

MEETING NOTICE

The **Ordinary Meeting** of
Bayside Council
will be held in the Rockdale Town Hall Auditorium
Ground Level, 448 Princes Highway, Rockdale
on **Wednesday 9 September 2020** at **7:00 pm**.

AGENDA

1 ACKNOWLEDGEMENT OF COUNTRY

2 OPENING PRAYER

3 APOLOGIES

4 DISCLOSURES OF INTEREST

5 MINUTES OF PREVIOUS MEETINGS

- 5.1 Minutes of the Council Meeting - 12 August 20203
5.2 Minutes of the Extraordinary Council Meeting - 26 August 202017

6 MAYORAL MINUTES

Nil

7 PUBLIC FORUM

Members of the public who have applied to speak at the meeting will be invited to address the meeting. Written submissions which are made by members of the public will be provided to Councillors prior to the meeting.

Any item the subject of the Public Forum will be brought forward and considered after the conclusion of the speakers for that item.

The meeting will be live streamed on Council's Facebook page for the benefit of the public.

8 REPORTS

- 8.1 Election of the Deputy Mayor19
8.2 Call for Motions - LG NSW Conference November 202031
8.3 2019/2020 Delivery Program & Operational Plan 6 Monthly Progress Report.....36

8.4	2019/20 Budget Carryovers (Revotes) to 2020/21 Budget	97
8.5	Long Term Financial Sustainability and Future Asset Funding Requirements	104
8.6	Rates Harmonisation	120
8.7	Statutory Financial Report - July 2020	158
8.8	Local Roads and Community Infrastructure Grant	164
8.9	Bayside Housing Strategy Public Exhibition.....	167
8.10	Draft Cahill Park Plan of Management	172
8.11	Botany Aquatic Centre Concept Design.....	205
8.12	Tender - Lydham Hall Construction Works	226
8.13	Tender - L'Estrange Sporting Amenities	231
8.14	Kyeemagh Boat Ramp - Lighting Upgrade.....	236
8.15	Covid-19 Response: Transport for New South Wales Pop-Up Cycleways ...	246
8.16	Response to Question - Radar Speed Display	249
8.17	M6 Stage 1 - Update.....	252
9	MINUTES OF COMMITTEES	
9.1	Minutes of the Botany Historical Trust Meeting - 3 August 2020	255
9.2	Minutes of the Bayside Traffic Committee Meeting - 19 August 2020	260
10	NOTICES OF MOTION	
10.1	Notice of Motion - Sydney Water Application to Allow Raw Sewerage Overflow Into the Mill Stream.....	268
10.2	Notice of Motion - Opposition to Georges River Council's Motion to Seek a Boundary Adjustment to Incorporate a Large Section of Bayside.....	270
10.3	Notice of Motion - Traffic Restrictions on Kingsgrove Road, Kingsgrove.....	272
11	QUESTIONS WITH NOTICE	
	The meeting will be video recorded and live streamed to the community via Council's Facebook page, in accordance with Council's Code of Meeting Practice.	

Meredith Wallace
General Manager

Council Meeting

9/09/2020

Item No	5.1
Subject	Minutes of the Council Meeting - 12 August 2020
Report by	Fausto Sut, Manager Governance & Risk
File	SF19/9480

Officer Recommendation

That the Minutes of the Council meeting held on 12 August 2020 be confirmed as a true record of proceedings.

Present

Councillor Joe Awada, Mayor
Councillor James Macdonald, Deputy Mayor
Councillor Liz Barlow
Councillor Ron Bezic
Councillor Christina Curry
Councillor Tarek Ibrahim
Councillor Petros Kalligas
Councillor Ed McDougall
Councillor Scott Morrissey
Councillor Michael Nagi
Councillor Dorothy Rapisardi
Councillor Bill Saravinovski
Councillor Paul Sedrak
Councillor Andrew Tsounis

Also Present

Meredith Wallace, General Manager
Michael Mamo, Director City Performance
Debra Dawson, Director City Life
Phoebe Mikhiel, Acting Director City Futures
Bryce Spelta, Acting Director City Presentation
Bruce Cooke, Acting Manager Governance & Risk
Joe Cavagnino, Manager Procurement & Fleet
Clare Harley, Manager Strategic Planning
Christine Stamper, Communications & Events Lead
Josh Ford, Coordinator Strategic Planning
Taif George, IT Technical Support Officer
Wolfgang Gill, IT Technical Support Officer

The Mayor opened the meeting in the Rockdale Town Hall Auditorium, Ground Level, 448 Princes Highway, Rockdale at 7:10 pm.

The Mayor informed the meeting, including members of the public, that the meeting is being video recorded and live streamed to the community via Council's Facebook page, in accordance with Council's Code of Meeting Practice.

1 Acknowledgement of Country

The Mayor affirmed that Bayside Council respects the traditional custodians of the land, elders past, present and emerging, on which this meeting takes place, and acknowledges the Gadigal and Bidjigal Clans of the Eora Nation.

The Mayor also brought to Councillors' attention that the 75 Anniversary of the bombings of Hiroshima and Nagasaki occurred on the 6th and 9th August. He reaffirmed Council's support for the prohibition of nuclear weapons

2 Opening Prayer

Reverend Adam Clark from St Stephen's Anglican Church, Eastlakes, opened the meeting in prayer.

3 Apologies

An apology was received from Councillor Vicki Poulos.

The apology was noted

4 Disclosures of Interest

Councillor Ibrahim declared a Pecuniary Interest in Item 8.1 on the basis that his family has an interest in property within the Brighton Le Sands Centre Masterplan, and stated he would leave the meeting for consideration and voting on the matter. All Councillors acknowledge his conflict.

Councillor Nagi declared a Pecuniary Interest in Item 8.2 on the basis that his Mother-in-law owns a property in Banksia. He will leave the meeting and not take part in the consideration and voting on this item.

Councillor Nagi declared a Pecuniary Interest in Item 8.6 on the basis that he has a footway trading licence for his business. He will leave the meeting and not take part in the consideration and voting on this item.

Councillor McDougall declared a Pecuniary Interest in Item 8.1 on the basis that he has a property interest within the Brighton Le Sands Centre Masterplan, and stated he would leave the meeting for consideration and voting on the matter.

Councillor Saravinovski declared a Pecuniary Interest in Item 9.3 – specifically Item 5.5 of these minutes - on the basis that his son plays for Rockdale City Suns Juniors team. He will leave the meeting and not take part in the consideration and voting on this item.

Councillor Saravinovski declared a Pecuniary Interest in Item 8.4 on the basis that he is an employee of a bank in Kogarah and his family owns property in the town centre. He will leave the meeting and not take part in the consideration and voting on this item.

Councillor Saravinovski declared a less-than significant Pecuniary Interest in Item 8.1 on the basis that, a number of years ago when he was Mayor, he chaired a meeting with the applicant, the consultant and Council staff regarding what was proposed. He stated that he would remain in the Chamber for consideration and voting on the matter.

5 Minutes of Previous Meetings

5.1 Minutes of the Council Meeting - 8 July 2020

RESOLUTION

Minute 2020/153

Resolved on the motion of Councillors Barlow and Macdonald

That the Minutes of the Council meeting held on 8 July 2020 be confirmed as a true record of proceedings.

6 Mayoral Minutes

6.1 Mayoral Minute - Rental Relief Package extended due to COVID-19 for Council's Commercial Tenants

RESOLUTION

Minute 2020/154

Resolved on the motion of Councillor Awada

- 1 That in accordance with the National Cabinet's Mandatory Code of Conduct for small and medium enterprises (SME) Commercial Leasing Principles released on 3 April 2020, Council takes immediate steps to further reduce the impact on our commercial tenancies to include:

Extending the rental relief previously granted by Council (April to June 2020) for 6 months from 1 July 2020 to 31 December 2020 by providing Council's commercial tenancies with the following:

- 50% reduction in rent
- 100% waiving of associated fees for outdoor dining licences and A-Frame fees (note the staff report tabled later in tonight's meeting agenda) and
- Temporary suspension of debt-recovery activities for these tenants for debts relating to the COVID-19 period, commencing March 2020.

- 2 That this rental relief package applies to Council's commercial tenants providing

that an equivalent rent relief is passed on by a head tenant to any sub-tenancies.

6.2 Mayoral Minute - Local Government Representation at the National Cabinet Table

RESOLUTION

Minute 2020/155

Resolved on the motion of Councillor Awada

- 1 That Council sends a letter to the Premier and to Linda Burney - the Federal Member for Barton, Scott Morrison - the Federal Member for Cook, Matt Thistlethwaite - the Federal Member for Kingsford-Smith, and the State Members for Maroubra, Heffron, Rockdale, and Kogarah respectively highlighting Council's disappointment that Local Government is not represented on the newly formed National Cabinet and seeks their assistance in requesting that First Ministers review the decision to exclude Local Government.
- 2 That Council notes that the Australian Local Government Association, Local Government NSW and other state/territory local government associations will continue to advocate for local government representation on the National Cabinet and for Local Government's interests in all relevant forums.

6.3 Mayoral Minute - Gardiner Park Not Under Investigation

RESOLUTION

Minute 2020/156

Resolved on the motion of Councillor Awada

That this Mayoral Minute be received.

6.4 Mayoral Minute - Condolence for the Victims of the Beirut Explosion

RESOLUTION

Minute 2020/157

Resolved on the motion of Councillors Awada and Saravinovski

- 1 That Council makes a \$5,000 donation to the Red Cross for the Beirut appeal.
- 2 That Council extends our condolences to the victims of the explosion in Beirut, Lebanon.
- 3 That Council sets up a condolence page for our residents to express their thoughts and support to the people of Beirut, Lebanon.

- 4 That the condolence page be sent to the Lebanese Ambassador to pass on to the Mayor of Beirut.

7 Public Forum

Details associated with the presentations to the Council in relation to items on this agenda can be found in the individual items.

8.3 Post-Exhibition Report Planning Proposal: 1-3 Lord Street, Botany

The following speakers addressed the Council:

- Mr Sonny Embleton, Senior Associate, City Plan, applicant's representative, speaking for the Officer Recommendation.
- Mr Nathan Fuz, applicant, speaking for the Officer Recommendation.
- Mr Hayden Stirling, architect from BuiltConsult Pty Ltd, applicant's representative, was present at the meeting to answer any questions that Councillors might have.

RESOLUTION

Minute 2020/158

Resolved on the motion of Councillors Awada and Bezic

- 1 That Council acknowledges the submissions received during the Public Exhibition of the Planning Proposal, and the officer's response to them.
- 2 That Council, in accordance with Section 3.36(1) of the NSW Environmental Planning & Assessment Act 1979:
 - (i) forwards a copy of the Planning Proposal and relevant supporting information to the Department of Planning, Infrastructure and Environment (the DPIE); and
 - (ii) liaises with Parliamentary Counsel to enable the draft Local Environmental Plan to be finalised and notified.
- 3 That, in accordance with Clause 21 of the NSW Environmental Planning and Assessment Regulation 2000, Council approves the site-specific Draft Development Control Plan, with the post-exhibition changes identified in this report.

DIVISION

Division called by Councillor Awada

For: Councillors Curry, Morrissey, Sedrak, Ibrahim, Nagi, Rapisardi, Kalligas, Saravinovski, Tsounis, Barlow, Bezic, Macdonald, McDougall and Awada

The division was declared carried.

9.3 Minutes of the Sport & Recreation Committee Meeting - 27 July 2020

Councillor Saravinovski had previously declared a pecuniary interest in Item 5.5 of these minutes, and left the meeting for consideration of, and voting on, this item.

RESOLUTION

Minute 2020/159

Resolved on the motion of Councillors Tsounis and Macdonald

That the Minutes of the Sport & Recreation Committee meeting held on 27 July 2020, with the exception of Item 6.2, be received and the recommendations therein be adopted.

Item 6.2 - Hard Courts Across Bayside of

Item 9.3 - Minutes of the Sport & Recreation Committee Meeting - 27 July 2020

The following speaker addressed the Council:

- Mr Garnet Brownbill, interested resident, speaking specifically against the Officer Recommendation for Item 6.2 of these Minutes.

RESOLUTION

Minute 2020/160

Resolved on the motion of Councillors Tsounis and Macdonald

- 1 That the Manager Sport & Recreation work with City Infrastructure and Strategic Planning to explore the Bexley Tennis Courts as a location for basketball courts and propose a plan for further discussion at the next Committee meeting.
- 2 That the Manager Sport & Recreation work with City Infrastructure and Strategic Planning to review potential locations across the LGA and opportunities for upgrades of existing facilities for further discussion at the next Committee meeting.

10.1 Notice of Motion - Lighting at Arncliffe Park

Councillor Saravinovski returned to the meeting.

The following speaker addressed the Council:

- Mr Garnet Brownbill, interested resident, speaking specifically against the Officer Recommendation for Item 6.2 of these Minutes.

RESOLUTION

Minute 2020/161

Resolved on the motion of Councillors Nagi and Saravinovski

- 1 That Council commences the work required to submit a Development Application for an upgrade to the lighting at Arncliffe Park to bring it to a standard that will allow local competition matches to be played at night on the new synthetic field.
- 2 That Council identifies funding to complete the Development Application at the next Quarterly Budget Review.
- 3 That Council makes application for grant funding for the installation of the new lights if development consent is achieved and as opportunities arise.

10.7 Notice of Motion - 2023 Women's Football World Cup

The following speaker addressed the Council:

- Mr Garnet Brownbill, interested resident, speaking specifically against the Officer Recommendation for Item 6.2 of these Minutes.

RESOLUTION

Minute 2020/162

Resolved on the motion of Councillors Saravinovski and Curry

That Council writes to FIFA and Football Federation Australia congratulating the decision to award Australia and New Zealand the rights to host the FIFA Women's World Cup in 2023 and to express Council's strong interest in working in partnership to promote and support the 2023 World Cup.

8 Reports**8.1 Brighton Le Sands Centre Masterplan Plan - Built Form Options**

Councillor Ibrahim had previously declared a Pecuniary Interest, and left the meeting for consideration of, and voting on, this item.

Councillor McDougall had previously declared a Pecuniary Interest, and left the meeting for consideration of, and voting on, this item.

Councillor Saravinovski had previously declared a less-than significant Pecuniary Interest but remained in the Chamber for consideration and voting on the matter.

RESOLUTION

Minute 2020/163

Resolved on the motion of Councillors Saravinovski and Tsounis

That this matter be deferred to either the next meeting of the Brighton Le Sands Working Party or the next convenient GM Briefing Session to be held as soon as possible.

DIVISION

Division called by Councillor Awada

For: Councillors Curry, Morrissey, Sedrak, Rapisardi, Kalligas, Saravinovski, Tsounis, Barlow, Bezic, Macdonald and Awada

Absent: Councillors Ibrahim, McDougall and Nagi

The division was declared carried

8.2 Arncliffe and Banksia Local Infrastructure Contribution Plan 2020

Councillor McDougall returned to the meeting.

Councillor Nagi had previously declared a Pecuniary Interest, and left the meeting for consideration of, and voting on, this item.

Councillor Ibrahim had previously declared a Pecuniary Interest, and left the meeting for consideration of, and voting on, this item.

RESOLUTION

Minute 2020/164

Resolved on the motion of Councillors Rapisardi and Saravinovski

- 1 That Council adopts the Arncliffe and Banksia Local Infrastructure Contributions Plan 2020.
- 2 That Council gives public notice of the decision to adopt the Plan within 28 days of the decision being made.
- 3 That Council writes to the State Member, Mr Steve Kamper and Transport NSW advising that Bayside Council supports the current consultation on the retention and upgrade of Banksia Railway Station.

DIVISION

Division called by Councillors Awada

For: Councillors Curry, Morrissey, Sedrak, Rapisardi, Kalligas, Saravinovski, Tsounis, Barlow, Bezic, Macdonald, McDougall, and Awada

Absent: Councillor Ibrahim and Councillor Nagi

The division was declared carried.

Item 8.3 has already been dealt with in Public Forum

8.4 Kogarah Collaboration Area - Joint Councillor Reference Group

Councillor Ibrahim returned to the meeting.

Councillor Saravinovski had previously declared a Pecuniary Interest, and left the meeting for consideration of, and voting on, this item.

RESOLUTION

Minute 2020/165

Resolved on the motion of Councillors Awada and Bezic

That Council nominates the following three Councillor representatives to participate in the Joint Councillor Reference Group for the implementation of the Kogarah Place Strategy:

Councillor Liz Barlow (nominated by the Mayor, Councillor Awada)

Councillor Andrew Tsounis (nominated by Councillor Barlow)

Councillor James Macdonald (nominated by Councillor Bezic)

8.5 Cooks River Alliance

Councillor Saravinovski returned to the meeting.

RESOLUTION

Minute 2020/166

Resolved on the motion of Councillors Saravinovski and Tsounis

That Council resolves to provide delegation to the General Manager to sign the Letter of Intent which indicates Bayside Council's intent to remain a member of the Cooks River Alliance for a period of three years.

8.6 Adoption of Bayside Council Footway Trading Policy

Councillor Nagi had previously declared a Pecuniary Interest, and left the meeting for consideration of, and voting on, this item.

RESOLUTION

Minute 2020/167

Resolved on the motion of Councillors Saravinovski and McDougall

- 1 That the Bayside Council Footway Trading Policy and Guidelines be adopted.
- 2 That, in order to extend support offered to local businesses, the Fees and Charges associated with the policy be deferred and come into effect from 1 January 2021.
- 3 That footway trading be permitted in accordance with the Bayside Footway Trading Policy from 1 July 2020 to 31 December 2020 for all eligible local businesses with or without footway trading permits in place, noting that from 1 January 2021 applications for new or renewed permits will be processed.
- 4 That Council undertakes a risk assessment of existing and new applications for outdoor dining to identify any hazards from motor vehicles that may encroach upon the outdoor dining area.

8.7 Tender - SSROC Civil, Construction and Demolition Waste and Recycling Services

Councillor Nagi returned to the meeting.

RESOLUTION

Minute 2020/168

Resolved on the motion of Councillors McDougall and Macdonald

- 1 That the attachment to this report be withheld from the press and public as it is confidential for the following reason:

With reference to Section 10(A) (2) (d)(i) of the Local Government Act 1993, the attachment relates to commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it. It is considered that if the matter were discussed in an open Council Meeting it would, on balance, be contrary to the public interest due to the issue it deals with.

- 2 That Council endorses the decision by the SSROC tender evaluation panel to create a panel of contractors, as detailed in the body of this report, for Civil, Construction and Demolition Waste and Recycling Services.

8.8 Submission To The Councillor Superannuation Discussion Paper

RESOLUTION

Minute 2020/169

Resolved on the motion of Councillors Barlow and Tsounis

- 1 That Council supports Option 1 – “Maintaining the Status Quo” outlined in the Councillor Superannuation Discussion Paper March 2020.
- 2 That Council writes to the Office of Local Government explaining Council’s decision on supporting the first option in the Councillor Superannuation Discussion Paper.

Division called by Councillor Awada

For: Councillors Curry, Morrissey, Sedrak, Ibrahim, Nagi, Rapisardi, Kalligas, Saravinovski, Tsounis, Barlow, Bezic, Macdonald, McDougall and Awada

The division was declared carried

8.9 Statutory Financial Report - June 2020

RESOLUTION

Minute 2020/170

Resolved on the motion of Councillors Barlow and Tsounis

That the Statutory Financial Report by the Responsible Accounting Officer be received and noted.

9 Minutes of Committees

9.1 Minutes of the Bayside Traffic Committee Meeting - 1 July 2020

RESOLUTION

Minute 2020/171

Resolved on the motion of Councillors Nagi and Barlow

That the Minutes of the Bayside Traffic Committee meeting held on 1 July 2020, with the exception of Items BTC20.066 and BTC20.072, be received and the recommendations therein be adopted.

**BTC20.066 Fairview Street and Wilsons Road, Arncliffe-
Removal/Installation of 4-Hour Parking Restrictions
of**

**Item 9.1 Minutes of the Bayside Traffic Committee Meeting - 1 July
2020**

RESOLUTION

Minute 2020/172

Resolved on the motion of Councillors Nagi and Barlow

- 1 That a 32m '4P, 8:30 am – 6 pm Mon - Fri, 8:30 am – 12:30 pm Saturday' restriction be reversed along the southern kerbline of Fairview Street east of Wilsons Road rear of No. 171 Wollongong Road, Arncliffe.
- 2 That a 24m '4P, 8:30 am – 6 pm Mon - Fri, 8:30 am – 12:30 pm Saturday' restriction be installed along the northern kerbline of Wilsons Road, east of the existing Bus Zone along the side frontage of No. 171 Wollongong Road, Arncliffe.
- 3 That the existing 'No Parking' sign west of the driveway of the Aged Care facility be moved further west by an additional 2m so that the restrictions are equidistant on both sides and no less than on the eastern side.

**BTC20.072 12 Ramsgate Street, Botany - Proposed 6m '1/2P 8:30 am - 6
pm' Restriction For Resident With Mobility Difficulty
of**

**Item 9.1 Minutes of the Bayside Traffic Committee Meeting - 1 July
2020**

RESOLUTION

Minute 2020/173

Resolved on the motion of Councillors Rapisardi and McDougall

- 1 That a 6m '1/2P 8:30 am – 6 pm' restriction be installed in front of 12 Ramsgate Street, Botany.
- 2 That the applicant be advised that the 1/2P parking space is for all road users to use and the proposed stand-alone parking restriction will be enforced subject to availability of Council resources based on competing priorities.

9.2 Minutes of the Bayside Floodplain Risk Management Committee Meeting - 22 July 2020

RESOLUTION

Minute 2020/174

Resolved on the motion of Councillors Tsounis and McDougall

That the Minutes of the Bayside Floodplain Risk Management Committee meeting held on 22 July 2020 be received and the recommendations therein be adopted.

Item 9.3 has already been dealt with in Public Forum.

10 Notices of Motion

Item 10.1 has already been dealt with in Public Forum.

10.2 Notice of Motion - Request to the RMS for the Installation of Speed and Noise Cameras at the Intersection of The Grand Parade and Bay Street, Brighton Le Sands

RESOLUTION

Minute 2020/175

Resolved on the motion of Councillors Saravinovski and McDougall

- 1 That Council writes to Roads and Maritime Services requesting the urgent installation of speed and noise cameras on both sides of The Grand Parade at the intersection of Bay Street, Brighton Le Sands.
- 2 That Council seeks the support of Mr Steve Kamper, Member for Rockdale.
- 3 That Council investigates the installation of pedestrian safety barriers on the western side of The Grand Parade at the intersection with Ramsgate Road, Ramsgate Beach.

10.3 Notice of Motion - M5 East Tunnel New Toll Impacting Traffic Management on Local Roads

RESOLUTION

Minute 2020/176

Resolved on the motion of Councillors Saravinovski and Tsounis

That Council writes to the NSW Premier and the Minister for Transport seeking to remove the toll on the M5 East, outlining the negative impacts on our local road network.

10.4 Notice of Motion - Noise from Port Botany

RESOLUTION

Minute 2020/177

Resolved on the motion of Councillors Curry and Morrissey

That Bayside Council investigates the low frequency noise coming from the Port Botany area and arranges a meeting with the Minister of Environment, Port officials, State Members, the EPA and the Mayor of Randwick.

10.5 Notice of Motion - Eastlakes Shopping Centre

RESOLUTION

Minute 2020/178

Resolved on the motion of Councillors Curry and Morrissey

That Council writes to the Minister for Planning and Open Spaces, the Member for Heffron and the Premier of NSW, re-stating Council's opposition to the MOD4 development of Eastlakes Shopping Centre as the development must not proceed in its current form

10.6 Notice of Motion - Westfield's Eastgardens - Parking Compliance

RESOLUTION

Minute 2020/179

Resolved on the motion of Councillors Curry and Morrissey

- 1 That Council issues the management of Westfield's Eastgardens with an appropriate notice to maintain parking compliance with the current Development Consent which allows for three-hour' free unconditional parking.
- 2 That Council writes to our State and Federal Members and the Mayor of Randwick advising of this non-compliance.

Item 10.7 has already been dealt with in Public Forum**11 Questions With Notice**

There were no Questions With Notice.

The Mayor closed the meeting at 10:49 pm.

Council Meeting

9/09/2020

Item No	5.2
Subject	Minutes of the Extraordinary Council Meeting - 26 August 2020
Report by	Fausto Sut, Manager Governance & Risk
File	SF19/9480

Officer Recommendation

That the Minutes of the Extraordinary Council Meeting held on 26 August 2020 be confirmed as a true record of proceedings.

Present

Councillor Joe Awada, Mayor
Councillor James Macdonald, Deputy Mayor
Councillor Liz Barlow
Councillor Christina Curry
Councillor Tarek Ibrahim
Councillor Ed McDougall
Councillor Scott Morrissey
Councillor Michael Nagi
Councillor Vicki Poulos
Councillor Dorothy Rapisardi
Councillor Bill Saravinovski
Councillor Paul Sedrak
Councillor Andrew Tsounis

Also Present

Meredith Wallace, General Manager
Michael Mamo, Director City Performance
Debra Dawson, Director City Life
Jeremy Morgan, Acting Director City Futures
Colin Clissold, Director City Presentation
Clare Harley, Manager Strategic Planning
Christine Stamper, Communications & Events Lead
Taif George, IT Technical Support Officer

The Mayor opened the meeting in the Yarra Conference Room, Level 2, Rockdale Administration Building, Rockdale at 7.15 pm, and by audio-visual link to Councillors.

The Mayor informed the meeting, including members of the public, that the meeting is being video recorded and live streamed to the community via Council's Facebook page, in accordance with Council's Code of Meeting Practice.

1 Acknowledgement of Country

The Mayor affirmed that Bayside Council respects the traditional custodians of the land, elders past, present and emerging, on which this meeting takes place, and acknowledges the Gadigal and Bidjigal Clans of the Eora Nation.

2 Opening Prayer

The General Manager, Meredith Wallace, opened the meeting in prayer.

