	569,753	Y
100110 - Compliance	18,586	Y
100117 - Strategic Property	120,750	Y
100119 - Voluntary Planning Agreements	1,808	Y
100146 - Rockdale Rates Revenue	334,340	Y
101722 - Gardiner Park - Legals	1,061	Y
Total Legal Expenses	1,048,441	

Corporate Performance Committee

6/03/2024

Item No	CP24.006
Subject	IPART - Review of Council's financial model in NSW
Report by	Richard Sheridan, Director City Performance
File	F24/124

Summary

The issues arising from IPART Review will be discussed at the committee to allow council to provide feedback on the current Terms Of Reference proposed by the NSW Government

Officer Recommendation

- 1 That Council notes the presentation on the review of the financial model.
 - 2 That Council delegates the General Manager to provide feedback to SSROC for the joint council submission to IPART.
-

Background

1.0 Extract from IPART

“ The Independent Pricing and Regulatory Tribunal (IPART) has received a draft Terms of Reference (ToR) from the NSW Government to investigate and report on the financial model for councils in NSW.

The draft ToR asks IPART to review and recommend improvements to councillor and community visibility over the financial and operational performance of their councils, whether current budget and financial processes deliver value for money and whether the current funding model will sustainably support the needs of communities.

It also includes reviewing the capacity and capability of councils, how better planning and reporting systems can improve long term budget performance, transparency and accountability to the community and any other matters IPART considers relevant.

We are seeking feedback on the draft ToR from any interested stakeholders including the community, ratepayers, councils, former and current councillors and council staff.

You can provide feedback until 15 March 2024.

IPART will consider all feedback and may recommend changes to the NSW Government for the final ToR, as a result of feedback we receive.

We are required to consult on the draft ToR for this review under section 13 of the Independent Pricing and Regulatory Tribunal Act 1992. This is different to some of our previous local government reviews.

This current stage of consultation seeks feedback on the scope of this review. You will have an opportunity to provide feedback on these matters during the course of the review.

Once we have been issued with the final ToR, we will have 12 months to complete the review which includes publishing a Draft Report and submitting a Final Report to the Premier and Minister for Local Government. We will carry out further consultation on the key issues and matters as part of this review.”

2.0 Council Approach

The staff will collate any feedback and via the General Manager provide it to SSROC who is doing a joint submission on behalf of all councils.

Financial Implications

- | | |
|--------------------------------------|-------------------------------------|
| Not applicable | <input checked="" type="checkbox"/> |
| Included in existing approved budget | <input type="checkbox"/> |
| Additional funds required | <input type="checkbox"/> |

Community Strategic Plan

- | | |
|--|-------------------------------------|
| Theme One – In 2032 Bayside will be a vibrant place | <input type="checkbox"/> |
| Theme Two – In 2032 Our people will be connected in a creative City | <input type="checkbox"/> |
| Theme Three – In 2032 Bayside will be green, resilient and sustainable | <input type="checkbox"/> |
| Theme Four – In 2032 Bayside will be a prosperous community | <input checked="" type="checkbox"/> |

Risk Management – Risk Level Rating

- | | |
|----------------|-------------------------------------|
| No risk | <input checked="" type="checkbox"/> |
| Low risk | <input type="checkbox"/> |
| Medium risk | <input type="checkbox"/> |
| High risk | <input type="checkbox"/> |
| Very High risk | <input type="checkbox"/> |
| Extreme risk | <input type="checkbox"/> |

Community Engagement

Nil

Attachments

- 1 Draft Terms of Reference for NSW council financial model review - January 2024 [↓](#)
- 2 IPART - Council Financial Model Presentation [↓](#)

The Hon Chris Minns MP
Premier of New South Wales



Ref: A5922499

Carmel Donnelly PSM
Chair
IPART
PO Box K35
HAYMARKET POST SHOP
NSW 1240

Re: Referral to commence review of the financial modelling of councils

Dear Ms Donnelly,

I refer the financial modelling of councils to IPART under section 12A of the *Independent Pricing and Regulatory Tribunal Act 1992* (the Act).

Enclosed are a draft terms of reference as provided to me by the Minister for Local Government. I understand that IPART will consult on the draft terms of reference in line with the requirements of the Act.

I look forward to hearing about the next steps and outcomes of this work.

Sincerely,



Chris Minns MP
Premier of New South Wales

CC: The Hon. Ron Hoenig MP, Minister for Local Government

11 / JAN / 2024

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DRAFT TERMS OF REFERENCE

Investigation of council financial model in NSW

I, the Hon. Christopher John Minns MP, Premier, under section 12A of the *Independent Pricing and Regulatory Tribunal Act 1992* (NSW), request the Independent Pricing and Regulatory Tribunal (IPART) to investigate and report on the financial model for councils in NSW.