3 Apologies

There were no apologies.

4 Disclosures of Interest

There were no disclosures of interest.

5 Mayoral Minutes

There were no Mayoral Minutes.

6 Public Forum

There were no speakers for Public Forum.

7 Reports

7.1 NSW Public Spaces Legacy Program Application

RESOLUTION

Minute 2020/180

Resolved on the motion of Councillors Nagi and Tsounis

That Council endorses a Draft Funding Application for the NSW Public Spaces Legacy Program, to be submitted to the Department of Planning, Industry and Environment by 28 August 2020.

The Mayor closed the meeting at 7:21 pm.

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Council Meeting

9/09/2020

Item No	8.1
Subject	Election of the Deputy Mayor
Report by	Fausto Sut, Manager Governance & Risk
File	SF19/7681

Summary

The Council may elect a Councillor to be the Deputy Mayor. If so, it is required to determine whether the term of office is similar to that of the Mayoral term or a shorter term.

Council at its meeting of 25 September 2019 determined to elect a Deputy Mayor for the term of the Mayor and at that stage it was determined to be till September 2020. In light of COVID-19, the NSW Government postponed the local government elections to September 2021. By legislative implication, any mayor elected in September 2020 will now hold their office until ordinary elections are held on 4 September 2021. The legislation does not allow the term of the Deputy Mayor to be extended in a similar way and Council must decide whether to elect a Deputy Mayor for the remaining term of office. This report is based on Council's previous decisions to have a position of Deputy Mayor.

The process for election of Deputy Mayor by Councillors is set out in Schedule 7 of the Local Government (General) Regulation 2005. Council would need to determine the method of voting to elect the Deputy Mayor.

This report supports the Open Voting method which is by way of a show of hands as espoused by the Office of Local Government as being the most transparent, least bureaucratic method of voting at Council meetings.

Officer Recommendation

1. That Council elect a Deputy Mayor for the remainder of the term of Council and that the election be conducted at this (9 September) Council Meeting.
 2. That the election of the Deputy Mayor be conducted by the Open Voting method.
-

Background

The process of electing the Deputy Mayor is similar to that for the election of Mayor, described in the attached Schedule 7 of the Local Government (General) Regulation 2005 and in the attached Office of Local Government's Fact Sheet, 'Election of Mayor and Deputy Mayor by Councillors'.

Should there be a need for an election, Council would have to decide the method of voting for the position of Deputy Mayor. Accordingly it is proposed that Council follows the process for electing the Deputy Mayor in accordance with the legislative requirements being the process outlined in both the Local Government Act and Schedule 7, Local Government (General) Regulation 2005.

There are three options in relation to the method of voting and they are:

- Open voting (which is by a show of hands).
- Ordinary ballot (which is a secret ballot and a formal vote requiring an “X” to be placed against the candidate of the voter’s choice).
- Preferential ballot (which is a secret ballot but a formal vote requires the voter to place a number starting from 1 (and then 2, 3 etc.) against each candidate in the order of voter preference).

The Fact Sheet, ‘Election of Mayor and Deputy Mayor by Councillors’ advocates the Open Voting method as being the most transparent, least bureaucratic method of voting at Council meetings. It allows the community to see and understand the voting that has occurred.

It is proposed that Council follows the process for electing the Deputy Mayor in accordance with the legislative requirements being the process contained within both the LGA and Schedule 7, Local Government (General) Regulation 2005 also attached.

A nomination form is attached.

Financial Implications

Not applicable



Community Engagement

Not applicable

Attachments

- 1 Nomination Form - Deputy Mayor [↓](#)
- 2 Local Government (General) Regulation 2005 - Schedule 7 [↓](#)
- 3 Mayoral elections - OLG Fact Sheet - September 2018 [↓](#)

Nomination Form

Deputy Mayor



We,

Councillor _____ Signed _____

and

Councillor _____ Signed _____

hereby nominate:

Councillor _____

for the Office of: **Deputy Mayor**

I accept the nomination:

Councillor _____ Signed _____

Local Government (General) Regulation 2005

Current version for 1 July 2019 to date (accessed 17 September 2019 at 12:48)

Schedule 7

Schedule 7 Election of mayor by councillors

(Clause 394)

Part 1 Preliminary

1 Returning officer

The general manager (or a person appointed by the general manager) is the returning officer.

2 Nomination

- (1) A councillor may be nominated without notice for election as mayor or deputy mayor.
- (2) The nomination is to be made in writing by 2 or more councillors (one of whom may be the nominee). The nomination is not valid unless the nominee has indicated consent to the nomination in writing.
- (3) The nomination is to be delivered or sent to the returning officer.
- (4) The returning officer is to announce the names of the nominees at the council meeting at which the election is to be held.

3 Election

- (1) If only one councillor is nominated, that councillor is elected.
- (2) If more than one councillor is nominated, the council is to resolve whether the election is to proceed by preferential ballot, by ordinary ballot or by open voting.
- (3) The election is to be held at the council meeting at which the council resolves on the method of voting.
- (4) In this clause:
ballot has its normal meaning of secret ballot.
open voting means voting by a show of hands or similar means.

Part 2 Ordinary ballot or open voting

4 Application of Part

This Part applies if the election proceeds by ordinary ballot or by open voting.

5 Marking of ballot-papers

- (1) If the election proceeds by ordinary ballot, the returning officer is to decide the manner in which votes are to be marked on the ballot-papers.

17/09/2019

Local Government (General) Regulation 2005 - NSW Legislation

- (2) The formality of a ballot-paper under this Part must be determined in accordance with clause 345 (1) (b) and (c) and (6) of this Regulation as if it were a ballot-paper referred to in that clause.
- (3) An informal ballot-paper must be rejected at the count.

6 Count—2 candidates

- (1) If there are only 2 candidates, the candidate with the higher number of votes is elected.
- (2) If there are only 2 candidates and they are tied, the one elected is to be chosen by lot.

7 Count—3 or more candidates

- (1) If there are 3 or more candidates, the one with the lowest number of votes is to be excluded.
- (2) If 3 or more candidates then remain, a further vote is to be taken of those candidates and the one with the lowest number of votes from that further vote is to be excluded.
- (3) If, after that, 3 or more candidates still remain, the procedure set out in subclause (2) is to be repeated until only 2 candidates remain.
- (4) A further vote is to be taken of the 2 remaining candidates.
- (5) Clause 6 of this Schedule then applies to the determination of the election as if the 2 remaining candidates had been the only candidates.
- (6) If at any stage during a count under subclause (1) or (2), 2 or more candidates are tied on the lowest number of votes, the one excluded is to be chosen by lot.

Part 3 Preferential ballot**8 Application of Part**

This Part applies if the election proceeds by preferential ballot.

9 Ballot-papers and voting

- (1) The ballot-papers are to contain the names of all the candidates. The councillors are to mark their votes by placing the numbers “1”, “2” and so on against the various names so as to indicate the order of their preference for all the candidates.
- (2) The formality of a ballot-paper under this Part is to be determined in accordance with clause 345 (1) (b) and (c) and (5) of this Regulation as if it were a ballot-paper referred to in that clause.
- (3) An informal ballot-paper must be rejected at the count.

10 Count

- (1) If a candidate has an absolute majority of first preference votes, that candidate is elected.
- (2) If not, the candidate with the lowest number of first preference votes is excluded and the votes on the unexhausted ballot-papers counted to him or her are transferred to the candidates with second preferences on those ballot-papers.
- (3) A candidate who then has an absolute majority of votes is elected, but, if no candidate then has an absolute majority of votes, the process of excluding the candidate who has the lowest number of votes and counting each of his or her unexhausted ballot-papers to the candidates remaining in

17/09/2019

Local Government (General) Regulation 2005 - NSW Legislation

the election next in order of the voter's preference is repeated until one candidate has received an absolute majority of votes. The latter is elected.

- (4) In this clause, *absolute majority*, in relation to votes, means a number that is more than one-half of the number of unexhausted formal ballot-papers.

11 Tied candidates

- (1) If, on any count of votes, there are 2 candidates in, or remaining in, the election and the numbers of votes cast for the 2 candidates are equal—the candidate whose name is first chosen by lot is taken to have received an absolute majority of votes and is therefore taken to be elected.
- (2) If, on any count of votes, there are 3 or more candidates in, or remaining in, the election and the numbers of votes cast for 2 or more candidates are equal and those candidates are the ones with the lowest number of votes on the count of the votes—the candidate whose name is first chosen by lot is taken to have the lowest number of votes and is therefore excluded.

Part 4 General

12 Choosing by lot

To choose a candidate by lot, the names of the candidates who have equal numbers of votes are written on similar slips of paper by the returning officer, the slips are folded by the returning officer so as to prevent the names being seen, the slips are mixed and one is drawn at random by the returning officer and the candidate whose name is on the drawn slip is chosen.

13 Result

The result of the election (including the name of the candidate elected as mayor or deputy mayor) is:

- (a) to be declared to the councillors at the council meeting at which the election is held by the returning officer, and
- (b) to be delivered or sent to the Director-General and to the Secretary of the Local Government and Shires Association of New South Wales.

Fact Sheet

ELECTION OF MAYOR AND DEPUTY
MAYOR BY COUNCILLORS

Summary

Councillors must elect a mayor from among their number every two years unless they have a popularly elected mayor.

Councillors may also elect a deputy mayor. The deputy mayor may be elected for the mayoral term or a shorter term.

The election of the mayor and the deputy mayor must be conducted in accordance with clause 394 and Schedule 7 of the *Local Government (General) Regulation 2005* (the Regulation).

The purpose of this document is to assist councils to conduct mayoral and deputy mayoral elections in accordance with these requirements. It includes scripts for key activities to help returning officers exercise their functions. These scripts are provided in the text boxes inserted in the relevant parts of this document.

How can councils use this document?

Electing a mayor is an important activity. It is vital that the process is smooth, open and easy to follow and not rushed or confusing. Where necessary, it may be appropriate to stop and provide clarification for the benefit of councillors, staff or the gallery.

Returning officers can circulate this document prior to the meeting to help councillors understand the election process.

Election of a mayor after an ordinary election of councillors

An election for mayor must be held within three weeks of the declaration of the ordinary election at a meeting of the council.

The returning officer is to be the general manager or a person appointed by the general manager.

As no mayor or deputy mayor will be present at the start of the meeting, the first business of the meeting should be the election of a chairperson to preside at the meeting. Alternatively, the returning officer may assume the chair for the purpose of conducting the election.

Mid-term election of a mayor

A mayor elected by councillors holds office for two years. A mid-term mayoral election must be held in the September two years after the ordinary election of councillors or the first election of a new council following its establishment.

Procedures

Prior to the meeting

Before the council meeting at which the election is to be conducted, the returning officer will give notice of the election to the councillors.

The notice is to set out how a person may be nominated as a candidate for election as chairperson.

As returning officer, I now invite nominations for the position of mayor/deputy mayor for [name of council] for a two year period.

In accordance with the Local Government (General) Regulation 2005, two or more councillors may nominate a councillor (one of whom may be the nominee) for the position of mayor/deputy mayor. Nominations must be in writing and the nominee must consent to their nomination in writing.

A councillor may be nominated without notice for election as mayor or deputy mayor. The nomination is to be made in writing by two or more councillors (one of whom may be the nominee). The nomination is not valid unless the nominee has indicated consent to the nomination in writing.

The returning officer checks the nomination forms and writes the nominees' names on a candidates' sheet.

At the meeting

At the start of the first meeting after an ordinary election, in the absence of a chairperson, the returning officer assumes the chair and announces that the first item of business is to be the election of a mayor.

If a chairperson is present, they announce that the first item of business is the election of the mayor then vacates the chair for the returning officer who will then conduct the election.

The returning officer reads out the names of the nominees and seeks confirmation that the nominee has accepted the nomination.

If only one councillor has been nominated for the position of mayor/deputy mayor, the nominee is elected.

As there is only one nominee for the role of mayor/deputy mayor, I declare that [name of successful candidate] is elected as mayor/deputy mayor for the ensuing two years.

If more than one candidate has been nominated, the council must determine by resolution, the method of voting for the position of mayor/deputy mayor, by way of one of the following methods:

- Open voting – i.e. by show of hands
- Ordinary ballot – i.e. a secret ballot (place an "X" against the candidate of their choice)
- Preferential ballot – i.e. place 1, 2, 3 etc. against each candidate.

The returning officer must ask for a motion to be put to the meeting by one of the councillors on the preferred method of voting for the election of a chairperson. This must then be seconded and voted on by the councillors.

Note: In the event of a tie, if there is a chairperson, they may use their casting vote. If there is a tie and no chairperson, an election for the role of chairperson should be conducted. Then the election for mayor resumes.

Open voting (show of hands)

Open voting is the most transparent method of voting. It is also the least bureaucratic method and reflects normal council voting methods.

The returning officer will advise the meeting of the method of voting and explains the process.

It has been resolved that the method of voting for the position of mayor/deputy mayor will be by show of hands.

Each councillor is entitled to vote for only one candidate in each round of voting.

I will now write each candidate's name on a slip of paper and deposit it in a barrel. The first name out of the barrel will be written first on the tally sheet, with second name out being written second on the tally sheet, etc.

When all candidates' names have been written on the tally sheet, the returning officer announces the names of the candidates and, commencing with the first candidate, states the following:

Would those councillors voting for [name of candidate] please raise your hand.

The returning officer records the number of votes for each successive candidate on the tally sheet and announces the number of votes received for each candidate.

The minute taker records the vote of each councillor.

The returning officer should check with the minute taker that each councillor has voted. If a councillor has not voted it should be confirmed that they are abstaining (an informal vote).

Two candidates

If there are only two candidates for the position of mayor/deputy mayor and the voting is higher for one candidate than another (number of formal votes recorded on the tally sheet), the returning officer then announces the result.

[Name of candidate] has the higher number of formal votes and as a result I declare that [name of candidate] is elected as mayor/deputy mayor for the ensuing two years.

In the event of a **tied vote**, the returning officer will advise the meeting of the following process.

In accordance with clause 12 of Schedule 7 of the Local Government (General) Regulation 2005, I will now write the

names of the candidates on similar slips of paper, fold them and place them in the barrel. Please note that the candidate whose name is drawn out will be declared as mayor/deputy mayor.

It is appropriate to show the meeting the names and the barrel. Councillors may inspect but not touch the items.

The returning officer places the names of the candidates into the barrel and requests a staff member to shake the barrel.

The returning officer then draws a name out of the barrel and shows the meeting.

I declare that [name of candidate] is elected as mayor/deputy mayor for the ensuing two years.

The returning officer then draws out the remaining name and reads it for completeness. The second name should be shown to the meeting.

Three or more candidates

If there are three or more candidates, the candidate with the lowest number of votes for the position of mayor/deputy mayor is excluded.

[Name of candidate], having the lowest number of votes, is excluded.

The voting continues as above until there are only two candidates remaining (see voting for **two candidates** above).

In the event that the **lowest number of votes are tied**, the returning officer advises the meeting of the following process:

In accordance with clause 12 of Schedule 7 of the Local Government (General) Regulation 2005, I will now write the names of the candidates on similar slips of paper, fold them and place them in the barrel. Please note that the candidate whose name is drawn out will be excluded.

It is appropriate to show the meeting the names and the barrel. Councillors may inspect but not touch the items.

The returning officer places the names of the candidates into the barrel and requests a staff member to shake the barrel.

The returning officer then draws a name out of the barrel and shows it to the meeting.

I declare that [name of candidate] is excluded.

The returning officer then draws out the remaining name and reads it for completeness. The second name should be shown to the meeting.

Ordinary ballot – (secret ballot)

The returning officer advises the meeting of the method of voting and explains the process.

It has been resolved that the method for voting for the position of mayor/deputy mayor will be by ordinary ballot, in other words by placing an "X" against the candidate of the councillor's choice.

The returning officer announces the names of the candidates for mayor/deputy mayor and writes each name on a slip of paper and deposits it in a barrel.

The returning officer requests that a staff member shakes the barrel and advises that the order in which the names will appear on the ballot paper will be determined by a draw out of the barrel, i.e. first name out of the barrel is written first on the ballot papers and so on.

It will be necessary to have a number of blank papers as this process may require more than one round of voting.

The returning officer writes the names on one set of the ballot papers and initials the front of each ballot paper.

A staff member distributes the ballot papers and collects them into the ballot box when completed and gives it to the returning officer who counts the votes and records them on the tally sheet.

The returning officer announces the results.

[Name of candidate], having the lowest number of votes, is excluded.

In the event that the **lowest number of votes are tied**, the returning officer advises the meeting of the following process:

In accordance with clause 12 of Schedule 7 of the Local Government (General) Regulation 2005, I will now write the names of the candidates on similar slips of paper, fold them and place them in the barrel. Please note that the candidate whose name is drawn out will be excluded.

It is appropriate to show the meeting the names and the barrel. Councillors may inspect but not touch the items.

The returning officer places the names of the candidates into the barrel and requests a staff member to shake the barrel.

The returning officer then draws a name out of the barrel and shows it to the meeting.

I declare that [name of candidate] is excluded.

The returning officer then draws out the remaining name and reads it for completeness. The second name should be shown to the meeting.

The returning officer writes the names of the remaining candidates on a further set of the ballot papers and initials the front of each ballot paper.

The staff member distributes ballot papers listing the remaining candidates and collects them into the ballot box when completed and gives it to the returning officer who again counts the votes and records them on the tally sheet and announces the results.

The process continues until two candidates remain, where a final vote takes place.

[Name of candidate] has the higher number of votes and I declare that [name of candidate] is elected as mayor/deputy mayor for the ensuing two years.

In the event of a **tied vote** between the two remaining candidates, the returning officer makes the following statement and announces the process.

The votes are tied between [name of candidate 1] and [name of candidate 2] having received [number] votes each, and, in accordance with clause 12 of Schedule 7 of the Local Government (General) Regulation 2005, I will now write the names of the candidates on similar slips of paper, fold them and place them in the barrel.

Please note that the candidate whose name is drawn out will be declared as mayor/deputy mayor.

It is appropriate to show the meeting the names and the barrel. Councillors may inspect but not touch the items.

The returning officer places the names of the candidates into the barrel and requests that a staff member shakes the barrel.

The returning officer then draws a name out of the barrel and shows the meeting.

I declare that [name of candidate] is elected as mayor/deputy mayor for the ensuing two years.

The returning officer then draws out the remaining name and reads it for completeness. The second name should be shown to the meeting.

Preferential ballot

The returning officer explains the process.

It has been resolved that the method for voting for the position of mayor/deputy mayor will be by preferential ballot, i.e. placing 1, 2 and so on against the candidate of the councillor's choice in order of preference for all candidates.

The returning officer announces the names of the candidates for mayor/deputy mayor and writes each candidate's name on a slip of paper and deposits it in a barrel.

The returning officer requests that a staff member shakes the barrel and advises that the order in which the names will appear on the ballot paper will be determined by a draw out of the barrel, i.e. first name out of the barrel is written first on the ballot papers and so on.

The returning officer writes the names on the ballot papers and initials the front of each ballot paper. This method of voting requires only one set of ballot papers.

A staff member distributes the ballot papers and collects them when completed and gives them to the returning officer who counts the first preference votes and records them on the tally sheet.

If a candidate has an absolute majority of first preference votes (more than half), the returning officer declares the outcome.

[Name of candidate], having an absolute majority of first preference votes, is elected as mayor/deputy mayor for the ensuing two years.

If no candidate has the absolute majority of first preference votes, the returning officer excludes the candidate with the lowest number of first preference votes.

[Name of candidate], having the lowest number of first preference votes, is excluded.

The preferences from the excluded candidate are distributed. This process continues until one candidate has received an absolute majority of votes, at which time the returning officer announces the result.

[Name of candidate], having an absolute majority of votes, is elected as mayor/deputy mayor for the ensuing two years.

In the event of a **tied vote** where there are only two candidates remaining in the election, the returning officer explains the process.

The votes are tied between [name of candidate 1] and [name of candidate 2] having received [number] votes each, and, in accordance with clause 12 of Schedule 7 of the Local Government (General) Regulation 2005, I will now write the names of the candidates on similar slips of paper, fold them and place them in the barrel. Please note that the candidate whose name is drawn out will be declared as mayor/deputy mayor.

It is appropriate to show the meeting the names and the barrel. Councillors may inspect but not touch the items.

The returning officer places the names of the candidates into the barrel and requests a staff member to shake the barrel. The returning officer then draws a name out of the barrel and shows the meeting.

I declare that [name of candidate] is elected as mayor/deputy mayor for the ensuing two years.

The returning officer then draws out the remaining name and reads it for completeness. The second name should be shown to the meeting.

In the event that the **lowest number of votes are tied** and where there are three or more candidates remaining in the election, the returning officer advises the meeting of the process.

In accordance with clause 12 of Schedule 7 of the Local Government (General) Regulation 2005, I will now write the names of the candidates on similar slips of paper, fold them and place them in the barrel. Please note that the candidate whose name is drawn out will be excluded and their preferences distributed.

It is appropriate to show the meeting the names and the barrel. Councillors may inspect but not touch the items.

The returning officer places the names of the candidates into the barrel and requests that a staff member shakes the barrel.

The returning officer then draws a name out of the barrel and shows the meeting.

I declare that [name of candidate] is excluded and any votes cast for them will be distributed by preference.

The returning officer then draws out the remaining name and reads it for completeness. The second name should be shown to the meeting.

Schedule 7 - Election of Mayor by Councillors

Part 1 Preliminary

1 Returning officer

The general manager (or a person appointed by the general manager) is the returning officer.

2 Nomination

- (1) A councillor may be nominated without notice for election as mayor or deputy mayor
- (2) The nomination is to be made in writing by 2 or more councillors (one of whom may be the nominee). The nomination is not valid unless the nominee has indicated consent to the nomination in writing.
- (3) The nomination is to be delivered or sent to the returning officer.
- (4) The returning officer is to announce the names of the nominees at the council meeting at which the election is to be held.

3 Election

- (1) If only one councillor is nominated, that councillor is elected.
- (2) If more than one councillor is nominated, the council is to resolve whether the election is to proceed by preferential ballot, by ordinary ballot or by open voting.
- (3) The election is to be held at the council meeting at which the council resolves on the method of voting.
- (4) In this clause:
ballot has its normal meaning of secret ballot.
open voting means voting by a show of hands or similar means.

Part 2 Ordinary ballot or open voting

4 Application of Part

This Part applies if the election proceeds by ordinary ballot or by open voting.

5 Marking of ballot-papers

- (1) If the election proceeds by ordinary ballot, the returning officer is to decide the manner in which votes are to be marked on the ballot-papers.
- (2) The formality of a ballot-paper under this Part must be determined in accordance with clause 345 (1) (b) and (c) and (6) of this Regulation as if it were a ballot-paper referred to in that clause.
- (3) An informal ballot-paper must be rejected at the count.

6 Count—2 candidates

- (1) If there are only 2 candidates, the candidate with the higher number of votes is elected.
- (2) If there are only 2 candidates and they are tied, the one elected is to be chosen by lot.

7 Count—3 or more candidates

- (1) If there are 3 or more candidates, the one with the lowest number of votes is to be excluded.
- (2) If 3 or more candidates then remain, a further vote is to be taken of those candidates and the one with the lowest number of votes from that further vote is to be excluded.
- (3) If, after that, 3 or more candidates still remain, the procedure set out in subclause (2) is to be repeated until only 2 candidates remain.
- (4) A further vote is to be taken of the 2 remaining candidates.
- (5) Clause 6 of this Schedule then applies to the determination of the election as if the 2 remaining candidates had been the only candidates.
- (6) If at any stage during a count under subclause (1) or (2), 2 or more candidates are tied on the lowest number of votes, the one excluded is to be chosen by lot.

Part 3 Preferential ballot**8 Application of Part**

This Part applies if the election proceeds by preferential ballot.

9 Ballot-papers and voting

- (1) The ballot-papers are to contain the names of all the candidates. The Councillors are to mark their votes by placing the numbers "1", "2" and so on against the various names so as to indicate the order of their preference for all the candidates.
- (2) The formality of a ballot-paper under this Part is to be determined in accordance with clause 345 (1) (b) and (c) and (5) of this Regulation as if it were a ballot-paper referred to in that clause.
- (3) An informal ballot-paper must be rejected at the count.

10 Count

- (1) If a candidate has an absolute majority of first preference votes, that candidate is elected.
- (2) If not, the candidate with the lowest number of first preference votes is excluded and the votes on the unexhausted ballot-papers counted to him or her are transferred to the candidates with second preferences on those ballot-papers.
- (3) A candidate who then has an absolute majority of votes is elected, but, if no candidate then has an absolute majority of votes, the process of excluding the candidate who has the lowest number of votes and counting each of his or her unexhausted ballot-papers to the candidates remaining in the election next in order of the voter's preference is repeated until one candidate has received an absolute majority of votes. That candidate is elected.
- (4) In this clause, "**absolute majority**", in relation to votes, means a number that is more than one-half of the number of unexhausted formal ballot-papers.

11 Tied candidates

- (1) If, on any count of votes, there are 2 candidates in, or remaining in, the election and the numbers of votes cast for the 2 candidates are equal—the candidate whose name is first chosen by lot is taken to have received an absolute majority of votes and is therefore taken to be elected.
- (2) If, on any count of votes, there are 3 or more candidates in, or remaining in, the election and the numbers of votes cast for 2 or more candidates are equal and those candidates are the ones with the lowest number of votes on the count of the votes—the candidate whose name is first chosen by lot is taken to have the lowest number of votes and is therefore excluded.

Part 4 General**12 Choosing by lot**

To choose a candidate by lot, the names of the candidates who have equal numbers of votes are written on similar slips of paper by the returning officer, the slips are folded by the returning officer so as to prevent the names being seen, the slips are mixed and one is drawn at random by the returning officer and the candidate whose name is on the drawn slip is chosen.

13 Result

The result of the election (including the name of the candidate elected as mayor or deputy mayor) is:

- a) to be declared to councillors at the council meeting at which the election is held by the returning officer, and
- b) to be delivered or sent to the Departmental Chief Executive and to the Chief Executive of Local Government New South Wales.

Council Meeting

9/09/2020

Item No	8.2
Subject	Call for Motions - LG NSW Conference November 2020
Report by	Liz Rog, Manager Executive Services
File	F09/1.002

Summary

To provide Council with the opportunity to nominate motions, voting delegates and attendance for the upcoming Local Government NSW (LGNSW) Annual Conference in November 2020, noting that should the virtual conference proceed, attendance will be via online meeting forum.

Officer Recommendation

- 1 That Council notes that the 2020 LGNSW Annual Conference will be a virtual half day event to be held on 23 November.
 - 2 That Council nominates its Councillor attendees and voting delegates.
 - 3 That Council adopts the proposed motions for submission to the 2020 LGNSW Business Paper as:
 - a. **Cashless Metered Parking Schemes** - to advocate at the Local Government NSW Conference for:
 - i. changes to the *Road Transport (General) Regulation 2013* and the mandatory NSW Government Pay Parking Guidelines (Document Number RMS 19.1465) that removes the requirement that a metered parking scheme must facilitate the payment of fees for parking in cash (notes or coins, or both).
 - ii. Council to establish and operate metered parking schemes for any road within its area of operations without the need to facilitate the payment of fees for parking in cash (notes or coins, or both).
 - b. **State Environmental Planning Policy Housing Diversity** – to advocate at the Local Government NSW Conference for:

That LGNSW welcomes the proposed State Environmental Planning Policy (SEPP) - Housing Diversity that is being considered by NSW Government as set out in the Explanation of Intended Effects (EIE) and that the LGNSW advocates for the following:
 - 4 That support be provided for the introduction of new definitions as set out in the EIE for build-to-rent, co-living and student housing.
 - 5 That support be provided to remove the requirement for boarding houses to be mandated within the R2 Low Density Residential Zone, to amend the floor space ratio (FSR) bonus for boarding house development to a standard 20% and to include a
-

- requirement that boarding house developments are affordable.
- 6 That build-to-rent not be permissible in the B3 Business Core and that strata subdivision of build-to-rent be prohibited in perpetuity in all zones.
 - 7 That the development standards in a Local Environmental Plan prevail to the extent of any inconsistency with the SEPP.
 - 8 That the Apartment Design Guide (ADG) apply to build-to-rent, co-living, boarding houses and student housing
 - 9 That the Mayor be delegated to submit any further proposed motions after consulting with Councillors prior to the deadline for submitting motion.
-

Background

The LGNSW Annual Conference is the pre-eminent policy making event for the local government sector. Due to the global pandemic, the NSW Public Health Order and directions in place impacting the usual format of the LGNSW Annual Conference, this year it will be held as an online event on 23 November 2020.

At this stage, delegates will be required to register to virtually attend the ½ day conference to vote on motions which will help determine the policies and priorities for LGNSW and the sector.

For Council to participate fully in the Annual Conference, it is recommended the Council registers attendees, nominate voting delegates and submit motions for debate within the timeframes specified in this paper.

Voting delegates must be registered to virtually attend the Conference and be also registered as a voting delegate. Confirmation has been received from LGNSW that Council will have 9 voting entitlements at the Conference to vote on motions. Voting delegates may not appoint a proxy to attend or vote at formal business sessions on their behalf.

Motions

Council is invited to submit motions for possible debate at the Annual Conference to advance the sector wide policy agenda. Members are encouraged to submit motions online by 12 midnight (AEST) on **Monday 28 September 2020** to allow assessment of the motions and distribution of the Business Paper before the Annual Conference.

Having regard to the above motion requirements set out by the LGNSW Board, the following draft motions are provided for consideration by Council:

Proposed Motion 1 - Cashless Metered Parking Schemes

Motion Category

Governance and Accountability

Motion Title

Cashless Metered Parking Schemes

Motion Wording

That LGNSW advocates that the NSW Government takes the following steps to enable Councils to establish and operate metered parking schemes for any road within its area of operations without the need to facilitate the payment of fees for parking in cash (notes or coins, or both).

Motion Background - The establishment and operation of metered parking schemes is regulated in accordance with the *Road Transport (General) Regulation 2013*, and managed in accordance with a mandatory Pay parking guidelines (Document Number RMS 19.1465). The current legislative framework requires that metered and ticket parking schemes must allow payment of fees in cash (ie notes and/or coins) unless they are established as a cashless scheme on a trial basis.

More services in society are moving towards cashless transactions, including the public transport system. The mandatory requirement for cash payment is now becoming out of step with the direction of multiple services, and must now be reviewed.

Cash payment introduces risk that can easily be eliminated by adopting cashless alternatives such as: credit or debit card, smart cards, phone, third party secure payment (eg. Apple Pay, Google Pay, PayPal, etc), and smart applications such as the NSW Government Park'n'Pay. All of these payment options are available now on meters listed on the NSW Government list of Approved pay parking devices.

The additional hazards that need to be managed by requiring cash payment, include health and safety of employees managing cash (hygiene handling cash, threat of hold-up); reconciling of cash; vandalism and theft of meters.

Councils may only operate a cashless scheme on a trial basis. However, the Regulations do not provide for the cashless meters to be operated beyond the trial period.

It is recommended that LGNSW advocates for changes to the *Road Transport (General) Regulation 2013* and the mandatory NSW Government Pay Parking Guidelines (Document Number RMS 19.1465) to remove the requirement that a metered parking scheme must facilitate the payment of fees for parking in cash (notes or coins, or both).

Proposed Motion 2 - State Environmental Planning Policy - Housing Diversity**Motion Category**

Planning

Motion Title

Proposed State Environmental Planning Policy - Housing Diversity

Motion Wording

That LGNSW welcomes the proposed State Environmental Planning Policy (SEPP) - Housing Diversity that is being considered by NSW Government as set out in the Explanation of Intended Effects (EIE) and that the LGNSW advocates for the following:

- a. Support be provided for the introduction of new definitions as set out in the EIE for build-to-rent, co-living and student housing.
- b. Support be provided to remove the requirement for boarding houses to be mandated within the R2 Low Density Residential Zone, to amend the floor space ratio (FSR) bonus for boarding house development to a standard 20% and to include a requirement that boarding house developments are affordable.
- c. That build-to-rent not be permissible in the B3 Business Core and that strata subdivision of build-to-rent be prohibited in perpetuity in all zones.
- d. That the development standards in a Local Environmental Plan prevail to the extent of any inconsistency with the SEPP.
- e. That the Apartment Design Guide (ADG) apply to build-to-rent, co-living, boarding houses and student housing

Motion Background

The EIE for the proposed SEPP - Housing Diversity was released for comment by the Department of Planning, Industry and Environment in August 2020.

The aims of the proposed SEPP, as set out in the EIE, are largely welcomed, being to:

- 1 Introduce new definitions for build-to-rent housing, co-living and student housing.
- 2 Amend some state-level planning provisions, particularly for boarding house and seniors housing development, including amending the definition of boarding houses to ensure that boarding houses are affordable.
- 3 Amend some state-level planning provisions to support social housing developments undertaken by the NSW Land and Housing Corporation (LAHC) on government-owned land.
- 4 Consolidate three housing-related SEPPs:
 - SEPP (Affordable Rental Housing) 2009

- SEPP (Housing for Seniors and People with a Disability) 2004
- SEPP No 70 – Affordable Housing (Revised Schemes).

The development of *New Generation Boarding Houses* in low density residential areas has been of concern to many Councils since the introduction of the SEPP (Affordable Rental Housing) in 2009. Issues have included mandating:

- the development in the R2 Low Density Residential Zone,
- the number of rooms in developments,
- the bulk and scale of the development and
- that they do not deliver affordable rental housing as the SEPP intended yet they are still gaining bonus FSR as an incentive.

The proposed SEPP will address many of these concerns by requiring boarding houses to be affordable, to be managed by a registered not-for-profit community housing provider, to not be mandated within the R2 Low Density Residential Zone and by reducing the bonus FSR available to a maximum of 20% (only where residential flat buildings are permitted) to reduce the bulk and scale of the development.

Also welcome is the proposal for the development standards within a Council's Local Environmental Plan to prevail over the SEPP where there is an inconsistency.

In relation to other development types, the mandating of build-to-rent within the B3 Commercial Core is not supported as this will detract from the intent of that zone as a commercial centre with residential accommodation prohibited.

Subdivision of build-to-rent developments should be prohibited in perpetuity in all zones where they are permissible. This will ensure that dwellings will remain available for long term leases as an alternative housing product in perpetuity.

In relation to design, it is considered that the ADG should apply rather than separate design guidelines being prepared.

Financial Implications

Not applicable	<input type="checkbox"/>
Included in existing approved budget	<input checked="" type="checkbox"/>
Additional funds required	<input type="checkbox"/>

Community Engagement

Not applicable

Attachments

Nil

Council Meeting

9/09/2020

Item No	8.3
Subject	2019/2020 Delivery Program & Operational Plan 6 Monthly Progress Report
Report by	Paul Reid, Corporate Planner
File	SF19/5373

Summary

Council adopted the current Delivery Program 2018-21 and Operational Plan 2019-20 in June 2019. In accordance with S404(5) Local Government Act 1993, Council must report progress every six months.

Attached is the 12 monthly progress reports on the above as at 30 June 2020.

Officer Recommendation

That Council receives and notes the six monthly progress report as at 30 June 2020 on Council's Delivery Program 2018-21 and Operational Plan 2019-20.

Background

Council adopted the current Delivery Program 2018-21 and Operational Plan 2019-20 in June 2019. In accordance with S404(5) of the Local Government Act 1993, Council must report progress every six months.

The Delivery Program/Operational Plan is structured under the themes of the Community Strategic Plan and the following are selected achievements for the 12 months from 1 July 2019 to 30 June 2020.

Theme One - In 2030 Bayside We Will Be a Vibrant Place.

- Despite the disruptions of Covid-19 council delivered a number of major infrastructure improvements including a new skate park facility at Mutch Park, Rockdale Park upgrade, Chapel Street Playground
- Bayside is proud of its history and successfully completed the Wilson's Cottage renovations and approving a new roof for the Botany Town Hall
- Hillsdale Childcare centre got a new outdoor playground
- Council announced plans to open a new council run childcare centre in Kogarah
- A new masterplan was adopted for Barton Park, Banksia, which will create a high quality recreational hub.

- Council hosted a number of successful events before Covid-19 restrictions came into force including the Multicultural Spring Fair, the Food and Wine Fair, Carols in the Park and Carols by the Sea.
- Council recognised many citizens for their contribution including announcing the Bayside Citizen of the Year, Bayside Young Person of the Year and Bayside Sportsperson of the Year.
- Council introduced its first Summer at the Foreshore program which included a Smoke free trial zone, known as 'Breathe Easy', from Little Grand Parade to the Brighton Kiosk and stretches from Grand Parade to the water
- Council Rangers and Police patrols also worked together to patrol the 8km of foreshore over summer for the first.
- Provided assistance to areas in need following the devastating bush fires earlier in the year. Bayside Council sent a team to the Upper Lachlan Shire to lend a hand with the recovery process and ensure the road to the Wombeyan Caves, closed since the bushfires late last year, can open as soon as possible.

Theme Two - In 2030 our People Will be Connected in a Smart City

- Council installed 12 new wayfinding signs along the foreshore from Cook Park, Kyeemagh to Sans Souci
- A new cycleway was constructed on Grand Parade opposite Scarborough Street
- A long awaited right turn arrow was installed at the intersection King Street and Sutherland Street, Mascot improving traffic flow
- Bayside Council highlighted the need for an integrated transport system, as well as the need for more trees, in its response to the Sydney Airport's Preliminary Draft Major Development Plan.
- Council created on-line information hubs to keep the community informed and updated on Covid-19
- Council partnered with Holdsworth Community Centre to connect local seniors with friendly volunteers offering a chat or helping hand during Covid-19
- Council's libraries continued to connect with their patrons by moving programs such as Story Time and Baby Rhyme Time on-line
- Body Camera Hi Vis Vests were worn by Council Rangers and Parking Officers for the first time to improve safety and accountability.

Theme Three - In 2030 Bayside Will be Green, Leafy and Sustainable

- Council began using a recycled asphalt made from recycled materials including soft plastics, toner cartridges and glass. A trial was undertaken at Bexley Depot
- 800 trees are being planted across Bayside to improve the tree canopy as part of the State Governments 5 million trees by 2030 initiative.

- Kerbside clean-ups were harmonised across the LGA. Every household now gets four scheduled clean-ups per year.
- Council's innovative recycling hubs at Botany and Bexley Depots were recognised at the Local Government NSW Excellence in the Environment Awards – Waste Services category – Overall winner
- Council rolled out an upgraded version of its popular Waste App
- New recycling bins for Dog Poo were installed in off leash parks
- Council adopted its Water Management Strategy
- Council commenced accepting Expanded Polystyrene (EPS) which can be recycled instead of going to landfill
- Council replaced 28,000m³ of sand within Ramsgate Baths with sand sourced from Sandringham Bay, Dolls Point to bring back the beach
- Bayside Council partnered with Planet Ark to encourage residents to plant trees, maintain green spaces and connect with nature for National Tree Day on Sunday 29 July.
- Council secured funding from the State Government's Metropolitan Greenspace Program to develop a strategy for three of Bayside's major green corridors.

Theme Four - In 2030 Bayside Will be a Prosperous Community

- Council co-launched the Kogarah Collaboration Area Place Strategy with Georges River Council
- Council recognised the contribution of local businesses at its annual Business Awards held in October.
- The State Government's Greater Sydney Commission gave Council's inaugural Local Strategic Planning Statement (LSPS) the tick of approval
- Council began accepting Development Applications, Complying Development Certificates and post-consent certificates via the NSW Planning Portal.
- Council harmonised the Local Environmental Plans from the two former councils (City of Botany Bay and Rockdale) into one Bayside LEP
- Bayside Council voted to provide increased rate relief to ratepayers experiencing financial hardship as a consequence of the COVID-19 pandemic.
- Bayside Council joined the call by all NSW Councils for the Federal and State Governments to urgently deliver comprehensive and multifaceted financial support and stimulus packages to local government to ensure essential services are maintained during the COVID-19 pandemic.
- Bayside Council continued to work with local Business Chambers and the Bayside BEC to promote local business through a community based #BackTheBay campaign.
- Council upgraded the local Banksmeadow Town Centre and Kingsgrove Town Centre

-
- Bayside Council partnered with Service NSW to promote their Easy to do Business service which offers specialised advice from a business concierge to help small businesses navigate the complexities of starting or growing their business.
-

Financial Implications

Not applicable	<input checked="" type="checkbox"/>
Included in existing approved budget	<input type="checkbox"/>
Additional funds required	<input type="checkbox"/>

Community Engagement

Not Applicable.

Attachments

Delivery Program 2018-2021 Operational Program 2019-2020 12 Month Progress Report
July 2019 – June 2020 - Final [↓](#)

Bayside 2030



1 About the Operational Plan

1.1 Integrated Planning & Reporting

The Delivery Program and Operational Plan are a part of Council's Integrated Planning and Reporting framework. This Delivery Program shows our response to the community's long term goals, identified through community engagement and documented in the Community Strategic Plan. It is a commitment to our community from the elected Council and identifies the actions our organisation will take to work towards that commitment.

As well as the work that we do throughout the LGA, Council has an important role to play in advocating for and partnering with other agencies to achieve local outcomes.

The Delivery Program is linked to the Workforce Management Plan, Long Term Financial Plan and Asset Management Strategy. They have been developed to ensure that Council is in the best possible position to deliver community priorities while continuing to provide services at current levels.

The 2018 - 2021 Delivery Program is designed as the single point of reference for activities undertaken throughout the organisation for the three years 2018-2021. All plans, projects, activities, funding and resource allocations are directly linked to the Delivery Program.

The Delivery Program is structured on the themes outlined in the Community Strategic Plan - Bayside 2030.

All plans, projects, activities, funding and resource allocations are directly linked to the Delivery Program. The Council's one year Operational Plan for 2019 - 2020 sits within the Delivery Program. It spells out the actions and projects that will be undertaken by the Council in 2019 - 2020 towards achieving the commitments made in the 2018 - 2021 Delivery Program.

1.2 How to read this document

This document is structured on the four themes being informed by the Community Strategic Plan and Delivery Programs. The themes are:

Theme One - In 2030 Bayside we will be a vibrant place.

Theme Two - In 2030 our people will be connected in a smart city

Theme Three - In 2030 Bayside will be green, leafy and sustainable

Theme Four - In 2030 Bayside will be a prosperous community

This progress report provides the status of each action for a 12 month period from 1 July 2019 to 30 June 2020. The performance against each action and project is colour coded as follows:



Completed



On Track – Nearing completion & progressing well

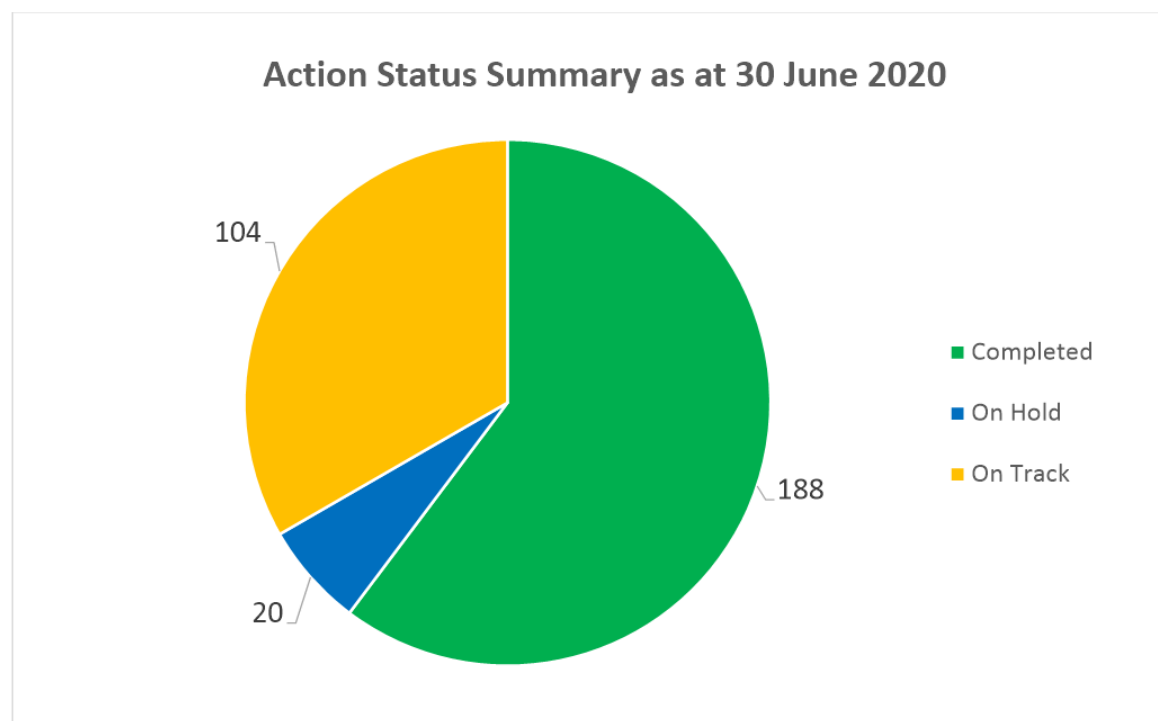


On Hold – Not being undertaken at this time

Overall Performance

2.1 Key Operational Achievements

The Operational Plan 2019/20 includes 312 actions across councils four Strategic Themes. Of these, 60% have been completed, 33% are on track for completion, and 6% are On Hold.



Page 3 of 57

The following are selected achievements for the 12 months from 1 July 2019 to 30 June 2020.

Theme One - In 2030 Bayside we will be a vibrant place.

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- Bayside is proud of its history and successfully completed the Wilson's Cottage renovations and approving a new roof for the Botany Town Hall
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- A new masterplan was adopted for Barton Park, Banksia, which will create a high quality recreational hub.
- Council hosted a number of successful events before Covid-19 restrictions came into force including the Multicultural Spring Fair, the Food and Wine Fair, Carols in the Park and Carols by the Sea.
- Council recognised many citizens for their contribution including announcing the Bayside Citizen of the Year, Bayside Young Person of the Year and Bayside Sportsman of the Year.
- Council introduced its first *Summer at the Foreshore* program which included a Smoke free trial zone, known as 'Breathe Easy', from Little Grand Parade to the Brighton Kiosk and stretches from Grand Parade to the water
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Theme Two - In 2030 our people will be connected in a smart city

- Council installed 12 new wayfinding signs along the foreshore from Cook Park, Kyeemagh to Sans Souci
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- Council secured funding from the State Government's Metropolitan Greenspace Program to develop a strategy for three of Bayside's major green corridors.







Theme Four - In 2030 Bayside will be a prosperous community







- Council co-launched the Kogarah Collaboration Area Place Strategy with Georges River Council
- Council recognised the contribution of local businesses at its annual Business Awards held in October.
- The State Government's Greater Sydney Commission gave Council's inaugural Local Strategic Planning Statement (LSPS) the tick of approval
- Council began accepting Development Applications, Complying Development Certificates and post-consent certificates via the NSW Planning Portal.
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- Bayside Council voted to provide increased rate relief to ratepayers experiencing financial hardship as a consequence of the COVID-19 pandemic.
- Bayside Council joined the call by all NSW Councils for the Federal and State Governments to urgently deliver comprehensive and multifaceted financial support and stimulus packages to local government to ensure essential services are maintained during the COVID-19 pandemic.
- Bayside Council continued to work with local Business Chambers and the Bayside BEC to promote local business through a community based #BackTheBay campaign.
- Council upgraded the local Banksmeadow Town Centre and Kingsgrove Town Centre
- Bayside Council partnered with Service NSW to promote their *Easy to do Business service* which offers specialised advice from a business concierge to help small businesses navigate the complexities of starting or growing their business.


3 2019/2020 Action Updates

1: In 2030 Bayside will be a vibrant place





My place will be special to me









Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Gateway sites are welcoming and attractive	Ensure Bayside Council creates and maintains partnerships with government agencies and external bodies to advocate on behalf of the community (ie SSROC, AMAC)	Engagement on strategic issues for Bayside progressing with Ministers as required.	
	Improve traffic flow at Wentworth Avenue; Page Street and Baker Street intersections	80% design documentation has been completed. Delays are being experienced through services providers and RMS approvals.	
	Upgrade gateway signage	Project completed.	
Roads rates and rubbish are not forgotten	Conduct litter collection along 8km of beachfront mechanically	Programmed maintenance schedules are on target for the beach cleaner rake. A recent purchase of new plant and machinery has ensured a reliable operation throughout the peak summer holiday season.	
	Deliver an efficient street sweeping program across the Bayside Local Government area	Council's Guarantee of Service for street sweeping has been met with every street within the LGA being swept twice per month; resulting in 2157 tons of litter being removed from the streets within Bayside.	
	Enforce Abandoned Vehicle Policy by confirmed abandoned vehicles removed from road	All identified abandoned vehicles were removed in accordance with council policy.	








Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Provide an effective cleaning program of town centres	Council provides a daily cleaning program of Town and Neighbourhood Shopping Centre areas in conjunction with a scheduled pavement high pressure cleaning program. All programmed services were met in 2019/20. Council also provided a secondary 'in-house' toilet cleaning service that supported the primary contractor cleaning service in 2019/20.	
	Undertake litter education campaigns	In 2019, Council ran a successful litter awareness program with litter prevention signage implemented throughout Cook Park, on the 8km beachfront and in town centres. This program continued in 2020. Council manages over 750 public place bins, as well as implementing temporary mobile bins for special events and during the warmer months. In 2019/2020, Council will assist and promoted ten (10) beach clean-up events providing education. All schools within the local government area in 2019/20 where provided with the opportunity to receive a series of waste education modules in partnership with Keep Australia Beautiful NSW, which included litter education.	
	Undertake the Kerb and Gutter Renewal Program	Kerb & Gutter program completed	
	Undertake the Road Pavement Renewal Program	Full program was completed	
Traffic and parking are a thing of the past	Enforce NSW Road Rules School Parking Patrol Program	The number of patrols undertaken for the year exceeded KPIs and expectations regardless of the limitation imposed on staff by smoke from bushfires and COVID 19 crisis.	
	Ensure regulation of timed parking in shopping centres and business centres	Program was undertaken for past 12 months with 3300 patrols undertaken. 1571 patrols over what was required. Due to COVID 19, there has been a reduced number of cars using shopping centres car parks.	









Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Explore opportunities for smart parking	Opportunities for incorporating aspects of smart parking has been considered in conjunction with a review of parking in Brighton Le Sands and along the Bay. The technology requires additional infrastructure, which is not currently in place, but will be revisited as technology continues to evolve.	








Our places are accessible to all








Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Assets meet community expectations	Administer Councils Graffiti Removal Program in accordance with Councils policy	100% graffiti removed during 19-20 within the required 72 hour response time	
	Audit and monitor seasonal permits for sporting facilities and open space	Strict guidelines implemented for application and allocation process. Constant informal and weekly formal checks of permit compliance. COVID has resulted in all permits being suspended until end of June 2020.	
	Deliver Parks and Open Space bookings through effective systems and procedures	Bookings are delivered effectively through improved guidelines. A new software system is due to be trialled in February. Update May-20 new booking system being built during quarter 4. COVID has resulted in all bookings being suspended until end of June 2020.	
	Deliver Sport and Recreation services to the Community through Councils Aquatic Centres, Golf Courses, Tennis and Squash Courts and other facilities	All services are being delivered to the public. Review of services provided at Botany Pool and Golf Courses continue to be reviewed. COVID has resulted in all sporting facilities being closed with the exception of Botany Golf Course.	










Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Design and document access improvements to Botany Town Hall including a lift	The delivery of the lift has been delayed due to Covid19, this has been acknowledged by Council and the works will be completed when the lift arrives.	
	Develop and maintain key partnerships to improve community safety	Council continued to participate in Police Community Safety Precinct meetings, Liquor Accord meetings and Domestic Violence Interagency meetings until restrictions were imposed.	
	Ensure Councils properties and facilities are fit for purpose and meet statutory requirements	Fire and statutory compliance checks and statements completed at all relevant properties (105)	
	Explore parking and redevelopment opportunities for the Boulevard Carpark, Brighton Le Sands in accordance with adopted parking strategies and the masterplan	The site is currently the subject of a planning proposal that is currently under assessment.	
	Implement 50 asset condition audits for Council owned buildings	50 asset condition audits completed on Council owned buildings	
	Implement a city wide asset condition audit for Council footpaths, shared paths and cycle paths	Council has completed 100% condition and inventory audit of footpaths, shared paths and off-street cycleways completed as at 31 December 2019.	
	Implement a city wide asset condition audit for Council open space infrastructure	Council has completed 100% of the city wide asset condition and asset inventory audit of open space infrastructure, including all playgrounds, park furniture, and sport fields.	
	Implement a proactive program maintenance of facilities (pest control, cleaning , fire safety etc)	Proactive maintenance schedules for facilities maintenance completed as per the 2019-20 program.	


Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Implement the Bayside Asset Management Strategy	Council is working toward an Asset Management Strategy as well as a full set of Asset Management Plans, to be completed by November 2020	
	Implement the Fire Safety Awareness and Action Program including the management of Annual Fire Safety Statements	The program has been implemented as an internal guide and annual fire safety statements are managed in accordance with legislative requirements. Developing the program into a public facing document has been placed on hold as alternative information has been placed on Council's website.	
	Investigate grants and funding opportunities to enhance Sport and Recreation facilities within Bayside LGA	Grants recognised, passed onto Clubs through Associations and applied for as they become available. COVID has resulted in some programs being deferred.	
	Maintain flood lighting within active parks	Maintained all lighting within active parks to accommodate winter sports. Timers set in line with bookings, audits conducted quarterly to identify necessary repairs and action accordingly.	
	Prepare feasibility study into Bayside East Flood mitigation options	Quotations received for consultancy to commence in 2020/21	
	Promote and increase usage of community facilities	Identification of opportunities has occurred. A need analysis has been conducted and identified in conjunction with the Social Infrastructure Strategy. Gaps promoted to possible hirers. COVID has resulted in all bookings being suspended until end of June 2020.	
	Property acquisitions and disposals are actioned in accordance with adopted strategies and Council resolutions	Works continues to ensure that property acquisitions and disposals are actioned in accordance with adopted strategies and Council resolutions, having in this quarter completed the disposal transaction for 429 Princes Highway Rockdale.	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Report on the leasing performance of the Bayside Real Estate Portfolio - new leases, renewals and income	Procurement of a new property management system is deferred. Council continues to annually report of the income performance of its lease and income generating portfolio.	
	Report on the leasing performance of the Mascot Administration Building and Coronation Hall	Council previously resolved to seek tenancies for both the former Mascot Administration Building and Coronation Hall. A lease agreement was struck with South Eastern Community Connect for the Coronation Hall which commenced in April 2019. Council has just negotiated an agreement for the former Mascot Administration Building on commercial terms in late December 2019.	
	Undertake Bridges and Structures Rehab and Renewal Program including Swinbourne St retaining wall	Swinbourne St design complete, construction in 2020/21	
	Undertake Cahill Park Seawall Construction (Stage 2)	Project completed.	
	Undertake restoration of Council assets impacted by public authorities works	Council undertook an extensive restoration package of works for the NBN company that will resulted in 13,000m2 of footpath being reinstated during the period and the program continues into the new FY.	
	Upgrade Bonar Street & Mt Olympus Lighting	Design complete and waiting for Ausgrid certification.	
	Upgrade Moate Ave Community Centre HVAC	Project completed on-time and on budget.	
Bayside provides safe and engaging spaces	Comply with Councils obligations under the Development Agreement to progress the construction of the Arncliffe Youth Centre	Development agreement complied with.	






Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Continue to support the Summer Foreshore Program	<p>Summer Foreshore program commenced on 1 November 2019 and is on track to be completed in April 2020. Patrols completed each Saturday and Sunday since 1 November 2019 with significant penalty notices issued by patrolling officers. Presence has been well received.</p> <p>Summer Foreshore Program was completed with the last patrol undertaken on 29 March 2020 with all objectives of the program met. However, patrols of the foreshore have continued with 6 rangers allocated to patrol the beach front on Fridays, Saturdays and Sundays reminding patrons of the importance of marinating social distancing.</p>	
	Develop a Bayside Bus Shelter Strategy incorporating outdoor advertising opportunities	Bus shelter tendering strategy postponed due to market conditions. Work has commenced to re-establish the tender program.	
	Masterplan the former Brighton Fisherman's Club Site, Kyeemagh	Masterplan has been developed	
	Report on the progress of the Bayside City Projects Program	End of year financial reporting underway	
Open space is accessible and provides a range of active and passive recreation opportunities to match our growing community	Construct a synthetic playing field at Arncliffe Park	Project completed.	
	Construct a synthetic playing field at Gardiner Park	Deferred to avoid construction during football season. Tender for construction awarded in July 2020 for construction in summer 2020/21.	
	Deliver Sporting facilities and bookings Policy to ensure community focused sports and recreation services	<p>Guidelines have been implemented to support community participation.</p> <p>COVID hasn't resulted in any changes to the guidelines.</p>	







Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Enforce the Companion Animal Act	All reported dog attacks were investigated and recorded on the Companion Animal Register within the required 72 hours.	
	Ensure all active and passive parks and well maintained and fit for purpose	Active parks (Sports Fields) renovations completed. Maintenance schedules for both active and passive parks completed with weekly, fortnightly monthly schedules. Weed control, fertilizing and topdressing completed.	
	Finalise the Social Infrastructure Strategy	Draft Social Infrastructure Strategy is undergoing final review before being placed on public exhibition in late 2020.	
	Implement the Disability Inclusion Action Plan	The internal working group has been in discussion during the past 6 months and priority actions have been implemented. The Implementation Plan was included in Council's Annual Report 18-19 and forwarded to the Office of Local Government in December 2019.	
	Maintain Council's civil assets being roads, drainage, kerb and gutter and footpaths	Council's roads drains and footpaths were maintained to agreed service levels. During a single weekend in February that was later declared a natural disaster Council received over 230 requests related to storm debris blocking drains and within 3 weeks we had addressed them all and maintained our existing services that include sweeping every street twice per month. We only received an additional 106 similar requests spread throughout the entire year. During the period Council attended to 1203 customer requests including completing 630 footpath repairs, 308 pothole repairs, and 92 kerb and gutter repairs.	
	Manage Parks, Recreation and Open Space bookings through online booking system	Decision made to build new booking system in May 2020.	
	Renew Hensley Reserve Athletic Synthetic Track	Hensley Reserve Synthetic Track renewed	







Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Upgrade Ador Reserve fencing	Upgraded fencing installed	
	Upgrade Cahill Park Tennis Courts	Deferred due to Strategic Planning Review. COVID has resulted in the closure of the tennis courts.	
	Upgrade Rockdale Park including water feature and amenities renewal	Project completed.	
People who need it can access affordable housing	Advocate for affordable housing	Additional work was undertaken for the draft Housing Strategy and is anticipated to go to a Council meeting in late 2020 to go on public exhibition.	
	Investigate affordable housing contribution scheme	Housing Strategy currently being finalised and will inform policy direction for Affordable Housing Contribution Scheme. Community Housing provider policy is being developed.	
	Prepare the Community Housing Provider governance framework	Draft Community Housing Provider governance framework is being prepared and anticipated to be on public exhibition by late 2020.	
	Provide property support for development of Affordable Housing Property Strategy	Property continue to provide an active support role for the development of Councils affordable housing policy.	
SMART cities making life better through smart use of technologies	Deploy mobile CCTV cameras in response to identified illegal dumping hotspots, reports of anti-social behaviours and requests from police	CCTV cameras were deployed as required in identified hotspots. The program has also been audited across the year and improvements made to processes and procedures.	
	Explore opportunities to use technology to provide better outcome for the community	the Lora Wan installation has been actioned through waste section. Delivery of services to be facilitated as part of Waste program	








Delivery Program Strategy	Action	Progress to 30 June 2020	Status
We welcome tourists to our city	Continued implementation of branding of Bayside Council	Project completed.	










Our places are people focused

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Local areas are activated with cafes, restaurants and cultural events	Conduct mandatory annual inspections of regulated premises (eg food businesses, skin penetration, hairdressers)	100% of all regulated premises Inspections including cooling towers have been completed.	
	Deliver an inclusive Bayside Council Events Program which adds value to our community and City , activates public spaces and invigorates town centres	The adopted Events calendar was delivered in full up to December 2019, unfortunately the delivery of the remainder of the calendar was impacted by natural disasters, weather and COVID-19 pandemic.	
	Deliver Bayside Arts Festival including Sculptures @ Bayside, the Visual Arts prize and photography competition	COVID has impacted this activity. This activity has been cancelled. Camera art submission will be transferred to next year's competition.	
	Engage with the local arts community through the Georges River and Bayside (GRAB) Arts and Cultural Forum	COVID has impacted this program which has been cancelled for 2020. The next program will be run in 2021.	
	Finalise and Implement Bayside Council Draft Community Safety Plan, with a focus on external partnerships, addressing community perceptions of safety	Strategy is in draft. Processes and systems for the Community Safety Program have been reviewed and actions are being implemented to improve the efficiency of the program.	










Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Identify opportunities for public art through development applications and place based planning and ensure that they comply with Councils Public Art policy	Public Art Policy has been finalised. Opportunities are addressed as they become available.	
	Partner with community organisations to deliver a wide range of community events including Seniors and Youth Week activities	COVID has impacted this program. The Seniors Community program was delivered prior to COVID. However, Youth Week was cancelled due to government guidelines. Alternative online experiences for young people have been available.	
	Promote and oversee the use of footways for outdoor dining and retailing	The Draft Policy was exhibited and due to go the 12 August 2020 Council meeting to be adopted. However the use of the footway was impacted by COVID 19 restrictions.	
	Support and celebrate our culturally diverse community through community led local initiatives	COVID has impacted this program. Harmony week activities have been cancelled in line with government guidelines.	
	Upgrade Beach Hut Dolls Point	Detailed design work is underway to enable the lodgement of a development application for the renewal/replacement of the existing Le Beach Hut building.	
	Upgrade Cahill Park Amenities & Café	Construction well underway and to be completed in September 2020 as scheduled.	





Delivery Program Strategy	Action	Progress to 30 June 2020	Status
My community and Council work in partnership to deliver better local outcomes	Assets provided to Council by developers (ie. contributed assets) will be designed and constructed to a high quality and the design review times will be reduced	Contributed Assets provided by developers are compliant to approved designs, DA Conditions, specification and relevant standards, resulting in a high quality and safe assets for the use and enjoyment of the community. The public domain review, assess and approval process has undergone a marked improvement in reducing the overall turnaround time of approval from 12 weeks to 8 weeks. This has helped developers and builders to better plan and reduce construction the overall construction timing and costs.	
	Continue to work with DPE to implement Kogarah Collaboration Area	Four working groups have been established focusing on Governance, Transport, Communications and Public Spaces and are meeting regularly to oversee the implementation of the Kogarah Place Strategy.	
	Continue to work with Sydney Water for naturalisation of Muddy Creek	Continue to work with Sydney Water. Construction timing is dependent on Sydney Water.	
	Finalise and implement an Outdoor Advertising Policy in accordance with State Environmental Planning Policy 64	Q3/Q4 Draft Policy reviewed and determined that SEPP 64 provides appropriate level of guidance with Council to focus on development of public benefits work program	
	Finalise and implement the Arncliffe Banksia s.7.11 Development Contributions Plan	Publicly exhibited plan. Awaiting Council adoption.	
	Finalise Bayside Housing Strategy which facilitates housing diversity including affordable housing	Draft Housing Strategy has been further refined and is anticipated to go to Council meeting in late 2020 for public exhibition which will meet State Government timelines.	


Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Finalise draft Bayside Local Environmental Plan (LEP)	Q3/Q4 Gateway Determination was received on 19 March 2020. The Planning Proposal and supporting documentation were publicly exhibited for 48 days from Wednesday 8 March 2020 to Monday 1 June 2020. At the 24 June 2020 Council meeting Council resolved to forward a copy of the Planning Proposal and relevant supporting information to the Department of Planning, Industry and Environment (the DPIE) requesting that the draft Bayside Local Environmental Plan be finalised and notified.	
	Finalise the Bayside Local Strategic Planning Statement	Q3/Q4 The revised LSPS and submission post public exhibition was provided to the Greater Sydney Commission (GSC) Assurance Panel for final review at their meeting on 4 February 2020. In March 2020 the GSC Assurance Panel issued a letter of support. At March 2020 Council meeting Council resolved to adopt Bayside Local Strategic Planning Statement (LSPS). The LSPS was uploaded to the NSW Planning Portal on 31 March 2020.	
	Finalise the draft Bayside Development Control Plan (DCP)	Draft Bayside Development Control Plan is being finalised in expectation for public exhibition by late 2020, to be in force when Bayside Local Environmental Plan is gazetted	
	Finalise the Land Use Limitation Study	Draft Land Use Limitations Study is undergoing final review before being placed on public exhibition in late 2020.	
	Implement the Bayside Voluntary Planning Agreement Policy	Draft Voluntary Planning Agreement Policy prepared. Business Improvement processes identified to improve council actions in relation to VPAs	
	Improve lease/licence arrangements for open space land owned by other government agencies	Council has engaged and are advancing discussions with Sydney Water to improve existing agreements that provide public access to open space.	
	Plan for and advocate to minimise the impact of the proposed F6 / WestConnex	Fortnightly meetings with M6 project team which include identifying opportunities to reduce impact of the project including location of cycle ways, and compensatory facilities to be delivered,	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Progress planning proposals to amend the Local Environmental Plan and Development Control Plan	Two new Planning Proposals submitted during this quarter. 1-13 The Boulevard, Brighton Le Sands and Turrella Industrial Precinct. DCPs under preparation for 1-3 Lord Street, Botany and Primrose House, Dolls Point.	
	Provide planning advice to the organisation	Strategic Planning provide advice to the organisation in relation to potential changes to planning controls, the strategic planning framework and community engagement requirements	
	Start to prepare a Bayside s.7.11 Development Contributions Plan to consolidate Rockdale and Botany Bay Plans	Preliminary review of current plans completed. First tranche of policy decisions presented to Executive Committee 16 April. Second tranche of policy issues in draft.	
	Use digital platforms to increase utilisation and better customer experience when booking sporting facilities and open space parks	New system being built in May 2020. OVID has had no impact on this action.	
Places have their own village atmosphere and sense of identity	Finalise acquisitions associated with the Rockdale Town Centre Masterplan	Acquisitions identified in the town heart and civic precinct area within the Rockdale Town Centre Masterplan complete with one further remaining. The timing of the final acquisition will be owner initiated.	
	Finalise and implement the Rockdale Town Centre Master Plan	Urban Design review substantially commenced	
	Finalise Eastlakes Town Centre Masterplan	Post exhibition review of Eastlakes Town Centre Masterplan underway prior to reporting and adoption by Council in Q2 20/21	
	Finalise Economic & Centres Strategy	Draft Centres and Employment Strategy undergoing final refinement in preparation for public exhibition in late 2020.	
	Finalise the Brighton Le Sands Master Plan	Options for Stage 1 Masterplan prepared and provided to Council	



Page 19 of 57




Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Implement Arncliffe and Banksia Public Domain Plan	Tree street species selection reviewed and Public Domain Plan updated	
	Improve Ramsgate Beach TC Wayfinding Signage	Project completed November 2019.	
	Strengthen local business through engagement and collaboration on town centre issues	COVID has affected face to face engagement, however plans have been made to continue activities when NSW Public Health Orders permit.	
	Undertake Banksmeadow Town Centre rehabilitation & traffic improvements	Project completed.	
	Undertake Botany Town Hall roof restoration & access improvements	Botany Town Hall roof replacement is complete. Access improvement works are waiting for lift to be supplied. The lift supply has been delayed due to Covid19.	
	Undertake landscape construction services throughout the LGA	Landscaping construction projects have been completed within passive parks, active parks and streetscapes.	
	Undertake planning and design of Swinbourne Street	Project will be completed in July 2020.	
Public spaces are innovative and put people first	Achieve value for the community in response to any F6 property acquisition notices issued by the Roads and Maritime Services	Council has executed agreements with Transport for NSW that outline a process to secure value for money in future acquisitions required for the project	
	Develop a Bayside Property Strategy to optimise community benefits	Initial work undertaken to develop the framework for a Property Strategy. Project on hold pending adoption of planning policies that will inform the Property Strategy.	






Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Improve the vibrancy of village centres at Banksmeadow; Swinbourne Street and Kingsgrove village centres	Project completed.	
	Plan and deliver a range of programs, initiatives and events across all libraries that engage, support and enrich our community	<p>A limited number of programs, initiatives and events were delivered across all libraries during the January-June 2020. This was due to libraries closing in Mid-March and programs / events being suspended due to COVID-19.</p> <p>Initiatives that did occur between Jan-March included School Holiday Program (Jan), Baby Rhyme Time, Toddler and Story Time, Coding, Tech Savvy for Seniors, Knitting and Craft Groups, Summer Reading Program, English conversational classes and book club.</p> <p>Some live streaming of programs occurred to stay connected to the community whilst libraries were closed and programs suspended.</p>	
	Promote and enable public access to utilise library spaces including study facilities and meeting rooms	The Library meeting rooms, study rooms and public computers and printers continue to be very popular and well utilized throughout 2019-20 particularly during peak study periods. Unfortunately the Libraries were closed from Mid-March to 30 June due to COVID-19 restrictions. On line resources were boosted and HSC on line study resource (Studiosity) was extended for students to access during the closure. During the closure in preparation for the public to return to the libraries, more study desks were installed at Eastgardens to cater for demand and mobile devices known as Hublets have been installed for library members to utilise to access library on line resources whilst at Eastgardens.	
	Respond to community complaints about unauthorised development, uses or unsafe structures	All complaints (Over 1752 CRMs) were received by the Environmental Health and Compliance team and actioned within GOS.	





Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Review and update Bayside Park's Plan of Management	Council has reviewed and developed draft Plans of Management for Reserved Crown Land that is under its management and these draft plans of management are projected to be considered by Council and placed on public exhibition in Q1 of FY20/21.	
There is an appropriate community owned response to threats	Support Bayside Local Emergency Management Committee and provide assistance to Emergency agencies	Council has chaired 1 Local Emergency Management Committees and 9 extraordinary LEMC teleconferences and attended 1 Regional Emergency Management meeting and 8 REMC teleconferences throughout the period and provided assistance to Emergency agencies for incidents such as bushfire recovery and assisted the SES during the February storms	

Our places connect people

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Our heritage and history is valued and respected	Finalise Bayside Heritage Strategy including Indigenous Heritage Strategy	Draft Heritage Strategy has been completed and is prepared for public exhibition. Indigenous Heritage Strategy is being further refined in preparation with consultation with Land Councils.	
	Implement the outcomes of the Library Services review	<p>A review of Bexley and Brighton Libraries was completed. Council agreed to the closure the library and demolition of the building and requested community consultation and engagement takes place to seek feedback on the future of the site. A community consultation and engagement strategy will be prepared during 2020-2021.</p> <p>Improvements to other Council libraries were completed during 2019/20 were;</p> <ul style="list-style-type: none"> * Replacement of Nth Bexley Library's service desk, new carpet and painting of internal walls. * Removal of deteriorated unused out buildings and asbestos at Brighton Library * Installation of New Study desks at Eastgardens Library * Introduction of 'Hublets' mobile devices to be loaned and used by library members at Eastgardens 	







Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Maintain Heritage Conservation Management Plans Register for key community facilities	Heritage conservation management plans are registered in Council's document management system.	
	Plan, promote and implement collaborative Local History & Museum programs	Several Local History and Museum Programs were delivered throughout the year. One of the key highlights was the successful 'People and Planes' initiative in collaboration with Sydney Airport which celebrated 100 year anniversary of Mascot Airport. Library staff contributed to this event by providing an exhibition and historical talks to the public at the Mascot Library and George Hanna Museum. Other programs initiatives implemented include 2019 Ron Rathbone Local History Competition and historical visual displays at Mascot and Rockdale Libraries. Staff also partnered with the Botany Historical Trust to replace the deteriorated War Memorial at Arthur Park and installation interpretative sign about the history and relevance of the memorial and park.	
	Prepare Conservation Management Plans for individual buildings	Lydham Hall Conservation Management Plan review in progress	








Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Preserve, maintain and create community history collections that are accessible to the community	<p>A lot of focus and effort occurred on the Community History Collection from Jan-June 2020 particularly when the libraries were closed due to COVID-19 restrictions. Achievements includes; completion of digitising of large maps of Rockdale including one that dates back to 1850 funded via a State Library Grant, updating indexes and reference guides, reordering archive spaces, digitising hundreds of photographs, newspaper clippings and other collection materials. The former Botany Bay and Mascot Council Minute Books were ordered to comply with State Records NSW preservation requirements and successfully forwarded to State Records archive storage facility to be adequately preserved.</p> <p>Our Community History Librarians continue to undertake research tasks and respond to community history requests from the public and other areas of Council to assist with their projects.</p>	
Walking and cycling is easy in the city and is located off road in open space where possible	Improve cycleways at Bayside East	Project rescheduled until when the Bicycle plan is complete.	
We are one city with shared objectives and desires	Manage community bookings through online booking system	<p>Decision made to build new booking system in May 2020.</p> <p>COVID has had no impact on this action.</p>	
	Manage the Design Review Panel for development applications in accordance with legislative requirements	A new DRP has been formed in 2019. Management of the panel is ongoing and performance has been monitored. A procedure for staff processes has been completed in December 2019.	
	Manage the Design Review Panel for Planning Proposals in accordance with legislative requirements	Design review panel continues to regularly review all development involving residential apartments to ensure quality design of new buildings in Bayside.	






Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Prepare submissions and reporting to Council on environmental planning instruments and policy	Several SSDs and policies were reported on, including: Botany Rail Duplication, Sydney Gateway Project, QANTAS Training Facility, Botany Cogeneration Plant, Eastlakes MOD 4, Kyeemagh Public School, and several DAs.	
	Prepare submissions and reporting to Council on state significant development	Several SSDs and policies were reported on, including: Botany Rail Duplication, Sydney Gateway Project, QANTAS Training Facility, Botany Cogeneration Plant, Eastlakes MOD 4, Kyeemagh Public School, and several DAs.	
	Provide a Development Advisory Service	Development Advisory Services continually provided to residents, developers, professionals and internal stakeholders. No loss of service during initial COVID-19 isolation period (March-June 2020), with Rockdale counter remaining open, and phone and email enquiries, and application lodgements still undertaken.	
	Provide an effective Development Assessment service	Development Services have created work from home strategies to maintain productivity and assessment functions during COVID 19 restrictions including remote meetings, Design Review Panel and Planning Panels.	






2: In 2030 our people will be connected in a smart city






The community is valued










Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Aboriginal culture and history is recognised and celebrated	Develop a Reconciliation Action Plan and implement actions to increase interaction with our Aboriginal & Torres Strait Islander community	COVID has impacted face to face meetings which have been cancelled, but the work is continuing to be done online.	
All segments of our community are catered for children, families, young people and seniors	Administer Bayside Councils Community Grants and Donations Policy and programs	Community Grants program was successfully implemented as per policy with 2 rounds in 19-20. Some adjustments were made for COVID 19 restrictions to allow projects to proceed online or at a later date.	
	Build capacity of seniors and other community groups to deliver relevant programs to their members	COVID has affected this action due to face to face session being cancelled. However, online meetings have been run to develop and support community connections. Face to face won't be restarted until government guidelines advise changes.	
	Deliver a range of social and recreational programs to older people in Bayside	COVID has impacted this action where some recreational activities have been cancelled. Most activities are run in quarter three.	
	Manage and operate a Family Day Care Service	Family Day Care are operating in accordance within the National Quality Framework and are meeting legislative and regulatory requirements in accordance with our funding requirements. 145 Education and Care support visits have been conducted to Family Day Care Educators.	
	Manage and operate a School Aged Care (Before and After School Care/Vacation Care) Service	School Aged Services were operating in accordance with legislative and regulatory requirements and in accordance with funding requirements. Council's School Aged Services are now closed due to tender outcome.	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Manage and operate Long Day Care Centres	Long Day Care Centres are operating in accordance within the National Quality Framework and are meeting legislative and regulatory requirements in accordance with our funding requirements. Bayside Council Long Day Care Centre is operating with a combined utilisation rate of 87%.	
	Meet requirements under Federal and State funding agreements in relation to Community Builders and Commonwealth Home Support Program outputs	COVID impact - all face to face forum sessions have been cancelled in quarter 4. Alternative arrangements including on line community connections information and meetings have been run on-line instead. This will remain in place until government guidelines change.	
	Monitor and review effectiveness of Councils direct Community services	Youth and Children's services continue to be benchmarked and monitored.	
	Partner with local services to deliver programs which address gaps in service delivery for children and young people	COVID has impacted the skill development youth services programs with families and young people. All face to face classes have been closed however several medit8 classes have been run on line. Alternative phone support is also being provided, until the government guidelines change.	
	Review social planning in the areas of Ageing , CALD, Families, Children & Safety	Social planning material has been reviewed and updated in the area of Public Art, Children and Families and Community Safety.	
	Support local youth through provision of youth drop-in and school holiday activities	COVID has impacted this program and drop in and holiday programs were cancelled. Alternatives include phone support, online sessions and web based information.	
	Undertake Playspace Renewal & Shade Improvement Program	6 playspaces have been updated and renewed	



Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Cultural diversity is reflected and celebrated in the city's activities	Develop and implement a Community Capacity Building program with partners to support our community through local initiatives	COVID has impacted this action. All face to face activities have been cancelled. However, online community connections directory and online meetings are continuing. Programs are expected to be delivered after government guidelines change.	
	Review guidelines and policies for events to ensure they are up to date	All required documentation following audit has been completed.	
Flexible/care support arrangements for seniors, children and people with disabilities are available across the Bayside	Deliver community play session throughout Bayside to support families and children	COVID has impacted these sessions, they have been postponed but will be rescheduled when government guidelines change.	
	Promote and deliver a sustainable Bayside Home Library Service	<p>From 1 January to June 2020, there was 98 active home library service members. 82 were individual members and 16 were institutions.</p> <p>The Home Library Service continues to operate during the COVID-19 period. Some institutions and individuals suspended their membership during this time, however we did have an additional 14 new members. Staff liaised with individuals and institutions to co-ordinate deliveries in accordance with safety protocols. Staff were also proactive in sending materials on line to ensure members remained connected (example puzzles, extracts of books etc).</p> <p>Loans during this period were >4500 items.</p>	
Opportunities for passive and active activities are available to community members, including people with pets	Confirm tenancies of the Rockdale PCYC Building for recreation and community uses	Current PCYC tenancy continues in hold over and work continues to explore long term tenure options for the site.	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Deliver ongoing programs and events across all libraries to enhance life-long learning opportunities for the range of demographic groups within the community	The library continued to provide a variety of lifelong learning opportunities for a range of demographic groups within the community until March 2020 when the Libraries were closed due to COVID-19 restrictions. Initiatives include Tech Savvy for Senior classes, coding and stem classes, conversational classes in various languages, book clubs, story time and baby rhyme time, dungeon and dragons for teens. These programs and classes were popular and well attended. Some initiatives were shifted on line during COVID-19 restrictions including live streaming of rhyme time and teen book club.	
	Undertake Linear Park embellishment	Project completed.	
	Undertake reactive sportsfield renovation works	Sports fields have undergone aeration, fertilising, weed and pest control, top dressing and levelling repairs, several open space areas have also been re-surfaced. Some with minor turf repairs at the end of winter sport season. Facilities without irrigation have had ongoing watering although via Councils water cart utilising using bore water.	
	Upgrade Bonar St Park	Construction commenced and is to be completed in 2020/2021 financial year.	
We are a healthy community with access to active recreation and health education	Co-deliver Connecting Communities program in partnership with South Eastern Sydney Local Health (SESLHD)	COVID has impacted this activity. Face to face programs have been cancelled and are expected to be delivered after government guidelines change.	





Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Collaborate with Office of Sport to contribute to positive regional outcomes, planning and grants opportunities	<p>All grant requests reviewed and supported when appropriate within requested timeframe.</p> <p>Grant application timelines from Government are communicated through the appropriate Associations.</p> <p>This financial year a number grant applications have been lodged from Clubs in the LGA.</p> <p>COVID has resulted in some grants being put on hold, reducing the number of applications in this quarter.</p>	
	Conduct minimum of 4 Food handling Workshops with food businesses across our Local Government Area.	Due to COVID 19 restriction the face to face workshops could not be undertaken.	
	Construct a skate park at Mutch Park to increase recreation opportunities for youth	Project Completed	
	Establish the Sport and Recreation Working Party with sporting clubs key stakeholders	<p>Original need for this group not documented. Sport and Recreation Committee members and appropriate staff liaise with key stakeholders regularly. Any genuine issues are raised and dealt with at the Committee meetings.</p> <p>COVID has resulted in deferral of one Sport & Recreation Committee Meeting (April).</p>	
	Partner with local and NSW stakeholders to advocate on behalf of the community and deliver social and health initiatives	COVID has impacted this activity. Some face to face initiatives have been cancelled or postponed in line with government guidelines.	



Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Promote and support active recreation, leisure and sporting activities and initiatives	<p>Sports and Recreation continues to meet with relevant stakeholders to encourage Sport and Recreation opportunities.</p> <p>All facilities continue to be booked to community groups looking to encourage sporting opportunities and recreation programs.</p> <p>COVID has resulted in all bookings have been suspended to the end of June 2020 - all meetings with stakeholders has been limited to teleconferences.</p>	
	Undertake Angelo Anestis Carpark Access Improvement	An amended development approval is required before the works can proceed.	
	Undertake fit out of the new Arncliffe Youth Centre	On track in line with developer program, will be completed in September 2020.	
	Upgrade Ador Reserve Amenities	Project will be completed in July 2020.	
	Upgrade Arncliffe Youth Centre	Construction is well underway and will be completed in August 2020.	
	Upgrade AS Tanner Reserve Amenities & Arche's Hall	Project completed.	
	Upgrade Brighton Baths Amenities Building - Roof Rehabilitation	Capital works to the Brighton Baths Amenities Building continues in the 20/21 financial year capital works program.	
	Upgrade L'Estrange Park Amenities & embellishment	<p>Consultation with Club on detailed design has been completed.</p> <p>Scheduled for construction in 2020/21.</p> <p>COVID has had no impact on this action.</p>	
	Upgrade Syd Frost Memorial Hall & Amenities	Project completed.	

Page 31 of 57




Delivery Program Strategy	Action	Progress to 30 June 2020	Status
We can participate in cultural and arts events which reflect and involve the community	Hold Pop up Libraries in target areas to activate areas, promote library services and programs and support community activities	The Pop Up Library initiative promotes Bayside Council and its library services. 4 Pop ups were scheduled for this year. 2 through participation at Council events, one at Mascot and one at Wolli Creek. A pop up did occur at part of the Spring Fair at Eastlakes reserve. Unfortunately, due to weather events and COVID-19, the other three pop ups did not proceed. The pop up program is being reviewed and pop up materials are being refreshed with the view to recommence the initiative once COVID-19 restrictions are relaxed.	
	Investigate sponsorship opportunities for event provision	Council has confirmed sponsorship for events and continues to follow new leads for sponsorship.	









We are unified and excited about the future








Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Community leadership is developed and supported	Ensure response to media enquiries in timely manner	Council receives weekly enquiries from the Local Newspaper and from Metropolitan media when topics are of interest to a wider audience.	
	Work with key stakeholders including NSW Family and Community Services (FACS), South East Sydney Local Health District (SESLHD), community partners and NGOs to address identified gaps	COVID has impacted this activity. South East Sydney Local Health District meetings were cancelled however, some steering group meetings continued online.	
The city is run by, with and for the people	Develop a long-term Staff Accommodation Strategy	Initial cost plan works are completed relating to existing accommodation. Further accommodation options are being considered as part of local business centre master planning.	
	Provide advice on event planning as requested	Events team regularly work with internal and external customers to provide advice on running events in the Bayside LGA	




Delivery Program Strategy	Action	Progress to 30 June 2020	Status
We are all included and have a part to play in the city	Citizenship Ceremonies conducted and presided over by the Mayor - to recognise our diversity and acknowledge our newest citizens	Eight Citizenship Ceremonies were held for 890 candidates residing in Bayside to make the Australian citizenship pledge. Due to the COVID-19 Pandemic ceremonies for February through to June were postponed.	
	Implementation of employee self-service to ensure application of leave and other employee activities are effective, efficient and provides relevant governance control measures	The Employee Self Service has been put on hold until the payroll function was fully compliant. The Employee Self Service will now be implemented in 2020 and 2021	

We benefit from technology

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Council engages with us and decision making is transparent and data driven	Councillors utilise social media to engage with the community	Requires physical attendance to participate in workshop - not progressed under current COVID-19 restrictions.	
	Develop and maintain the Talking Bayside Community Panel	Talking Bayside Community Panel at end of Q2 is 590, an increase of 207% since Q4 of previous year. Talking Bayside panel members are invited to attend face to face engagements via email notification and are also sent a monthly newsletter updating them of projects. The increase is a result of a new project page and a promotional plan was put in place to reconnect with old members and create new members.	
	Engage the community through a variety of methods as outlined in Councils Communication & Community Engagement Strategy	COVID has impacted this activity. All face to face activities have been cancelled but online engagement has continued.	



Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Ensure all documents are produced in accordance with Council's image and branding	The Graphic Design Team ensure that all promotional and corporate material is produced in accordance with council's corporate style and brand, promoting Council as a professional organisation.	
	Improve community engagement at Council events	Council's community engagement team are provided with the opportunity to run engagement activities at all suitable events. Ensuring a council presence is an important aspect of all council run events to ensure the community have the opportunity to provide feedback, ask questions or collect information.	
	Review and update the Delivery Program & Operational Plan for 2020/21	Council adopted the Operational Plan 2020/21 on 24 June 2020.	
	Review the Communication & Community Engagement Strategy	The Engagement and Communications Strategy which includes the new legislative requirement of a community participation was adopted by Council following a 28 day exhibition period. The number of projects being consulted on continues to grow.	
	Undertake IP&R reporting as required by the Act (6 monthly, annual report)	Six monthly progress report presented to Council Meeting of 11 March 2020.	
Technological change has been harnessed and we are sharing the benefits	Enhance our digital platforms	Council has continued migration of services to Cloud based services across Finance, Child Care and Human resources.	
	Implement a Social Media Strategy including policy, framework and content management approach across all platforms	A proper social media strategy is required to provide a clear road map of where Council is headed in the art of communicating in an ever changing environment.	
	Implement online facility booking system	new system has been contracted and was on schedule with UAT in progress at June 30, 2020	



Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Publish Councils events calendar providing quarterly updates to the community	Calendar Published at the commencement of each quarter	
We are a digital community	Plan, source and provide collections and resources that respond and support the community's educational and recreational needs	The Library sources and provides a variety of physical in English and other languages to service our community including books, magazines, audio books, newspapers, DVDs and CDs. Electronic resources are also provided to the library members including; books, audio books, magazines, newspapers, music and films. The library has numerous subscriptions accessible on line to support the community's lifelong learning such as Studiosity (HSC support), Literacy Planet and Tumble Maths.	
	Review Bayside Council Technology Strategy	The current digital strategy is to be upgraded and enhanced in 2021 into a new IT strategy to support Bayside Council	
We can access information and services online and through social media	Continue to monitor and update website content to provide accessible and up to date information on activities; events and services across Bayside	The website continues to be reviewed and the content regarding all of Council's services needs to be upgraded and improved.	
	Implement online services and smart forms	Council has developed online forms for making an insurance claim and for applying for a resident parking permit. Both demonstrate Council's capacity to create a more customer friendly environment. A lot more is to be done in this area.	
	Improve online presence on Social Media	Improve and grow council's presence on social media. With the demise of the community newspapers building a solid online presence as a source of information is becoming increasingly more important.	
	Maintain accurate property register to reflect changes to registered strata and deposited plans	changes to registered strata and deposited plans are ongoing and are up to date	




Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Ongoing issuing of planning certificates	Processed, as required each business day.	
	Produce newsletters (quarterly), media releases, e-newsletters (monthly) to inform the community about Council	Improve Councils overall communications across all platforms, both in frequency and the quality of the material being produced.	
	Provide access to Telephone Interpreter Service so key documents are available in alternative languages	How to access the Telephone Interpreter Service so key documents are available in alternative languages is included in all publications and on all flyers and information booklets. In fact on all external council documents.	






3: In 2030 Bayside will be green, leafy and sustainable



Our waste is well managed

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
I can reduce my waste through recycling and community education	Co-partner with pharmacies to safely dispose of medical sharps	Council has expanded the medical sharps program by partnering with additional pharmacies within the Bayside area so that residents can safely drop off and dispose of their medical sharps and 16 pharmacies across 11 Bayside suburbs.	
	Implement Councils Waste Avoidance Resource Recovery Strategy (WARRS) 2030 + Action Plan.	<p>Council continues to design and implement strategies, procedures, program and initiatives that work towards goals set out in the Waste Avoidance and Resource Recovery (WARR) Strategy 2030.</p> <p>Council has completed all WARR Strategy initiatives for the 19-20 program, with a postponement of school education program due to COVID19 restrictions.</p> <p>In 2019/20, Council was winner of four Keep Australia Beautiful Sustainable Cities awards that included:</p> <ul style="list-style-type: none"> * Circular Economy Award; * Recycled Organics Award; * Coastal and Waterways Protection Award; * Runner Up Overall Metropolitan Council Sustainable Cities Award. <p>Council was also winner of the 2019/20 Local Government NSW Excellence in the Environment Award for Community Waste Services.</p>	




Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Increase in landfill diversion from kerbside clean up services	<p>Council is working closely with the NSW EPA and industry specialists to ensure Council's landfill diversion targets are met. This includes the use of alternate waste technologies within a circular economy. In addition, Council has been awarded the following:</p> <ul style="list-style-type: none"> * award winning community recycling drop off events for a wide range of materials including: metals, whitegoods, e-waste, green-waste, cardboard, clothing, toner/cartridges; * award winning recycled organics program; * award winning recycled asphalt project; * and processing contracts that assist in higher diversion rates, such as the recycled mattress contract. 	
	Inform residents about Councils Domestic Waste and Clean Up programs (via electronic and print media)	<p>Council designed, printed and distributed the 2020 Clean Up, Waste and Recycling Calendars in December 2019 to over 62,000 households.</p> <p>Both the Bayside Waste Services App and Council's website were updated with an easy to use interface as well as improved and new features. The online Waste Services Guide was also updated for 2020.</p> <p>Additionally, Council interact with the community regularly on social media and print media in relation to new or modified service information.</p> <p>There have been 16,653 downloads of Council's Waste App to date and from March to July 2020 Council's Waste and Recycling website content received over 100,000 hits.</p>	









Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Program and offer waste education programs to all primary schools and at 6 community events per annum	<p>In 2019 Bayside Council partnered with Keep Australia Beautiful NSW and offered all primary schools within our Local Government Area with waste education modules. A total of 2,875 students participated in numerous modules from 14 schools, to 108 classes, over 26 days, raising awareness of the impacts of litter and waste related solutions.</p> <p>In the first half of 2020, due to COVID19 restrictions, some waste education programs were postponed.</p> <p>In 2019/20, Council provided ten (10) beach clean-up education initiatives, nine (9) waste regulation and education initiatives, and three (3) other waste related community events.</p>	
	Provide an effective public place litter bin program	<p>Council conducts town centre and public place litter bin collections daily. Council manages over 750 fixed public place litter bin infrastructures, ranging from 60L to 660L. Each community bin promotes awareness, including messaging such as 'Don't Be a Tosser' which is a NSW EPA campaign and 'Watch Your Butt' which encourages the correct disposal of cigarette butts.</p> <p>Council also manages smart technology beach bin infrastructure, which in 2019/20 collected 19,066 kg from the litter bins placed directly on the beach alone. This material was diverted from making its way into our waterways or remaining in amongst the sand or the adjacent parkland.</p>	
	Seek funding through the NSW Environment Protection Authority's 'Waste Less, Recycle More Waste and Resource Recovery Initiative.	A number of programs and initiatives were designed, implemented and/or reviewed within this financial year, with funding approved and provided by NSW EPA for programs such as the Community Recycling Drop Off Events, an upgrade to the Community Recycling Innovation Hub, Regional Illegal Dumping Squad membership, and Community Sharps Collection Program. Council received \$181k in EPA funding in 2019/20.	








Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Undertake 22 annual recycling drop off events per year	Council delivered all the scheduled community drop off events in 2019/20, with longer drop off events (+3 hours per event) and additional recyclable material permitted to be dropped off, starting in February 2020. Council implemented a modified safety and vehicle movement plan addressing COVID19 social distancing, hygiene and sanitation requirements, allowing for all events to continue in a controlled and safe manner.	
	Undertake the management of essential waste and recycling services to over 62,000 households	Taking into account COVID19 restrictions in 2020, Council through a well-conceived Essential Services Continuity Plan, improved social distancing protocols, and increased hygiene / sanitation measures was able to deliver all essential waste and recycling services to over 62,000 households. This includes garbage, organics, recycling kerbside bin collections, bulk bin collections, kerbside and on-site clean up services, public place bin collections, 22 community recycling drop off events, and community waste education and regulation.	
Illegal Dumping is a thing of the past	Ascertain hotspots through mapping and analysing reported incidents of illegal dumping	Council continued and updated a thorough analysis of known hotspots determined by street and suburb, utilising an automated heat-map created by Council's customer requests via phone, email, walk-in and/or Council's waste app. This program guides the successful relocation of multiple CCTV solar cameras to data supported known hotspot areas as required.	
	Investigate incidents of illegal dumping and enforce compliance	2,485 verified illegal dumping incidents were reported and investigated by Council and/or the Sydney Regional Illegal Dumping (RID) Squad. Council and RID continue to conduct monthly operations, targeting hotspot areas, providing educational information in letter boxes, engaging the community and installing education / deterrence signage.	
	Maintain the contaminated land management and recording system through the development process	Continuous updates to contamination information spreadsheet. Ongoing assessment of Development applications in relation to contamination	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Remove and dispose of illegally dumped materials throughout the LGA within Service Level Agreement timeframes	The program has been delivered in alliance with Regional Illegal Dumping Squad (RID) with all requests investigated and collected by Council, or those responsible for the offence. In 2019/20, Council investigated 2,485 verified reported instances of illegal dumping. Nearly 19% of material was removed by the dumper as a result of regulation activity, including fines.	
	Upgrading links to high speed internet to support more CCTV camera usage	CCTV progress is on hold.	

We are prepared for Climate Change

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Our city is prepared and able to cope with severe weather events	Construct stormwater infrastructure at Arncliffe St, Willis St and Guess Ave	On track will be finalised in 2020/21 financial year.	
	Finalise Botany Bay Foreshore Beach Flood Plain Risk Management Study and Plan	Draft Botany Bay Foreshore Beach Flood Plain Risk Management Study and Plan has been finalised in preparation for public exhibition. Project is anticipated to be completed by early 2021	
	Finalise Stormwater & Flood Management Strategy	Report prepared implementation program being developed.	
	Improve water quality and upgrade infrastructure at Bardwell Creek	Tender awarded for construction in 2020-22	
	Investigate upgrades to trunk drainage in response to the land use changes in Bayside West precinct	On hold, will be investigated as part of the review of floodplain risk management plan commencing in 2020.	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Prepare Bayside West Floodplain risk management study	Quotations received for consultancy to commence in 2020/21	
	Undertake Bonar Street Stormwater Project (Stage 1)	Sydney Water approval delayed progress on site. Approval now in place and works will be completed in August 2020.	
	Undertake Stormwater Drainage Rehab and Renewal Program	Investigations into stormwater asset condition were completed	
Waterways and green corridors are regenerated and preserved	Carry out turf maintenance of approx. 374 parks and reserves and approx. 150 lineal kilometres of grass verges	Maintenance Programs have been delivered to 374 Parks and Reserves; on weekly / fortnightly and monthly programs to provide fit for purpose Parks and Open Space Areas for the community.	
	Continue to work with Sydney Water to identify opportunities for stormwater management in Dominey Reserve	Continue to work with Sydney Water.	
	Implement key priorities in Councils adopted Biodiversity Strategy to protect and enhance natural areas	Bush regeneration projects completed within key natural areas. Bushcare groups across five sites continued undertaking works to improve the natural environment. Planning controls updated in the Local Environmental Plan to enhance protection of biodiverse areas, draft planning controls developed for the bayside development control plan to protect biodiversity, and continued advocacy with M6 project team to minimise environmental impact	
	Implement the Water Management Strategy	Water management Strategy completed and adopted by Council in June 2020. A number of initiatives are being undertaken	
	Improve the tree canopy across LGA	In the first 6 months of 2019-2020, Council has contributed an additional 499 trees to improve Bayside's tree canopy.	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Investigate water quality and drainage infrastructure in and near Sir Joseph Banks Park to inform future planning	Water quality investigations carried out in Sir Josephs Banks Park for future planning	
	Maintain all garden areas on council assets within LGA	Maintenance Programs have been delivered to 374 Parks and Reserves along with streetscape gardens; on weekly / fortnightly and monthly programs to provide fit for purpose Parks and Open Space Areas for the community. All service delivery programs have been completed as scheduled.	
	Manage and maintain all trees within LGA	Respond and provide reactive maintenance services to meet customer requirements. Conduct street tree programmed maintenance. Conduct Bush Regeneration Tree maintenance. Manage tree maintenance contractors and private tree concerns.	
	Protect and restore the health of waterways and wetlands through planned Gross Pollutant Traps (GPTs) inspection and cleaning program	61 GPTs were maintained during the period resulting in 77.97 tons of litter, sediment and vegetation being captured and prevented from entering Council's waterways	
	Undertake landscape & construction maintenance services	Post construction landscape maintenance schedules are on target for all landscaping projects completed by the Parks and Open Space Department. 2019 has also seen several landscaping projects delivered in line with park & open space improvements.	
	Undertake tree planting in public domain & open space	Parks Teams continued to work throughout the local government area replacing street tree removals and conducting entire street plant-outs. Contractors were also engaged to plant out sensitive bushland corridors and open space.	
We increase our use of renewable energy	Develop ESD policy and targets for council facilities	Input provided into sustainability options for Botany Aquatic Centre upgrade. ESD policy and targets still under development.	




Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Installation of water and energy efficiency initiatives in community and administrative buildings	Due to Ausgrid approvals required the solar panels will be installed in July 2020.	
	Support sustainability efforts through sensors and data analytics (Smart Meters)	The Lora Wan IoT network was enable for waste program.	
We understand climate change and are prepared for the impacts	Finalise the Bayside Environmental Strategy	Draft Environmental Strategy finalised in preparation of public exhibition in late 2020.	
	Implement the community sustainability program via events and workshops	Sustainability programs were postponed due to pandemic	
	Plan & design for the effects of climate change on the community	Draft stormwater and flooding discussion paper has been finalised and is being prepared for public exhibition in late 2020. Tree planting program underway to increase canopy coverage in suburbs with very low coverage.	

4: In 2030 we will be a prosperous community







Local housing, employment and business opportunities are generated

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Bayside will be a 30 minute city residents work locally or work off site no one has to travel more than 30 minutes to work	Finalise the Transport Strategy	Draft Transport Strategy is undergoing final review before being placed on public exhibition in late 2020.	
	Prepare and finalise Development Control Plan (DCP) amendments	DCP amendments being progressed in parallel to relevant Planning Proposals, where they are required. Draft Bayside DCP 2020 nearing finalisation, for implementation with Bayside LEP 2020.	
	Prepare and finalise Local Environment Plan (LEP) amendments	Several PPs notified and exhibited. Draft Bayside LEP 2020 exhibited, reported and awaiting finalisation with DPIE. The LEP amendment for 8 Princess Street, Brighton Le Sands was notified during this time. Several Gateway Determinations were also issued by DPIE.	










Opportunities for economic development are recognised











Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Major employers support/partner with local small business	Administer Local Area Funds	All local area funds have been effectively managed	
	Support and inform small business through forums and partnerships	Continued to progress during COVID with on line meetings and contact with businesses.	
We are an international hub for transport and logistics related business	Develop a qualitative Risk Assessment of Botany Industrial areas	Q3/Q4 In January 2020 the Botany Industrial Park Quantitative Risk Assessment was published and Council is in discussion with NSW Department of Planning, Industry and Environment about how to reflect this information in future planning controls.	








The transport system works






Delivery Program Strategy	Action	Progress to 30 June 2020	Status
We can easily travel around the LGA traffic problems and gridlock are a thing of the past	Advocate for improvements in transport	Q3/Q4 Correspondence to NSW government in relation to the proposed M6 Motorway, Sydney Gateway and the Botany Rail Duplication to advocate for better outcomes for all types of transport including walking and cycling; technical input to Transport for NSW Movement and Place proposals for Mascot, South East Transport Strategy, Covid-19 Response Pop-Up Cycleways, and finalising Draft Bayside Transport Plan and Bayside Bike Plan.	
	Implement the Road Safety Program with annual matching funding from NSW Roads and Maritime Services	2 learner driver workshops and 3 child restraint check days completed as planned as well as speed campaign and breakfast torque combined with other councils.	
	Undertake Mascot Station Precinct Traffic Improvements	Council officers have been working in collaboration with Transport for NSW on Mascot Station improvements and the integration of these works with the public domain area. The Mascot Station upgrade was announced on 5 June, and it is expected that the works will have a dramatic impacts on pedestrian flow to and from the station. This in-turn will have significant reduction in pedestrians crossing Bourke Road. Council is coordinating works with TfNSW to avoid re-work.	
	Undertake Traffic Committee projects	Projects completed.	
	Upgrade Wentworth Avenue / Baker Street & Page Street Intersection	Approval of 80% design is pending from RMS.	
We can easily travel to work by accessible, reliable public transport	Undertake bus shelter renewal	Project completed.	






Transparent & accountable governance






Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Ethical Governance	Administer Bayside Council's Traffic Committee	Bayside Traffic Committee meetings held as per schedule with agendas and minutes published.	
	Complete the decommission of legacy IT systems	Authority database will be decommissioned in this quarter	
	Develop a contractor management framework	Council will be implementing the "Contracts Module in CIA Technology One" as the basis for the electronic management of contracts. This is due for implementation in November 2020.	
	Effectively manage enterprise risks	Risk reviews undertaken at least quarterly and reported to the Risk & Audit Committee.	
	Enhanced IT governance, including the remediation of outstanding IT Audit issues	All outstanding audit issues have been remediated and the IT control environment is currently being reviewed by internal and external audit.	
	Finalise the harmonisation of key Council policies	The priority list of key policies has been completed.	
	Finalise the procurement framework	The procurement framework has been reviewed and finalised and forms the basis for our procurement guidelines and purchasing decisions.	
	Implement Internal Audit Program	Internal Audit Program for FY2019/20 has been reviewed by the Executive and the Risk and Audit Committee, and all changes have been accepted. Audit for Q3 is currently underway and planning for Q4 audits have commenced. Internal Audit will have an updated draft 3 year audit plan for FY2020/21 - 2023/24 by the May Risk and Audit Committee meeting.	
	Implement the Archival & Disposal Record Strategy	Council has commenced archiving activities in accordance with Strategy	






Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Implement the Information Management Governance Strategy	Strategy has assigned priorities and timeframes	
	Implementation of IT strategy	The current IT digital strategy has been actioned with cloud and online services migration.	
	Maintain, co-ordinate and support Council's Committee system	All Council Committee's provided with necessary administrative support	
	Monitor and report on compliance with purchasing procedures	The current system provides limited reports on supplier spend analysis and purchasing compliance. The upgrade of this system will provide improved reporting capability. A Purchase Order compliance report has been developed to improve procurement practice across the organisation.	
	Prepare Councillor Induction Program	The Minister for Local Government delayed the local government elections to September 2021. Consequently the preparation of the Induction Program has been deferred to 2020/21.	
	Provide information access proactively and/or in a timely manner	36 Formal Information Access requests received and processed within timeframes.	
	Review and test Business Continuity Plans	BCPs for remote sites adopted on 5/9/19	
	Review and update Council's IT Business Continuity Plan	Meeting has been scheduled with Governance and Risk in August 2020 to discuss requirements from IT	
	Support the Local Government Election process	The Minister for Local Government has delayed the local government elections to September 2021.	
	Support the Risk & Audit Committee	Two meetings held in second half of 2019/20. Business Paper and minutes for each prepared and distributed.	








Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Undertake a Ward Boundary Review	Adopted by Council at its 13 November 2019 meeting.	
	Undertake Councillor Professional Development	With work progressing on the Local Environmental Plan and associated strategies, Councillors will participate in a refresher workshop to raise awareness and remind them of their obligations under the Code of Conduct.	
	Undertake GM briefing session with Councillors to ensure strategic thinking and effective decision making	Weekly GM briefing sessions have continued as virtual meetings throughout 2020. This contemporary approach to informing Councillors has been well received and well attended to date.	
High Standards of Customer Service	Community facing IT services are managed as a priority	Issue arising with customer service delivery are recorded in Council's systems, reported, and managed to root cause analysis for any incidents arising. Improvement to this reporting capability have been added during 2020.	
	Deliver IT support - hardware, software and systems	The IT service delivery module records and reports customer satisfaction, which even through COVID and work from home has delivered a constant high level of user satisfaction.	
	Develop and deliver a program of organisational service reviews	Online services were reviewed in 2020 including; - implementation of online forms - readiness for online payments from July 1 2020 - Readiness for e-planning access from July 1 2020 - Commencement of web site content review	
	Develop and implement a continuous improvement framework to increase the efficiency and effectiveness of service delivery across the organisation	Delayed due to the wind up of Business Improvement team charged with this action	








Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Embed newly established business processes and controls for customer experience services	Bayside Council introduced over the phone payments for several transactions during the COVID-19 period (from April 2020). This has improved customer experience particularly during restricted trading hours and for those members of the public that could not attend the customer service Counter. Business Process, Controls and Operational procedures were established. This service will continue to operate Post COVID-19 restrictions.	
	Improved response to public enquiries & requests relating to traffic and parking issues	With the traffic engineer position being filled in October 2019, the number of outstanding CRMs has reduced despite same number of incoming CRMs on a monthly basis with improved response times for customers.	
	Participate in customer service and library networks, including benchmarking opportunities where relevant	Library staff regularly liaised with State Library NSW and other Councils via the library network. Information exchange and benchmarking occurred. Attendance to meetings ceased from March 2020 due to Covid-19, however, community via email, phone and on line increased as Council's continues to support each other through this challenging period.	
	Provide flood level advice to the community	Delivered as requested by applicants. Draft flooding and discussion paper has been finalised and is anticipated to be on public exhibition end of 2020	
	Provide responsive customer service (counter, call centre, customer requests and complaints)	Process improvement initiatives have been implemented to provide a more responsive service and functions including call back option for customers, dedicated rates queue to serve customers over the phone during peak periods, improved message system, development and distribution of a Rates Information Guide and Residential Parking Permit Guide. In April 2020, Council introduced over the phone payment option for several transactions. This provided improved customer experience by enabling payments and other transactions to occur over the phone whilst the Customer Service Counters operating with restricted hours during COVID-19. The annual result is a significant improvement in customer experience and responsiveness to requests and complaints.	


Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Review and implement an Customer Experience Improvement Strategy & Plan (including establishing baseline service standards) that anticipates and responds to our customers service expectations	The review and implementation of the Strategy was put on hold due to a number of competing priorities including a customer service audit. The audit was completed in July / August 2019. Whilst the customer service team was deemed as performing to a satisfactory standard, the auditor provided several recommendations to improve customer service business processes across the organisation that would enhance the customer's experience. Recommendations include Establishing a Customer Service Policy and Charter, Developing and Implementing a Customer Service Strategy and Plan, reviewing and improving our customer request system and establishing customer service Key Performance Indicators (KPIs) and measures. The actioning of these recommendations will progress during 2020-2021	
Skilled Staff	Conduct a staff survey to inform the creation of a Staff Engagement Strategy	The Pandemic has impacted Council's ability to conduct the Staff Survey this year and the action has been delayed until next year.	
	Continue to reduce employees absenteeism caused by injury through a comprehensive return to work framework	External Consultant has been engaged to develop framework, strategies and procedures to reduce employees' absenteeism caused by injury at work.	
	Create a customer centric culture where all staff are providing a positive experience every time, for all of its customers	A comprehensive internal customer centric program has been created. Components of the program has been implemented and will continued to be implemented and monitored in 2020 and 2021.	
	Deliver an annual supplier and staff procurement education program	The program continues to be delivered on an ongoing basis. This includes training for all new employees as part of the staff induction process, targeted systems training and communication with our suppliers and reminders of our policies a guiding principles such as the code of conduct which includes our commitment to 'a thank-you is enough'.	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Deliver leadership programs to develop current and future leadership capabilities and promote and encourage strong, driven and accountable leaders	Leadership program has been developed to enable strong, driven and accountable leaders.	
	Implement a fully compliant payroll frame work, including policy and procedures of identified processes	Payroll function is fully compliant as per legislative and audit requirements, demonstrated through passing the external audit process.	
	Implement a work health and safety digital solution that provides real time data to Managers and Executive whilst ensuring Council is compliant with legislative requirements	Council is implementing a work health and safety improvement program and the digital solution is being updated as per the requirements of the improvement program, the digital solution is forecasted to be operational in 2020.	
	Review and implement PULSE a digital solutions for employees performance agreements that provides an active solution for Council to monitor progress on project, activities and tasks	A new employee performance agreement and review process was implemented this year. A digital solution that is compatible with Council's requirements and supporting current performance agreement and review process will be implemented in 2020 and 2021.	
	Review, research and develop recruitment policy and processes and 3 months Induction program that effectively induct employees to the organisation and their job responsibilities	The recruitment policy and processes has been developed and will be implemented in 2020 and a 3 months induction program for new starters is in the development stage forecasted to be completed in 2020.	





Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	WH&S inspections carried out in accordance with annual schedule, corrective actions identified, recorded and implemented	Council is currently implementing a Work Health and Safety improvement program, which includes all aspects of legislative requirements and best practice in safety, to proactively manage potential work health and safety issues before an incident occur. Annual inspections has been carried out as planned and the identification, recording and implementation of corrective actions within required deadlines has been achieved.	
Strong Financial Management	Complete the remediation of audit issues to remove the external audit disclaimer of opinion on Council's financial statements (Project 2020)	The financial reports and audit process was completed in November 2019. The audited financial statements were lodged with the Office of Local Government in January 2020. The final audit opinion continued as a disclaimed opinion due to outstanding issues with the accuracy of the Stormwater Drainage asset class.	
	Develop and implement procurement data analytics and reporting for strategic procurement decision making	A number of reports have been developed for data analytics. Council can track supplier spend to ensure that we are compliant to the Local Government Tendering Act & Regulation, together with our own internal procurement processes. Also a report can be generated on Purchase Orders raised following an invoice by business unit. This will allow for training and development in this key area. Further reports will be developed in line with audit findings once CIA is introduced in November 2020.	
	Develop and implement the TechnologyOne review roadmap	The implementation of the upgrade to the financial management system and associated improvements is on track to deliver against the milestones in the detailed project plan.	
	Embedded the business process and control framework for financial and asset management (Project 2020)	Monthly controls around timely preparation of reconciliations including independent reviews and reporting of the same are now fully embedded in finance business processes. A number of Project 2020 asset remediation objectives have also been completed in addressing legacy issues surrounding assets including more rigorous and robust processes around on-going asset management, timely project capitalisation and regular reporting.	





Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Ensure a timely completion of Council's audited financial statements	Council has agreed on the Audit Engagement Plan (AEP) with the Audit Office of NSW which is scheduled to comply with the statutory reporting requirements for the financial statements to be completed and lodged with the Office of Local Government by 31 October 2020. This target is expected to be met.	
	Implement continuous improvement actions for internal financial reporting	Regular meeting between Managers and Finance Business Partners in place. Enterprise Budget module embedded and improvements to quality is a continuous process. All Managers have been provided budget enquiry tools and reports for ongoing monitoring of their budgets.	
	Implement continuous improvement for financial operations	A number of key processes improvements have already been implemented across rates and revenue collection, debtor management, and accounts payable functions. On-going improvement to processes are expected to continue with more automation and digitisation of routine tasks creating more capacity in the team to focus on supporting organisational-wide strategic goals	
	Implement, monitor and review a new financial reporting framework	Monthly reviews of reconciliations are being completed and further work has been undertaken to review the framework with on-going implementation of improvements identified.	
	Maintain procurement data repositories	Council uses the Technology One financial system for the ongoing management of its procurement data. This will be further improved in the upgrade to CIA in November 2020.	
	Manage and review Councils Financial Position on a continual basis	Quarterly reviews are completed in accordance with statutory requirements.	
	Maximise a return's on Council's investment portfolio to exceed benchmark	Council's investment portfolio has maintained returns over the benchmark.	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Process and administer Voluntary Planning Agreements	Voluntary Planning Agreements negotiated and executed in accordance with legislation and guidelines	
	Provide effective management of Council's fleet	Council has introduced an interim "Fleet Management Program" which provides for the management, replacement and planning of all of Council major vehicle and plant assets. Additionally, Council will use the CIA Fleet module, as the new environment to improve Fleet Management. This will be implemented in November 2020.	
	Provide effective management of Council's stores operation	The Stores operation will be reviewed in 2020/21 for operational effectiveness.	
	Provide procurement advice to the organisation	Ongoing procurement advice and training is provided across the organisation. Training is provided as part of the staff induction program as well as ad-hoc procurement systems training as required. This will be further developed following the introduction of CIA Procure to Pay in November 2020.	
	Review and update the Long Term Financial Plan	Significant work has been undertaken to develop a draft Long Term Financial Plan (LTFP) in consultation with various Council officers. Council is currently in the process of adopting a new LTFP.	
	Review Council's financial sustainability strategies including current and future rating options.	Rates harmonisation project has commenced and a detailed project plan and timeline has been established. External consultants have been engaged to assist with technical aspects of the project. The harmonisation project is in its infancy stages at the moment where options are being explored including detailed modelling around various scenarios.	
	Undertake a review for harmonisation of Council's rating structure's	Rates harmonisation project has commenced and a detailed project timeline has been established. External consultants have been engaged to assist with technical aspects of the project. The harmonisation project is in its infancy stages at the moment where options are being explored including detailed modelling around various scenarios.	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Undertake legislative financial management and reporting	Council is meeting its legislative requirements for quarterly budget reviews and will complete external financial reporting requirements in line with statutory requirements.	

We are prepared for a sharing economy

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
Innovative businesses are supported to locate in Bayside	Facilitate programs to develop skills for current and future businesses	A grant has been applied for to hold a Migrant Women in Business forum. A Future of Work survey is being finalised to guide future workshops and programs for current and emerging businesses.	
	Partner with Botany Enterprise Centre, TAFE and others to strengthen local business	Online and website material has been developed during COVID.	
Local plans and regulations have kept pace with the sharing economy	Deliver effective and competitive Complying Development (CDC) and Construction Certificate (CC) Services.	Council is continually promoting its Certification Services to the local market.	
	Investigate and implement opportunities to improve development assessment processing times and customer satisfaction for development applications	Bayside has been working towards 'going live' on July 1 to take applications electronically via the NSW Planning Portal. Review of reports on track with a view to being updated for draft Bayside LEP and DCP. Development Services is working to reduce backlog of aged Development Applications. Staff have created work from home strategies to maintain productivity and assessment functions during COVID 19 restrictions.	

Delivery Program Strategy	Action	Progress to 30 June 2020	Status
	Report on the performance of the Bayside Local Planning Panel in regard to determination of Development Applications	Development Services continues to provide feedback to Governance and the Bayside Local Planning Panel on outcomes of meetings and determinations. Development Services assists in providing feedback from the BLPP to Strategic Planning to affect policy in line with assessment and determination of applications. Development Services provides quarterly reports to the Department of Planning Industry and Environment on Panel functions. This will be further streamlined as more applications are lodged via the Planning Portal.	
	Report on the performance of the Bayside Local Planning Panel in regard to Planning Proposal recommendations	High level reporting has been established for internal reporting to monitor status of matters referred to the Local Planning Panel.	
	Undertake Building Information Certificates assessments	Council is continually processing Building Information Certificates	
	Undertake swimming pool inspections to ensure that all swimming pools are inspected within a 3 year period	The Swimming Pool Inspection Program was adopted by Council to incorporate the entire LGA. Inspections are being conducted across the LGA.	

Council Meeting

9/09/2020

Item No	8.4
Subject	2019/20 Budget Carryovers (Revotes) to 2020/21 Budget
Report by	Rodney Sanjivi, Acting Manager Finance
File	SF19/9480

Summary

At the end of the 2019/20 financial year, a number of projects were in progress and were not completed as at 30 June 2020. These projects will need to be carried over (revoted) into the 2020/21 budget as the works will continue into that financial year.

The proposed revotes will not impact the adopted 2020/21 budget result as the all the carryover budgets have a funding source through external or internal reserves.

Officer Recommendation

That in accordance with *Clauses 203 and 211 of the Local Government (General) Regulations 2005*, the proposed revotes of expenditure and reserve funding identified in this report, are adopted by Council and are hereby voted into the 2020/21 adopted budget.

Background

At the end of the 2019/20 financial year, a number of projects were in progress and were not completed at 30 June 2020. These projects need to be carried over (revoted) into the 2020/21 budget as the work will continue into that financial year.

The proposed revotes will not impact the adopted 2020/21 budget result as they have an external or internal reserve funding source.

City Projects Program Carryovers \$8,601,323:

Program	Project Name	Amounts Revoted (\$)	Source of Funding	Est. Completion
Asset Planning and Systems	Brighton-Le-Sands (Masterplan)	12,162	Local Area Fund - Brighton Le Sands Reserve	Jun-21
Asset Planning and Systems	Mill Stream & Botany Wetlands Open Space Corridor	19,672	Special Purpose Unexpended Grants	Jun-21
Asset Planning and Systems	Rockdale Wetlands Open Space Corridor	19,672	Special Purpose Unexpended Grants	Jun-21
Asset Planning and Systems	Wolli Creek Regional Park & Bardwell Valley Parkland	19,672	Special Purpose Unexpended Grants	Jun-21
Beaches and Waterways	Botany Bay Foreshore Beach FRMS&P	31,959	Special Purpose Unexpended Grants	Jun-21

Program	Project Name	Amounts Revoted (\$)	Source of Funding	Est. Completion
Beaches and Waterways		18,041	Stormwater Levy Reserve	Jun-21
Beaches and Waterways	Sandringham Seawall Rehabilitation Options Study	20,235	Infrastructure Levy Reserve	Jan-21
Beaches and Waterways	Cahill Park Seawall & Levy	20,364	Infrastructure Levy Reserve	May-21
Buildings and Property	Flagpole installation – Ramsgate Beach	15,000	General Revenue Funded Carry-Over Works (Revotes)	Jul-20
Buildings and Property	Lydham Hall Heritage Buildings Condition Assessment	1,600	Infrastructure Levy Reserve	Jan-21
Buildings and Property	8 Guinea St Demolition	13,225	Rockdale 2004 s94 Plan	Aug-20
Buildings and Property	Beach Hut Dolls Point	66,352	Infrastructure Levy Reserve	Jun-22
Buildings and Property	Brighton Baths Amenities Building – Rehabilitation	304,199	Brighton Bath Amenities Building Reserve	Dec-20
Buildings and Property	Bexley Depot Rehabilitation	42,386	Infrastructure Levy Reserve	Dec-20
Buildings and Property	Relocation of the Kyeemagh War Memorial	7,214	Contributions - to works	Jul-20
		3,000	Special Purpose Unexpended Grants	Jul-20
Buildings and Property	Community Recycling Drop Off Innovation Hub	24,775	Special Purpose Unexpended Grants	Jul-20
Buildings and Property	Cahill Park Oval Amenities	26,557	Infrastructure Levy Reserve	Aug-20
Buildings and Property	Rockdale Park Amenities renewal	246,616	Infrastructure Levy Reserve	Aug-20
Buildings and Property	Ador Reserve Amenities Renewal	139,414	Infrastructure Levy Reserve	Aug-20
		1,763	Strategic Priorities Reserve	Aug-20
Buildings and Property	Botany Town Hall Roof Replacement	15,092	Asset Replacement Reserve	Nov-20
Buildings and Property		47,851	Strategic Priorities Reserve	Nov-20
Buildings and Property	Botany Town Hall Access Improvements	230,847	Botany 2016 s94A Plan	Nov-20
Buildings and Property	L'Estrange Park Amenities & Embellishment	44,854	Botany 2016 s7.11 Amend 1 Plan	Jun-21
IT and Communications	Upgrade of core asset and financial management system	116,704	Domestic Waste Management Reserve	Nov-20
		440,883	Office Equipment & IT Reserve	Nov-20
		90,000	General Revenue Funded Carry-Over Works (Revotes)	Nov-20
IT and Communications	IT and Communications Program	260,000	Office Equipment & IT Reserve	Jun-21

Program	Project Name	Amounts Revoted (\$)	Source of Funding	Est. Completion
Library Resources	Purchase Library Books	66,171	General Revenue Funded Carry-Over Works (Revotes)	Dec-20
Open Spaces	Cooks Cove EPA Notification and Monitoring	38,199	Domestic Waste Management Reserve	Jun-21
Open Spaces	Asbestos Condition Re-inspection (Citywide)	40,000	Infrastructure Levy Reserve	Oct-20
Roads and Transport	Bridges - Condition Audit	30,000	Infrastructure Levy Reserve	Oct-20
Buildings and Property	Affordable Housing Contributions Scheme	52,395	General Revenue Funded Carry-Over Works (Revotes)	Jun-21
Open Spaces	Prepare Bayside Development Contributions Plan	94,933	Botany 2016 s7.11 Amend 1 Plan	Jun-21
Open Spaces	Arncliffe Scots Baseball Club	15,512	Voluntary Planning Agreements	Dec-20
Open Spaces	Playspace Renewal - Moorefield Reserve	29,777	Infrastructure Levy Reserve	Jun-21
Open Spaces	Playground - Arthur Park	5,499	Botany 2016 s7.11 Amend 1 Plan	Jun-21
Open Spaces	Playspace Renewal - Grace Campbell Reserve	35,105	Special Purpose Unexpended Grants	Aug-20
Open Spaces	Playspace Renewal - Studdert Reserve	66,661	Infrastructure Levy Reserve	Jun-21
Open Spaces	Bardwell Valley Cliff Stabilisation	42,950	Community Safety Levy Reserve	Jun-21
		20,000	General Revenue Funded Carry-Over Works (Revotes)	Jun-21
Open Spaces	Kendall Reserve Remediation (Contaminated Land)	272,260	Domestic Waste Management Reserve	Jun-21
Open Spaces	10 Cross Street Demolition	8,578	Rockdale 2004 s94 Plan	Aug-20
Open Spaces	18 Edgehill Street Demolition	19,734	Rockdale 2004 s94 Plan	Aug-20
Open Spaces	14 Edgehill Street Demolition	10,119	Rockdale 2004 s94 Plan	Aug-20
Open Spaces	35 Mimosa Street Demolition	11,091	Rockdale 2004 s94 Plan	Aug-20
Open Spaces	Dominey Reserve Demolition	125,812	Rockdale 2004 s94 Plan	Aug-20
Open Spaces	REF Reviews for NRM and Water Quality works	10,000	General Revenue Funded Carry-Over Works (Revotes)	Jun-21
Open Spaces	Water Quality Testing Programme	60,000	Stormwater Levy Reserve	Jun-21
Open Spaces	Playspace Shade Improvement - Grace Campbell Reserve	25,506	Botany 2016 s7.11 Amend 1 Plan	Jul-20
Open Spaces	Playspace Rehabilitation - Bona	15,580	Infrastructure Levy Reserve	Jun-21

Program	Project Name	Amounts Revoted (\$)	Source of Funding	Est. Completion
	Park			
Open Spaces	Playspace Renewal - Gilchrist Reserve	13,351	Infrastructure Levy Reserve	Jun-21
Open Spaces	Playspace Renewal - Marinea Reserve	9,887	Infrastructure Levy Reserve	Jun-21
Open Spaces	Playspace Renewal - Muller Reserve	14,577	Botany 2016 s7.11 Amend 1 Plan	Jun-21
Open Spaces	Playspace Renewal - Scarborough Park (Tonbridge Reserve)	25,356	Voluntary Planning Agreements	Jun-21
Open Spaces	Playspace Renewal - Whitbread Park	20,757	Infrastructure Levy Reserve	Jun-21
Open Spaces	Tree Planting in Public Domain & Open Space	100,000	Botany 2016 s7.11 Amend 1 Plan	Jun-21
		10,037	Special Purpose Unexpended Grants	Jun-21
Open Spaces	Off-Leash Dog Park Signage Renewal	15,805	General Revenue Funded Carry-Over Works (Revotes)	Jul-20
Open Spaces	Bonar Street Park	182,089	Voluntary Planning Agreements	Dec-20
Open Spaces	Sir Joseph Banks Park EPA Sydney Water	65,000	General Revenue Funded Carry-Over Works (Revotes)	Jun-21
Open Spaces	St George Netball Development	10,839	Special Purpose Unexpended Grants	Jun-21
Open Spaces	Scarborough Park South LTSMP Contaminated Land	128,100	Domestic Waste Management Reserve	Jun-21
Open Spaces	Revitalising Sir Joseph Banks Park	31,344	Special Purpose Unexpended Grants	Jun-21
Open Spaces	Arncliffe Park Synthetic Football Field	54,000	Special Purpose Unexpended Grants	Jun-23
Open Spaces	Gardiner Park Synthetic Playing Field	17,399	Special Purpose Unexpended Grants	Apr-21
Open Spaces	Demolition 27 Downey St	24,292	Rockdale 2004 s94 Plan	Jul-20
Open Spaces	Sports Field Centralised Flood Lighting Control	94,880	Infrastructure Levy Reserve	Jun-21
Open Spaces	Scarborough Park Central Field Rehab and Renewal	41,300	Infrastructure Levy Reserve	Jun-21
Open Spaces	Scarborough Park East Field Rehab & Renewal	17,803	Infrastructure Levy Reserve	Jun-21
Open Spaces	Scarborough Park South (Tonbridge Oval) Field Rehabilitation	16,462	Infrastructure Levy Reserve	Jun-21
Plant, Fleet and Equipment	Events and Software Purchase	66,318	General Revenue Funded Carry-Over Works (Revotes)	Jun-21
Plant, Fleet and	Motor Vehicle	102,407	Plant and Equipment	Jun-21

Program	Project Name	Amounts Revoted (\$)	Source of Funding	Est. Completion
Equipment	Purchases		Reserve	
Plant, Fleet and Equipment	Heavy Plant Purchases	241,637	Plant and Equipment Reserve	Jun-21
Roads and Transport	SSROC Lighting The Way Project	1,126,192	Consolidated Borrowing Against Internal Reserves	Mar-21
Roads and Transport	Brighton Le Sands Parking Solution-EOI	19,324	Strategic Priorities Reserve	Jun-21
Roads and Transport	Ermington St Retaining Wall Rehabilitation	86,774	General Revenue Funded Carry-Over Works (Revotes)	Jun-21
Roads and Transport	Kingsland Rd Retaining Wall Rehabilitation	13,885	General Revenue Funded Carry-Over Works (Revotes)	Jun-21
Roads and Transport	Swinbourne St Retaining Wall Rehabilitation	669,162	General Revenue Funded Carry-Over Works (Revotes)	Sep-20
Roads and Transport	Veron Rd Retaining Wall Rehabilitation	40,011	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Market St Carpark - Signage Replacement	44,695	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Bourke Road - Electrical Turret	17,933	Botany 2016 s7.11 Amend 1 Plan	Dec-20
Roads and Transport	Bonar Street & Mt Olympus Lighting	13,049	Rockdale 2016 URA Plan	Jun-21
Roads and Transport	Edward St & Caroline St, Kingsgrove Crossing Works	6,359	General Revenue Funded Carry-Over Works (Revotes)	Oct-20
Roads and Transport	Brighton Le Sands Parking Implementation	3,107	Local Area Fund - Brighton Le Sands Reserve	Jun-21
Roads and Transport	Paid Parking Technologies	14,591	Local Area Fund - Brighton Le Sands Reserve	Jun-21
Roads and Transport	Local Roads Pavement Renewal - Robert Lane	8,281	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Local Roads Pavement Renewal - Coronation Lane	13,889	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Local Roads Pavement Renewal - Xenia Avenue (R3020)	200,582	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Local Roads Pavement Renewal - Brantwood Street	22,215	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Local Roads Pavement Renewal - Lansdowne Lane	14,120	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Local Roads Pavement Renewal - John Street (R0261A)	44,840	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Local Roads Pavement Renewal - Kelsey Street	165,483	Infrastructure Levy Reserve	Aug-20

Program	Project Name	Amounts Revoted (\$)	Source of Funding	Est. Completion
Roads and Transport	Local Roads Pavement Renewal - King Lane	3,928	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Local Roads Pavement Renewal - Booth Street	25,648	General Revenue Funded Carry-Over Works (Revotes)	Aug-20
Roads and Transport	Local Roads Pavement Renewal - Grey Street	69,193	General Revenue Funded Carry-Over Works (Revotes)	Aug-20
Roads and Transport	Local Roads Pavement Renewal - Rhodes Street	20,998	Botany 2016 s7.11 Amend 1 Plan	Aug-20
Roads and Transport	Local Roads Pavement Renewal - Dransfield Avenue	16,573	General Revenue Funded Carry-Over Works (Revotes)	Aug-20
Roads and Transport	Regional Roads Pavement Renewal - Harrow Road	58,307	Infrastructure Levy Reserve	Aug-20
Roads and Transport	K&G Renewal - Dewsbury Street, Botany	13,719	General Revenue Funded Carry-Over Works (Revotes)	Aug-20
Roads and Transport	Local Roads Pavement Renewal - Xenia Avenue (R3020)	131,320	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Local Roads Pavement Renewal - John Street (R0261B)	67,855	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Local Roads Pavement Renewal - John Street (R0261B)	30,551	Infrastructure Levy Reserve	Aug-20
Roads and Transport	Wentworth Ave/ Baker St/ Page St Intersections	217,085	Voluntary Planning Agreements	Jun-22
Roads and Transport	King St Pedestrian Crossing	24,258	Special Purpose Unexpended Grants	Nov-20
Roads and Transport	Angelo Anestis Carpark Access Improvement	16,491	General Revenue Funded Carry-Over Works (Revotes)	Jun-21
Stormwater Drainage	Gibbes Street and Cameron Street, Drainage Improve	44,034	Stormwater Levy Reserve	Aug-20
Stormwater Drainage	Bonar Street Stormwater Stage 1	39,570	Rockdale 2016 URA Plan	Sep-20
Stormwater Drainage	Stormwater Asset Condition Investigation	129,911	Stormwater Levy Reserve	Jun-21
Town Centres	Town Centres - George Street Rockdale at-grade car	18,173	Local Area Fund - Rockdale Reserve	Jun-21
Town Centres	Public Place Bin Infrastructure	96,000	Domestic Waste Management Reserve	Sep-20
Town Centres	Swinbourne Street - Planning and design	353,587	Botany 2016 s7.11 Amend 1 Plan	Sep-20
TOTALS		8,601,323		

Operating Grants and Other Carryovers \$348,238:

Project Name	Amounts Revoted (\$)	Source of Funding	Est. Completion
Be Connected Grant	2,000	Grant Funds	Jun-21
Positive Aging Program	6,932	Grant Funds	Jun-21
Connecting Communities	53,551	Grant Funds	Dec-20
Arncliffe Youth Centre Operations	12,135	Arncliffe Youth Centre Reserve	Dec-20
DPI Ludwigia	1,601	Special Purpose Unexpended Grants	Jun-21
LLS Port Botany Biosecurity Training and Surveillance	2,500	Contribution to Works Reserve	Jun-21
Crown Land CRIFP Weed Control Sir Joseph Banks Pk, Botany	10,273	Special Purpose Unexpended Grants	Jun-21
Local Environment Plan (LEP)	28,125	Special Purpose Unexpended Grants	Jun-21
Greater Sydney Weed Action Program 2018/19	2,826	Special Purpose Unexpended Grants	Dec-20
EPA Better Waste Funds	86,108	Special Purpose Unexpended Grants	Jun-21
Upgrade Medians Along General Holmes Drive	142,187	Special Purpose Unexpended Grants	Jun-21
TOTALS	348,238		

Financial Implications

Included in existing approved budget



Works and projects included in the 2019/20 budget to be revoted into the revised 2020/21 budget.