The task

IPART should review and recommend improvements on the following matters:

- 1. The visibility of councillors and the community over the financial and operational performance of their councils**
 - Are the mechanisms for reporting on council performance clear and understood. Does the accounting code for local government provide meaningful financial information to enable councillors to understand and influence the financial and budget performance of their council. Is there a need to update the performance indicators to make them more useful for 'real time' monitoring.
 - Are councillors receiving timely and appropriate information to enable decisions on allocation of public funds in an efficient and cost effective way.
 - Are there benefits to moving to dedicated budget or expenditure review committee models to ensure budget decisions are understood by councillors and the communities they serve?
- 2. Whether the current budget and financial processes used by councils are delivering value-for-money for ratepayers and residents**
 - Is the Integrated Planning and Reporting process, currently used by councils to make budget decisions, effective in allowing councillors to engage with the community on the challenges in setting a budget and meeting service level expectations
 - How well Councils are setting service delivery standards that match revenue, managing their expenses within allocated budgets, and what opportunities exist for improvement in efficiency, service quality and sustainability.
 - How to visibly boost elected councillor accountability for council budgets and expenditure to the community
- 3. Whether the current funding model will sustainably support the needs of communities**
 - How do councils balance cash flow to manage the different (and sometimes uncertain), timeframes for revenue and grants money (including Financial Assistance Grants), coming into council
 - How effective are councils in identifying and using other revenue sources beyond grants and rates to support the needs of communities and sustainably provide services required to be delivered by councils.
 - Identify measures to put downward pressure on rates through other 'own source' revenue or closer scrutiny of expenditure.
 - Consider the needs of diverse communities and councils and protect the interests of current and future ratepayers from unnecessary impact on their cost of living

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4. **Whether councils (both councillors and staff) have the financial capacity and capability to meet current and future needs of communities.**
 - Are councils equipped with the right internal capabilities to deliver on the services which their community requires?
 - Has the Audit Mandate been successful in providing a consistent view on the accounting and risk management practices of councils?
 - Are there opportunities to look at long term expenditure and service delivery improvements by insourcing services? Where outsourcing models have been used, do they provide an efficient and effective means of meeting community needs?
 - What examples of best practice capability building and innovation could be implemented more widely?
5. **How can better planning and reporting systems improve long term budget performance, transparency and accountability to the community?**
 - How effective councils are in managing their assets and planning for future growth and renewal of assets.
 - Whether current community engagement allows for effective long-range planning and sustainable funding.
 - Whether the current framework of reporting and compliance is appropriate and effective.
6. **Any other matters IPART considers relevant.**

The review process and timeline

IPART is required to consult publicly as part of this review, including publishing a Draft Report for comment and undertaking a public hearing prior to finalising its Final Report. IPART may undertake other methods, including targeted consultation, that it considers appropriate.

IPART will provide the final report to the Minister administering the Independent Pricing and Regulatory Tribunal Act 1992 (IPART Act) and the Minister for Local Government within 12 months of receiving the final terms of reference.

The Minister administering the IPART Act will table the final report in each House of Parliament and forward a copy to the Parliamentary Librarian in accordance with section 19 of the IPART Act. Once the final report has been tabled in Parliament or earlier if requested by the Minister administering the IPART Act, IPART will publish a copy of the report on its website.

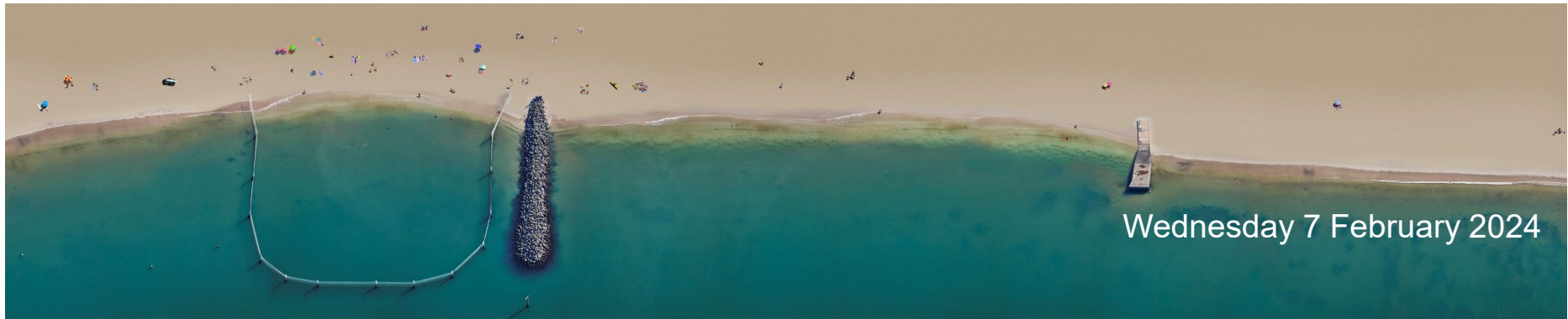
The Hon. Christopher John Minns MP
Premier