Community Engagement

Not applicable.

Attachments

Nil

Council Meeting

9/09/2020

Item No	8.5
Subject	Long Term Financial Sustainability and Future Asset Funding Requirements
Report by	Michael Mamo, Director City Performance
File	SF20/4213

Summary

A major challenge for the NSW Local Government sector is the need to provide sufficient funding for the maintenance and renewal of existing infrastructure assets. This has previously been highlighted in a number of studies such as the 2006 Local Government and Shires Association's Independent Inquiry into the Financial Sustainability of NSW Local Government and more recently the 2013 report released by NSW Treasury Corporation (TCorp) in regard to Financial Sustainability of all NSW councils. The TCorp review identified an infrastructure renewal backlog of \$7.2 billion for all NSW councils.

These studies reinforced the need for NSW councils to significantly increase funding for the renewal of existing infrastructure. They have further identified that if funding is not increased, then the infrastructure renewal backlog will continue to increase to an unmanageable level resulting in a future asset renewal funding issue.

For Council, the infrastructure renewal backlog at 30 June 2020 is around \$13 million. Council is custodian of infrastructure, property, plant and equipment assets that have a value of around \$1.8 billion. Without adequate funding, effective maintenance and renewal of these assets to maximise their useful life cannot be achieved.

In preparing Council's Asset Management Strategy, detailed long term modelling has been undertaken on Council's infrastructure portfolio. This modelling highlights the need for increased levels of Asset Management Funding for asset renewal and maintenance of Council's infrastructure asset base.

This report contains an overview of Bayside's current and future asset renewal funding requirements, in addition to the funding requirements for the development of the new Botany Aquatic Centre. In summary this report outlines funding options and scenarios for Council's consideration to address a forecast funding gap of \$144 million over the next 10 years comprising the following:

- \$40 million – asset maintenance funding gap (next 10 years)
- \$84 million – asset renewal funding gap (next years)
- \$20 million – repayment of an external loan for the new Botany Aquatic Centre (next 10 years)

The proposed funding options include implementing an operational improvement plan to increase revenue from fees and charges and reduce operational expenditure over the next 10 years in addition to a special rate variation to increase total rates revenue.

Officer Recommendation

- 1 That Council note the Long-term Financial Plan projections outlined in this report including the forecast 10-year asset renewal gap.
- 2 That Council note the additional financial impact of the proposed development of the new Botany Aquatic Centre and endorse in principal the funding approach as outlined in Section 1, Part F of this report to utilise an external loan of approximately \$18.117 million for the unfunded part of the project budget and consult with the community about submitting an application to IPART for a Special Rate Variation under Section 508A to fund the repayment of the loan over a 10 year time-frame.
- 3 That Council endorse the implementation of the operational improvement plan to achieve an overall net improvement in the operating budget of around \$5 million over a 3-year period which is to be used to offset the increased future annual asset maintenance cost totalling around \$40 million over the next 10 years.
- 4 That Council notes the Special Rate Variation options detailed in the report for asset renewal and approves for community consultation to be undertaken on the following options (which are also detailed in Section 3, Part B of this report):

Option 1:

In addition to an assumed rate pegging limit of 2% annually, increase total rates revenue by an amount equivalent to \$9.5 million (10%) over 1 year (including Botany Pool) with a Special Rate Variation under Section 508A of the Local Government Act to be applied by way of a special rate under Section 495 of the Local Government Act across the ratepayers in the former Botany Local Government Area over a 3 or 5 year period as outlined in this report.

Option 2:

In addition to an assumed rate pegging limit of 2% annually, increase total rates revenue by an amount equivalent to \$7.7 million (8.10%) over 1 year (excluding Botany Pool) with a Special Rate Variation under Section 508A of the Local Government Act to be applied by way of a special rate under Section 495 of the Local Government Act across the ratepayers in the former Botany Local Government Area over a 3 or 5 year period as outlined in this report.

- 5 That community consultation for a Special Rate Variation based on Option 1 and Option 2 (as detailed in Section 3, Part B of this report) commence on 14 September 2020 for an 8-week period, concurrently with the consultation for rates harmonisation.
- 6 That Council notifies IPART of its intention to consult with the community on a range of Special Rate Variation options and will determine in December 2020 whether or not Council will submit a Special Rate Variation application under section 508A of the Local Government Act in February 2021 to increase rates revenue.
- 7 At the conclusion of the consultation period, a report be submitted back to Council on the outcomes of the community engagement process for Council to make a final determination on whether to submit a Special Rate Variation application to IPART.

Background

SECTION 1 – FINANCIAL SUSTAINABILITY AND FUTURE FUNDING REQUIREMENTS

Part A - Integrated Planning and Reporting Requirements:

The Integrated Planning and Reporting (IP&R) requirements for NSW Local Government provides an increased focus on addressing the long term financial sustainability and asset management requirements for all councils. This has been recognised by previous studies including those of TCorp and the Independent Local Government Review Panel. Under the IP&R Guidelines, it is a requirement that long term strategic planning by councils for community needs must be supported by a Resourcing Strategy that includes integrated long term financial, asset and workforce plans.

Part B - Financial Sustainability:

All councils across NSW are currently facing resilience and financial sustainability challenges on several fronts, these are:

- revenue strategy pressures
- sustainable asset management requirements & methodologies
- asset renewal funding gaps
- organisational financial capacity
- strategic planning pressures
- workforce and service planning
- compliance obligations.

The NSW Local Government Act (Chapter 3) clearly outlines the foundations to financial sustainability as being:

- 8A Guiding principles for councils
- 8B Principles of sound financial management
- 8C Integrated planning and reporting principles that apply to councils
- Base performance measures – Office of Local Government prescribed measures (NSW Audit Office report on Local Government).

Summarised, the overarching responsibility on Councils around financial sustainability include:

- Council must achieve a fully funded operating position
- Council must maintain sufficient cash reserves
- Council must have an appropriately funded capital program
- Council must maintain its asset base 'fit for purpose'

- Council must have adequate resources to meet compliance obligations.

The current challenges faced by Bayside Council in becoming financially sustainable are:

1. Council must achieve a fully funded operating position
 - ♦ Our income is increasing at a lower rate than our expenses
 - ♦ Increased depreciation due to revaluation of assets
 - ♦ Increase in asset expenses due to new assets
 - ♦ COVID Impact – short to medium term
 - ♦ Growth assumptions included (Development (population) & Operations).
2. Council must maintain sufficient cash reserves
 - ♦ Utilisation of Internal and External cash reserves
 - ♦ Underfunded capital contribution program (s7.11 developer contributions)
 - ♦ Maintain annual operating surplus to fund asset renewals.
3. Council must have an appropriately funded capital program
 - ♦ Currently Council assets are underfunded to sustain assets to a serviceable standard over the long term, mainly in the former Botany LGA
 - ♦ 10 year capital works program.
4. Council must maintain its asset base 'fit for purpose'
 - ♦ Estimated annual capital expenditure to create new assets = \$34.8 million
 - ♦ New Botany Aquatic Centre = \$41.7 million
 - ♦ Asset renewals to increase by \$8.4m pa for 10 years
 - ♦ Asset maintenance to increase by \$4m pa for 10 years.
5. Council must have adequate resources to meet compliance obligations
 - ♦ Office of Local Government requirements
 - ♦ Internal Audit
 - ♦ External Audit (NSW Audit Office).

Part C - Asset Management Strategy:

Council's Asset Management Strategy is based on Council's existing asset management policy and established asset management practices. The strategy provides detailed lifecycle modelling which identifies the funding requirements to maintain service levels at the standard expected by the community. This modelling is underpinned by Council's asset management

data which incorporates the most recent information based on regular inspections and valuations of all key assets.

This approach to asset management involves the application of 10 year modelling of maintenance and renewal requirements based on condition assessments, statistical analysis of historical asset investment, existing asset conditions, together with the prioritisation of new or upgraded services. This process informs the preparation of the City Projects Program and enables a longer term focus towards the consideration of works required in future years.

Part D - Forecast additional asset maintenance requirements - \$40 million (next 10 years):

Council is responsible for some \$1.8 billion in infrastructure, property, plant and equipment assets. In order for the community to realise the useful life and satisfactory level of service from those assets it is essential that adequate levels of annual funding is allocated towards the maintenance of those assets.

In assessing how well a council is maintaining its assets, the industry utilises an indicator known as the asset maintenance ratio. This ratio assesses a council's actual expenditure on maintenance of its assets compared to the required expenditure on asset maintenance. The target for this ratio is to achieve an average of greater than 100% over a rolling 3 year period. Unfortunately, without any additional funding allocated towards asset maintenance in the future, this ratio is forecast to decline to around 70% over the next 10 years.

If this asset maintenance funding gap is not addressed, it will progressively impact the quality of Councils assets and the community's ability to properly utilise and access those assets into the future.

This report recommends that Council allocates on average, an additional \$4 million annually or \$40 million over the next 10 years towards maintenance of existing assets. This will not completely resolve the asset maintenance funding gap, but will improve the asset maintenance ratio over the next 10 years so that it is above 90%.

Part E - Forecast additional asset renewal requirements - \$84 million (next 10 years):

In addition to asset maintenance, all NSW councils are assessed on how well they renew their existing infrastructure assets. The industry utilises an indicator known as the buildings and infrastructure renewals ratio. This ratio compares the actual renewal expenditure on buildings and infrastructure assets compared to the annual depreciation for those assets. Again, the industry benchmark for this ratio is for a rolling 3 year average of greater than 100%.

Without any additional funding for asset renewal purposes, it is forecast over the next 10 years our asset renewal ratio will decline to below 70%. This will ultimately result in the asset renewal backlog increasing as Council will be required to defer asset renewals due to a lack of available funding. Based on current projections, there is a forecast asset renewal funding gap of around \$84 million over the next 10 years. If no additional funding is able to be allocated towards asset renewal in the future, this will most likely result in the asset renewal backlog increasing from the current level of around \$13 million to around \$100 million.

It is important to note that the asset renewal funding gap is largely related to the assets located on the former Botany Bay side of the Local Government Area (LGA). The following table provides a breakup of the forecast asset renewal requirements by former Council area.

Required Asset Renewal Expenditure – Next 10 Years

Item:	Former City of Botany Bay	Former Rockdale City Council	Totals:
Required asset expenditure [^]	\$96.7 million	\$205.6 million	\$302.3 million
Less available funding:			
- Infrastructure Levy (SRV)*	\$0.00	(\$158.5 million)	(\$158.5 million)
- Stormwater Management Charge [#]	(\$6.3 million)	(\$13.5 million)	(\$19.8 million)
- City Projects Program (general funds) [#]	(\$9.1 million)	(\$19.4 million)	(\$28.5 million)
- Grants [#]	(\$3.7 million)	(\$7.8 million)	(\$11.5 million)
Total funding:	(\$19.1 million)	(\$199.2 million)	(\$218.3 million)
10 year funding gap:	\$77.6 million	\$6.4 million	\$84 million

[^] Based on current backlog plus forecast depreciation estimates

^{*} Currently only available for former Rockdale LGA

[#] Apportioned based on the proportion of asset depreciation by former LGA (32% Botany and 68% Rockdale)

As shown in the table above, over the next 10 years we need to spend around \$302.3 million on asset renewal, with \$205.6 million on the assets in the former Rockdale LGA and \$96.7 million on the assets in the former Botany Bay LGA. In total, there is available funding of around \$218.3 million over the next 10 years for asset renewal purposes, which leaves a net funding gap of \$84 million over that same time frame.

However, due to the existence of the Infrastructure Levy which is currently only paid by former Rockdale Council ratepayers, the majority of the funding shortfall for asset renewal relates to the assets located in the former Botany Bay side of the LGA. It is important to note that the Infrastructure Levy paid by the ratepayers from the former Rockdale Council is only able to be spent on the assets located in the former Rockdale LGA, this is a requirement under the Local Government Act with regard to special rates such as this one. Which means, the funds collected by this levy are unable to be spent on assets in the former Botany Bay side of the LGA.

As such, this report is proposing that Council consider increasing rates via a multi-year Special Rate Variation under section 508A of the Local Government Act to increase rates revenue and establish a special rate under section 495 of the Local Government Act applicable to ratepayers only from the former Botany Bay side of the Local Government Area for the purpose of funding the future asset renewal requirements in the former Botany Bay side of the LGA.

Part F - Funding for the new Botany Aquatic Centre - \$20 million:

Council has previously endorsed the development of the new Botany Aquatic Centre with an estimated project cost of around \$41.7 million. To date this project has been approved to progress through to the concept and detailed design phase, noting however that Council is yet to finalise the funding strategy for the construction of the new facility. Until the final funding strategy is resolved for this project, Council is unable to approve the project to progress to the construction phase.

Currently, Council has resolved to allocate around \$23.583 million from existing reserves towards the cost of the project and is yet to determine the preferred funding model for the remaining \$18.117 million.

There are 2 options available for Council to consider in order to fund the remaining balance of this project as summarised below:

Option 1:

Utilise funding to be received in the future from expected Voluntary Planning Agreements which could be allocated towards to capital cost of the project only.

Option 2:

Seek approval from a financial institution such as TCorp, to borrow the funds required for the project on the basis that Council also seeks approval from IPART to increase rates revenue via a Special Rate Variation under Section 508A of the Local Government Act to repay the principal and interest cost of the loan over a 10 year timeframe.

With regard to option 1 listed above, there remains uncertainty as to when Council is able to progress the project to a construction phase. The reason for this is that the construction phase of the project is unable to be approved by Council until there is certainty of the total project funding and available liquidity to meet the costs of delivering the project as and when they fall due. Due to the nature of Voluntary Planning Agreements, the timing of when a payment is to be received, is dependent on the specific terms and conditions of each individual Voluntary Planning Agreement. As such, this option is not recommended as the preferred funding option if Council wants the project to start construction during 2021 as it is unknown at this stage when any Voluntary Planning Agreement payments of this magnitude are to be received.

With regard to option 2 listed above, this option provides Council with the certainty required to allow the project to progress through the current concept design and subsequent detailed design phase in order to be able to approve the project to enter the construction phase at some stage during 2021. This option provides certainty as to the availability of funding to meet the costs of construction as and when they fall due and enables Council to confidently consult with the community on the complete concept design and scope of the endorsed \$41.7 million project. The main limitation with option 2 are as follows:

- Council is required to make a decision before December 2020 to apply to IPART by February 2021 under Section 508A for a Special Rate Variation to increase rates revenue for the purpose of repaying the principal and interest cost of the loan.
- IPART's determination on whether to approve an application for a Special Rate Variation will not be known until May 2021.
- Council will be unable to resolve to formally apply for a loan until IPART's determination is provided in May 2021.

In order for Council to be able to progress the new Botany Aquatic Centre project to construction during 2021, option 2 as described above is considered the only viable funding option available. If Council decides that option 2 is the preferred funding approach, it will be necessary for extensive community consultation to be undertaken prior to December 2020 to enable a satisfactory Special Rate Variation application to be submitted to IPART to meet their deadlines for an application to be submitted by February 2021.

This report recommends Council approves option 2 as described above.

SECTION 2 – FUNDING OPTIONS

Part A - Proposed Solution to achieve Financial Sustainability – funding gap of \$144 million (over 10 years):

In summary, the previous section of this report has identified an overall funding gap of \$144 million over the next 10 years comprising of the following:

- \$40 million – asset maintenance funding gap (next 10 years)
- \$84 million – asset renewal funding gap (next years)
- \$20 million – repayment of an external loan for the new Botany Aquatic Centre (next 10 years)

Excluding the funding required for the new Botany Aquatic Centre, this funding gap represents the required level of expenditure to maintain and renew Councils infrastructure assets in order to maximise their potential useful life. If not addressed, it is likely existing assets will fail sooner than expected and will cease providing a benefit to the community.

Part B - Funding Options:

In dealing with this funding challenge, a number of options need to be contemplated and modelled in the Long Term Financial Plan (LTFP). Provided below are a number of alternative options to increase the amount of funding allocated towards asset renewal:

- Increasing fees and charges
- Increase grant funding for asset renewal purposes
- Review the level and provision of Council services
- Debt funding by the use of external loans
- Increasing rates income by a special rates variation.

The ideal outcome being a combination of all being implemented with an underlying objective of achieving a financially sustainable LTFP which meets our operational and asset renewal requirements whilst minimising any required increase in rates revenue via a Special Rate Variation.

Proposed Funding Strategy:

In order to continue delivering improved and renewed assets, Bayside Council needs to look at several different solutions in to become financially sustainable into the future. No one solution can be done on its own, it will depend on Council undertaking a range of actions.

After undertaking detailed analysis and modelling of the available options, it is proposed the following actions be taken as can be seen in the table below.

Items to be funded	Required Amount of Funding (10 years):	Proposed funding source
Increased asset maintenance expenditure	\$40 million	Annual average improvement = \$4million: <ul style="list-style-type: none"> Increased user charges & fees by \$1.95 million over 3 years Total expenditure reductions of \$3.15 million over 3 years <ul style="list-style-type: none"> Service Reviews Productivity through staff expenses
Increased asset renewal expenditure	\$84 million	Special Rate Variation = \$7.7 million (phased in over multiple years – up to a maximum of 7 years, increased revenue to remain in rate base in perpetuity)
Repayment of proposed loan for development of new Botany Aquatic Centre	\$20 million	Special Rate Variation = \$1.8 million (Implemented in one year to remain in rate base in perpetuity)

If all the above measures were undertaken together, the outcome will be for Council to progressively move to a more financially sustainable position over the next 10 years addressing our asset expenditure requirements as well as funding the unfunded component of the new Botany Aquatic Centre.

Combined, the Special Rate Variation amounts identified above total \$9.5 million for Asset Renewal and the unfunded component of the new Botany Aquatic Centre. Council could decide to do either one of these or both. It should be noted however that the required funding for asset renewal takes precedence over the required funding for the new Botany Aquatic Centre to ensure council can adequately maintain its current assets at a satisfactory level.

Special Rate Variation (SRV) Options:

The following table provides a summary of the SRV options for Council to consider. Council could decide to seek IPART approval for an SRV of \$7.7 million for asset renewal purposes only or an SRV of \$9.5 million for both asset renewal purposes and the unfunded cost of the new Botany Aquatic Centre.

It should be noted however that the required funding for asset renewal funding ought to take precedence over the funding for the new Botany Aquatic Centre to ensure Council can adequately renew its current assets as required.

	Asset Renewal Only	Asset Renewal plus Botany Aquatic Centre
Required SRV Annual \$	\$7,700,000	\$9,500,000
Type of SRV	<ol style="list-style-type: none"> 1. Section 508A 2. Phased in over multiple years 3. Remains in rates base in perpetuity 	<ol style="list-style-type: none"> 1. Section 508A 2. Phased in over multiple years 3. Remains in rates base in perpetuity
SRV Annual % Increase (\$93m rates)	8.10%	10%

SECTION 3 – RECOMMENDED FUNDING OPTIONS AND SCENARIOS FOR CONSULTATION:

This report recommends the following strategies for Council to consider to address the identified funding gap:

Part A - Implement an operational improvement plan to increase revenues and reduce expenditure to fund the asset maintenance funding shortfall of \$40 million over the next 10 years by:

- Increasing operational revenues through user fees and charges by \$1.95 million progressively over the next 3 years, to then be retained at that level in perpetuity.
- Through service reviews and staffing efficiencies, progressively reduce operational expenditure by \$3.15 million over the next 3 years, to then be retained at that level in perpetuity.

Part B - Council consult with the community on the following options before deciding whether to submit an application to the Independent Pricing and Regulatory Tribunal (IPART) to implement a multi-year Special Rate Variation (SRV) from 1 July 2021 under section 508A of the Local Government Act:

Option 1 - (funding shortfall of \$104 million comprising asset renewal and repayment of loan for the new Botany Aquatic Centre):

A multi-year SRV based on a 3 year scenario and a 5 year scenario to increase rates revenue by an amount equivalent to \$9.5 million (remaining in perpetuity) or 10% of the total Bayside rates yield in one year to address the forecast funding gap of \$104 million over the next 10 years for asset renewal of existing infrastructure assets and the repayment costs of a loan for the new Botany Aquatic Centre as follows:

- 3-Year scenario (cumulative amount of \$11.176 million or 11% of the total Bayside rates yield excluding the rate pegging limit):
 - Year 1 = \$1.902 million (2% of total Bayside rates yield excluding the rate pegging limit)

- Year 2 = \$3.967 million (4% of total Bayside rates yield excluding the rate pegging limit)
- Year 3 = \$5.307 million (5% of total Bayside rates yield excluding the rate pegging limit)
- 5-Year scenario (cumulative amount of \$13.050 million or 12.5% of the total Bayside rates yield excluding the rate pegging limit):
 - Year 1 = \$1.902 million (2% of total Bayside rates yield excluding the rate pegging limit)
 - Year 2 = \$1.983 million (2% of total Bayside rates yield excluding the rate pegging limit)
 - Year 3 = \$2.083 million (2% of total Bayside rates yield excluding the rate pegging limit)
 - Year 4 = \$3.288 million (3% of total Bayside rates yield excluding the rate pegging limit)
 - Year 5 = \$3.794 million (3.25% of total Bayside rates yield excluding the rate pegging limit)

Option 2 - (funding shortfall of \$84 million for only asset renewal purposes and excludes the new Botany Aquatic Centre):

A multi-year SRV based on a 3 year scenario and a 5 year scenario to increase rates revenue by an amount equivalent to \$7.7 million (remaining in perpetuity) or 8.10% of the total Bayside rates yield in one year to only address the forecast funding gap of \$84 million over the next 10 years for asset renewal of existing infrastructure assets as follows.

- 3 Year scenario (cumulative amount of \$8.620 million or 8.6% of the total Bayside rates yield excluding the rate pegging limit):
 - Year 1 = \$1.902 million (2% of total Bayside rates yield excluding the rate pegging limit)
 - Year 2 = \$3.471 million (3.5% of total Bayside rates yield excluding the rate pegging limit)
 - Year 3 = \$3.247 million (3.1% of total Bayside rates yield excluding the rate pegging limit)
- 5 Year scenario (cumulative amount of \$9.637 million or 9.25% of the total Bayside rates yield excluding the rate pegging limit):
 - Year 1 = \$1.902 million (2% of total Bayside rates yield excluding the rate pegging limit)
 - Year 2 = \$1.984 million (2% of total Bayside rates yield excluding the rate pegging limit)

- Year 3 = \$1.823 million (1.75% of total Bayside rates yield excluding the rate pegging limit)
- Year 4 = \$1.914 million (1.75% of total Bayside rates yield excluding the rate pegging limit)
- Year 5 = \$2.014 million (1.75% of total Bayside rates yield excluding the rate pegging limit)

It is proposed in each option and associated scenario above for the increases in rates revenue to be applied as a special rate under section 495 of the Local Government Act to be paid by the ratepayers from the former Botany Bay Council Local Government Area for the purposes of restricting the rates revenue to only being able to be spent in that geographical area of the Bayside Local Government Area for the purpose it is to be collected.