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IPART - Council Financial Model



IPART Scope for Consultation



1. The visibility of Councillors and the community over the financial and operational performance of their councils
2. Whether current budget and financial processes used by councils are delivering value-for-money for ratepayers and residents
3. Whether the current funding model will sustainably support the needs of communities
4. Whether councils (both Councillors and staff) have the financial capacity and capability to meet current and future needs of communities
5. How better planning and reporting systems can improve long-term budget performance, transparency and accountability to the community
6. Any other matters IPART considers relevant

1. Visibility of Councillors over financial performance



► Discussion - Reporting

- Annual Budget
 - Rates and Revenue Policy including fees and charges
 - Income and Expenses
 - Capital Projects
 - Net cost of Services
 - Other financial matters
- Annual operations plan
- Annual report of actuals + KPI consistent with OLG
- Quarterly Reporting on Budget and Capital Projects

1. Visibility of Councillors over financial performance



▶ Continuous disclosure

- Financial impact on all Tender and financial reports
- All Council decisions impacting costs must have a funding source
- Cash Accounting updated monthly to Council, including a review of Reserves

▶ Training

- Councillor Training on induction includes Financial Management and IP&R

1. Visibility of Councillors over financial performance



► Areas to Consider

- Corporate Performance committees could expand to cover.
 - Dedicate Quarterly presented to the Committee before Council.
 - More workshops on the financial education of Councillor
 - Report the budget costs by the relevant services

2. Current budget & financial processes delivering value-for-money?



► Discussion

- Council operates a budget.
 - 75% budget is spent on Regulatory Services.
 - The top 5 Services consume 85% of our budget (infrastructure, open space, community service provision, planning and ESL)
- Cost Shifting and costs beyond our control (see slide 11)
- Accuracy of costing services to be improved.
- Review of what information can lead to better decisions making for service delivery

3. Will current funding model sustainably support the needs of communities



► Discussion

- Balance Budget
 - Use of reserves to fund services (currently negative general funds)
 - Payoff- reducing renewable/maintenance to deliver more services
 - Reliance on Grants to keep funding renewals
- Sources of revenue available to fund services is limited
- Ability or willingness of the community to pay full costs
- Reliance on rates to fund regulatory and or community services
- The option to Balance the budget is to facilitate
 - Community needs more - we increase rates or user fees
 - Community is happy less - reduced service provision based on whole community needs

4. Do councils (Councillors & staff) have the financial capacity / capability to meet current & future needs of communities.



► Discussion

- In-house service delivery.
 - The Trigger to run a service or use a contractor
- Impact of audits on Council and value of money for community.
 - Agree, larger distraction of Council Finance and Asset team as Audit resources increase
 - The community is paying more for something they may not want
- Long Term benefits on cost from reinvestment in Capacity
 - The provision of service can differ and often in-house delivers more in terms of increased maintenance or increased service delivery

5. How can better planning & reporting systems improve long term budget performance, transparency & accountability to the community?



► Discussion

- Currently there is a lot of information available to manage asset planning.
- Can the engagement include a broader number of the community, if this does not occur do professional staff make the decision.

6. Any other matters IPART considers relevant.



▶ Past Recommendations from IPART

- Ensuring that statutory charges reflect the efficient costs incurred by councils in providing statutory services.
- Consideration of a rate peg exemption model for councils that demonstrate an agreed level of performance and streamlining and simplification of the Special Rate Variation process.
- A comprehensive evaluation of existing pensioner concessions should be conducted, including the funding model and support for vulnerable ratepayers.
- Consideration of the eligibility criteria for rates exemptions.
- Consideration of the use the Capital Improved Value method to set the variable component of rates.

6. Any other matters IPART considers relevant



▶ Pensioner Rebates

- The LGA set \$250 in 1991 as a rate and it has never increased while rates have increase 75% since then due rate peg.

▶ Library Rebates

- Council only receives 5%, net cost to Council is \$4.2m

▶ Federal Grants

- The original grants were 1% GDP but now have dropped of 0.55%

▶ Cost Shifting

Net cost to deliver services considered Cost shifting is \$20m.

5 Largest cost totaling \$16.5m

Waste Levy	\$5.8m	(built into Waste Charges)
Library	\$4.1m	
ESL	\$3.2m	
DA costs	\$2.1m	(statutory cost on hold for many years)
Pensioner	\$1.3m	(45% unfunded)