SECTION 4 – RATEPAYER IMPACT ANALYSIS

Part A - Impact of Harmonisation & SRV on the Average Botany Ratepayer:

For the purpose of this analysis, it has been assumed that the Rate Harmonisation, Scenario 2 is to be implemented by 1 July 2021, which is based on the following:

- Only the Ordinary Rates (approximately \$80 million) are harmonised across both Botany & Rockdale
- A minimum rate is set across all rating categories and sub-categories at an amount equivalent to the current former Rockdale City Council minimum rate of \$768.52 (plus the IPART rate pegging limit to be determined for the 2021/22 financial year)
- The existing Rockdale Special Rates (approximately \$13 million) (Infrastructure Levy & Community Safety Levy) continue to only be levied on former Rockdale ratepayers.

Part B - Asset Renewal plus new Botany Aquatic Centre - \$9.5 million (10% excluding rate peg) – implemented over 3 years:

The below table shows the impact for ratepayers from the former Botany Bay LGA based on a 3 year multi-year SRV equivalent to \$9.5 million (remaining in perpetuity) or 10% of the total Bayside rates yield in one year, these figures exclude the harmonised rates.

Implemented over 3 years	Year1	Year 2	Year 3	Total:
Annual SRV amount	\$1.902 million	\$3.967 million	\$5.307 million	\$11.176 million
Annual SRV % increase (Based on \$93 million rates starting point)	2%	4%	5%	11%
Average annual increase for Botany Ratepayers (23,500 ratepayers)	\$80.95	\$168.80	\$225.80	\$475.55

Implemented over 3 years	Year1	Year 2	Year 3	Total:
Average weekly increase for Botany Ratepayers (23,500 ratepayers)	\$1.55	\$3.25	\$4.35	\$9.15

Part C - Asset Renewal plus new Botany Aquatic Centre - \$9.5 million (10% excluding rate peg) – implemented over 5 years

The below table shows the impact for ratepayers from the former Botany Bay LGA based on a 5 year multi-year SRV equivalent to \$9.5 million (remaining in perpetuity) or 10% of the total Bayside rates yield in one year, these figures exclude the harmonised rates.

Implemented over 5 years	Year1	Year 2	Year 3	Year 4	Year 5	Total:
Annual SRV amount	\$1.902 million	\$1.983 million	\$2.083 million	\$3.288 million	\$3.794 million	\$13.050 million
Annual SRV % increase (Based on \$93 million rates starting point)	2%	2%	2%	3%	3.25%	12.5%
Average annual increase for Botany Ratepayers (23,500 ratepayers)	\$80.95	\$84.40	\$88.65	\$139.90	\$161.45	\$555.35
Average weekly increase for Botany Ratepayers (23,500 ratepayers)	\$1.55	\$1.60	\$1.70	\$2.70	\$3.10	\$10.65

Part D - Asset Renewal only - \$7.7 million (8.10% excluding rate peg) – implemented over 3 years:

The below table shows the impact for ratepayers from the former Botany Bay LGA based on a 3 year multi-year SRV equivalent to \$7.7 million (remaining in perpetuity) or 8.10% of the total Bayside rates yield in one year, these figures exclude the harmonised rates.

Implemented over 3 years	Year1	Year 2	Year 3	Total:
Annual SRV amount	\$1.902 million	\$3.471 million	\$3.247 million	\$8.620 million
Annual SRV % increase (Based on \$93 million rates starting point)	2%	3.5%	3.1%	8.6%

Implemented over 3 years	Year1	Year 2	Year 3	Total:
Average annual increase for Botany Ratepayers (23,500 ratepayers)	\$80.96	\$147.72	\$139.40	\$368.08
Average weekly increase for Botany Ratepayers (23,500 ratepayers)	\$1.56	\$2.84	\$2.68	\$7.08

Part E - Asset Renewal only - \$7.7 million (8.10% excluding rate peg) – implemented over 5 years:

The below table shows the impact for ratepayers from the former Botany Bay LGA based on a 5 year multi-year SRV equivalent to \$7.7 million (remaining in perpetuity) or 8.10% of the total Bayside rates yield in one year, these figures exclude the harmonised rates.

Implemented over 5 years	Year1	Year 2	Year 3	Year 4	Year 5	Total:
Annual SRV amount	\$1.902 million	\$1.984 million	\$1.823 million	\$1.914 million	\$2.014 million	\$9.637 million
Annual SRV % increase (Based on \$93 million rates starting point)	2%	2%	1.75%	1.75%	1.75%	9.25%
Average annual increase for Botany Ratepayers (23,500 ratepayers)	\$80.96	\$84.41	\$77.59	\$81.44	\$85.70	\$410.10
Average weekly increase for Botany Ratepayers (23,500 ratepayers)	\$1.56	\$1.62	\$1.49	\$1.57	\$1.65	\$7.89

SECTION 5 - IPART REQUIREMENTS:

Introduction

IPART assesses SRV applications from councils based on criteria which include the following key considerations:

- The need for and purpose of the SRV is clearly articulated and identified through the council's IP&R documents, including the Delivery Program and Long-term Financial Plan (including a 'baseline' financial scenario and special variation scenario).
- Evidence that the community is aware of the need for and extent of a rate rise must be clearly spelt out in IP&R documentation and the council must demonstrate an appropriate variety of engagement methods to ensure opportunity for community awareness/input.

The IP&R documentation should canvas alternatives to a rate rise, the impact of any rises upon the community and the council's consideration of the community's capacity and willingness to pay rates.

- The relevant IP&R documents must be approved and adopted by the council before the IPART application.
- The impact on affected ratepayers must be reasonable and affordable, having regard to the current rate levels, existing ratepayer base, capacity to pay and the proposed purpose of the variation.
- An explanation of the productivity improvements and cost containment strategies the council has realised in past years, and plans to realise over the proposed special variation period.

IPART Special Rate Application

- IPART needs to be notified of our application by the end of November 2020
- Council needs to submit their full SRV application by mid-February 2021
- Determination by IPART on Council's SRV application will be received by mid-May 2021
- Staff would then prepare a report to come back to Council in June 2021 for review of the IPART determination.

Financial Implications

Not applicable ☐

Included in existing approved budget ☐

Additional funds required ☒ Funding for costs associated in analysing the financial and asset models to develop funding scenarios in addition to costs associated with community consultation and engagement activities is to be included in the September 2020 quarterly budget review

Community Engagement

The first phase of a community engagement and communication plan is on the need for increased asset renewal funding and the proposal to fund this primarily by way of an SRV. This is proposed to commence on 14 September 2020. Included in this phase would be a Community Survey which would have an emphasis on the infrastructure and asset management needs of Bayside and include specific questions on the funding options.

Council staff will use a range of different channels in order to ensure the whole of the Bayside community can have their say about the SRV options. Council will be using its website and our 'Have Your Say' pages to drive the community engagement process. There

will also be a dedicated rates calculator so that ratepayers can see the actual changes to their rates notice.

Council's customer service team will be trained to answer the majority of rates related questions, if they are unable to answer the customer will then be transferred to the Rates Team.

Attachments

Nil

Council Meeting

9/09/2020

Item No	8.6
Subject	Rates Harmonisation
Report by	Michael Mamo, Director City Performance
File	SF20/4213

Summary

In 2016, when the NSW amalgamations were proclaimed, the NSW State Government legislation (Local Government Act 1993) was amended to include section 218CB relating to the maintenance of the pre-amalgamation rating structures for all amalgamated councils. This effectively required all amalgamated councils to maintain the pre-amalgamation rating structures for a period of 4 years.

The current legislation as prescribed under section 218CB (2) of the Act requires all amalgamated councils to harmonise their rating structures by 1 July 2021. It is important to note, that this process of rates harmonisation is a mandated requirement imposed on all amalgamated councils as part of legislation and the timeline to do so is not discretionary.

The NSW State Government legislation does not currently allow any amalgamated council to progressively harmonise their rates over multiple years. Further, it does not recognise the significant dollar differential in the rates paid by ratepayers across former councils of the new amalgamated council. Finally, the legislation does not make provision for the sitting council to reasonably afford compassion to those ratepayers who will be most affected by a sudden and significant change in the amount of rates they are required to pay.

This report outlines the rates harmonisation requirements, along with 2 rates harmonisation scenarios for Council to determine as the preferred scenario for consultation with the community. The recommended scenario for community consultation is scenario 2 (as shown in attachment 3) and outlined in this report, which is summarised as follows:

- The rating categories and sub-categories to be established comprise:
 - ♦ Residential - Ordinary
 - ♦ Business - Ordinary
 - ♦ Business - Industrial
 - ♦ Business - Port Botany
 - ♦ Business - Mall
 - ♦ Farmland
- A minimum rate is to be applied across all rating categories and sub-categories at an amount equivalent to the current former Rockdale City Council minimum rate of \$768.52 (plus the IPART rate pegging limit to be determined for the 2021/22 financial year).
- Only the ordinary rates (approximately \$80 million) are to be harmonised across the above listed rating categories, with the existing special rates (approximately \$13 million)

across the former Councils to remain unchanged and only levied on those rating areas currently rated for the relevant special rate.

In determining to set a Bayside Council minimum rate based on the current former Rockdale City Council minimum rate, Council is required to make application to the Independent Pricing & Regulatory Tribunal (IPART) for approval of the minimum rate. In doing so, Council is required to make a Council resolution, resolving to notify IPART before the end of November 2020 of the Council's intention to submit an application to establish the Bayside minimum rate. Subsequently, Council is also required after undertaking community consultation to formally resolve to submit an application to create the Bayside minimum rate before mid-February 2021.

In undertaking the community engagement process, it is important to ensure all ratepayers are given an opportunity to be made aware of the why Council is required to make this change to the way their rates are levied, inform them of the impact of the change on their rates, and to be give the ratepayers an opportunity to provide Council with their feedback.

Officer Recommendation

- 1 That Council notes that the rates harmonisation process is to be fully implemented by 1 July 2021 as required by current NSW Government legislation (Local Government Act 1993).
 - 2 If current legislation is amended prior to 1 July 2021 in relation to the 1-year implementation of rates harmonisation, then Council will consider any alternative multi-year implementation options.
 - 3 That Council approves community consultation for the Harmonisation of rates based on Scenario 2 (as shown in attachment 3) and as outlined in this report.
 - 4 As part of the rates harmonisation process, the Bayside Ordinary rate is to be based on ad-valorem rating structure with a minimum rate of \$768 (plus the IPART rate pegging limit to be determined for the 2021/22 financial year) to commence from 1 July 2021.
 - 5 That Council notifies IPART of the intention to apply for a new minimum rate for Bayside.
 - 6 That Council endorse the proposed new rating categories and sub-categories as detailed in this report for community consultation.
 - 7 That community consultation commence on 14 September 2020 for an 8 week period.
 - 8 At the conclusion of the consultation period, a report be submitted back to Council on the outcomes of the community engagement process for Council to make a final determination on the harmonised rating structure to take effect from 1 July 2021.
-

Background

Rating Introduction

Rates are calculated on land values. The distribution of rates within subcategories is based on the proportionate distribution of land values for the properties in the same subcategory.

For rates purposes, land valuations are calculated every 3 years by the NSW Valuer General. The total rates pool isn't affected by the revaluation, but individual property rates can be affected to a small or large extent because of disproportionate value changes across large and disparate areas.

The latest land revaluation took effect on Council's rating structure on 1 July 2020 with the application of the 2019 valuations. Rates modelling, for the purpose of rates harmonisation, has been prepared based on 2019 land valuations.

Legislative Context

Amalgamation

The Council Amalgamation Proclamation prescribes the responsibilities of the first elected council and includes a requirement that the rating structure must be reviewed within the first council term. The NSW Government amended the Local Government Act which allowed the Minister to require that the former councils rating structures stay in place for 4 rating years, from 1 July 2016 to 30 June 2020. This enabled the government to achieve its policy that there will "be no change to the existing rate paths for newly merged Councils for 4 years".

The NSW Government has subsequently amended the Local Government Act again to provide an optional additional year for amalgamated councils to harmonise rates by 30 June 2021.

Rates Harmonisation - Local Government Act

The legislative framework for setting rates and designing rating structures is set out in the Local Government Act 1993. Growth in Council's overall rates income is restricted by the rate pegging limit or special rate variation percentage as approved by IPART.

Council sets the rating structure to determine how to distribute the rates between categories and subcategories of ratepayers and has the option to charge ordinary rates and special rates within its total allowable rates income.

A rate, whether ordinary or special, may consist of:

- an ad valorem amount (which may be subject to a minimum amount), or
- a base amount to which an ad valorem amount is added.

Setting a Revenue Policy

At the expiry of the 'rates freeze period' (30 June 2021) all councils are required to have rates and revenue policies that comply with the Local Government Act. This requires the preparation of one rating structure to cover the new local government area.

In order to set a new rating structure, Council needs to formulate a view on major revenue and rating principles and set their revenue strategy objectives. Key considerations include:

- long term revenue requirements to meet the financial sustainability criteria
- mix of revenue from rates, annual charges and user fees and charges
- relative similarities and differences in current rating structures and how changes will impact ratepayers
- the principles of equity, simplicity and efficiency for a new revenue strategy.

Rating Principles

Rating income is typically used to fund (or partly fund) infrastructure and services that are characterised as public goods or mixed goods where direct cost recovery is not practical or appropriate and where there are social reasons to distribute the cost of service provision across the community.

Council's decisions about the rating structure determines the share of rates contributed by each category and subcategory of ratepayer but does not influence the total amount of money that is raised, meaning that a reduction provided to any category must be borne by an increase to other ratepayers. Key considerations when determining a new rating policy must include the following considerations:

- Equity;
- The benefit or user pays principle;
- The capacity to pay principle;
- Intergenerational equity;
- Simplicity; and
- Efficiency.

Comparison of Rating Structures

Introduction

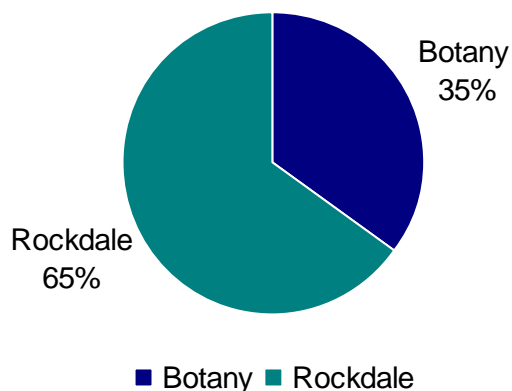
As a result of the requirement to merge its revenue policy, Bayside Council is required to revisit the principles in setting a fair and equitable rating structure across the new local government area. In doing so, Council has the difficult challenge of attempting to minimise the number of assessments that experience large and sudden changes because of harmonising the two current rating structures.

Current Rating Structure

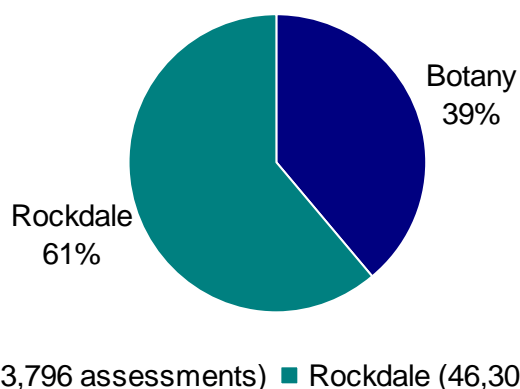
When combined across the new local government area, the share of rates burden compared with land ownership within each former area is somewhat aligned. It is noted, the former

Botany area is contributing a similar income percentage as there is less land value in comparison with the former Rockdale area.

Former Council's Share of Rates

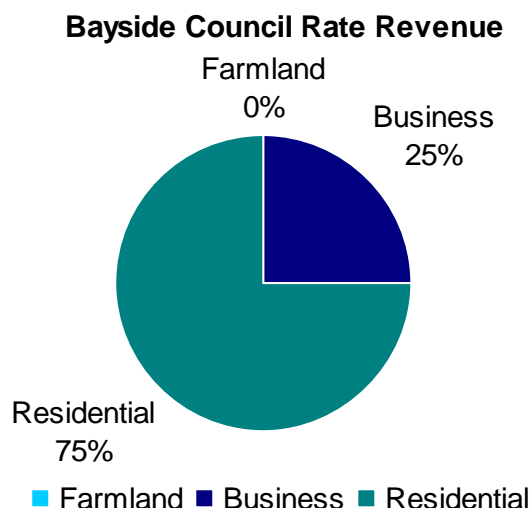


Former Council Land Values

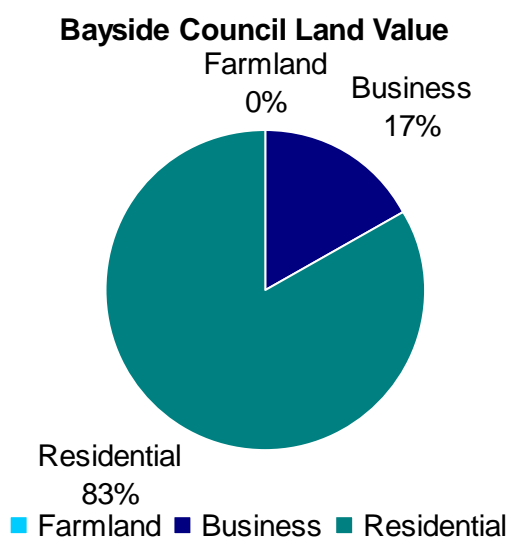


Within each of the current rating structures, the former councils have followed different philosophies for categorisation with the current rating structures incorporating different levels of contribution from the business, residential and farmland rating categories.

When combined, as shown below, the total rates contribution from residential ratepayers is 75%, business ratepayers contribute 25%, while farmland contributed less than 1%.



Compared with property ownership, the business proportion of rates is 8% more than their proportionate percentage of total land value, with residential rates approximately 8% less than the proportionate land ownership, with farmland rates revenue aligned with the land value.



Within the two current rating structures, the relative rate contributions from residential, business and farmland ratepayers are different.

The following table provides a snapshot of the two existing rating structures, illustrating the historic determinations of the former councils to share the rates burden between the four rating categories.

Category	Number of Assessments	% Land Value	% Rates
Rockdale			
Farmland	5	0.0%	0.1%
Residential	44,435	92.0%	88.9%
Business	1,862	8.0%	11.0%
Sub-total	46,302	100.0%	100.0%

Category	Number of Assessments	% Land Value	% Rates
Botany			
Residential	21,228	68.0%	47.8%
Business	2,568	32.0%	52.2%
Sub-total	23,796	100.0%	100.0%
Bayside Council			
Farmland	5	0.0%	0.0%
Residential	65,663	82.6%	74.5%
Business	4,430	17.4%	25.5%
Total	70,098	100.0%	100.0%

The following table is a summary of the current rating structures across the former Botany and Rockdale Local Government Area's (LGA's) for the 2020/21 financial year. It provides a summary of the different rating categories and the difference in the proportion of rates revenue collected plus the categories the revenue is collected from:

	Total Rates Income (\$m)		Total Rates Income (%)	
	Rockdale	Botany	Rockdale	Botany
Residential				
General rates	43.8	14.9		
Infrastructure levy	11.1	-		
Community safety levy	0.4	-		
	55.3	14.9	89%	47%
Business				
General Rates	5.2	16.7		
Infrastructure Levy	0.8	-		
Community safety levy	0.1	-		
Local area levy	0.5	0.2		
	6.6	16.9	11%	53%
Total	61.9	31.8		
Bayside Total	93.7			

Special Rates:

The above table highlights that only the former Rockdale side of the LGA collects special rates for an infrastructure levy (\$11.9 million) and community safety levy (\$0.5 million). This is an obvious difference in the funding structure between the 2 former Councils.

Business Rates:

The other noticeable difference is the proportion of revenue collected by residential rates versus business rates across the 2 former Councils. In the former City of Botany Bay Council, businesses pay 53% of the \$31.8 million in rates collected from the Botany rate base, compared to 11% for the former Rockdale Council.

Minimum Rates:

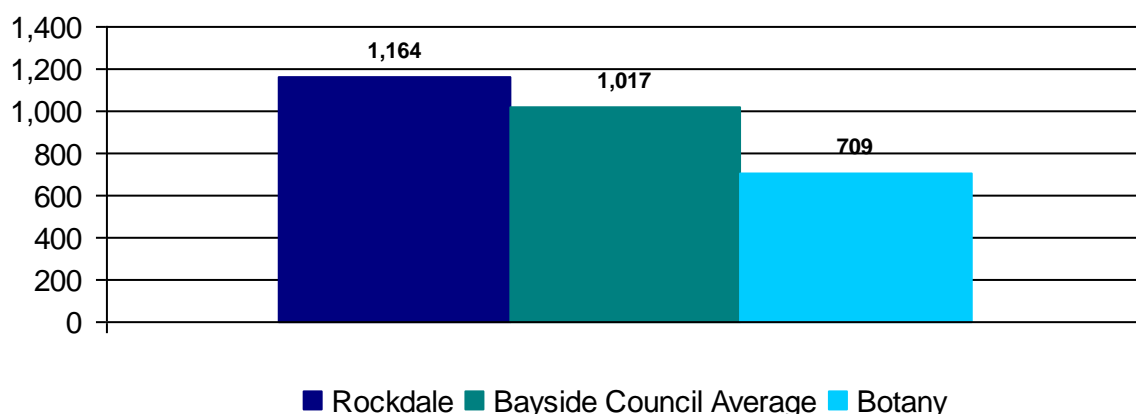
Shown in the table below is a comparison of the minimum rates applied across the 2 former LGA's for the 2020/21 financial year:

2020/21	Rockdale	Botany	\$ difference	% difference
Minimum rate	\$768.52	\$553.62	\$214.90	39%

Currently, the minimum rate for ratepayers from the former Rockdale Council is \$768.52, compared to \$553.62 for ratepayers from the former Botany Council. This represents a difference of around \$215 (39%).

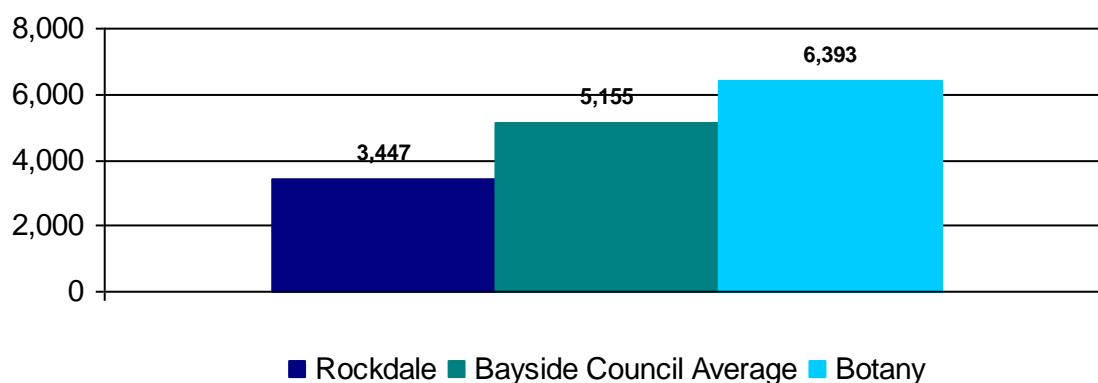
The graph below compares the average general residential rates under the current rating structures. The former Rockdale average residential rate is higher (\$1,164) than the Bayside Council average of \$1,017, whereas former Botany is lower (\$709). Further to this, the current residential rating structures in the former Botany consists of residential 1 and residential 2 as a sub-categorisation.

Average Residential Rates Gap



The following graph compares the average general business rate assessments between the current rating structures. There are 1,862 business assessments in the former Rockdale area paying \$3,447 on average, a significantly lower rate on average; while, the former Botany businesses are paying \$6,393 on average, \$1,238 more on average comparatively to the Bayside Council average.

Average Business Rates Gap



Proposed Harmonised Rating Structure:

Introduction

In setting a new harmonised revenue policy, Council is required to determine how rates will be distributed between the rating categories. Rates modelling was prepared to analyse the impact of different rates structures with options for different percentage contribution from the three categories including calculations based on:

- the benefits model - estimating Council's costs for the provision of services that proportionally benefit each category of ratepayer
- the ability to pay model - based on the current level of rates that are paid by each category of ratepayer

Objectives

- Rates Harmonisation deadline 1st July 2021 with:
 - ♦ No further extension
 - ♦ No transition options
 - ♦ Compliance with current legislation
- Develop an equitable rating structure that distributes the rates burden fairly across the new Local Government Area
- Balanced with the need to reduce the extent of a sudden, unexpected impact for the majority of ratepayers
- Maintain rates yield forecast (LTFP)

Use of a Minimum for Ordinary Rates Harmonisation

Most NSW metropolitan councils use minimum rate structures in high density areas, resulting in a high proportion of ratepayers paying the same minimum amount. The two rating structures for former Rockdale and Botany have minimum amounts as their fixed charge component, and both former councils were applying minimum amounts across all categories and subcategories.

The analysis undertaken has been based on continuing with the minimum rate structure for the whole Bayside Local Government Area.

Harmonised Rating Scenarios

During the rating review process two scenarios have been developed in determining a harmonised rating structure. Provided in attachment 3 to this report is a copy of the detailed rating structure for each scenario:

Scenario 1 includes the following:

- The Ordinary Rates (approximately \$80 million) are harmonised across both Botany & Rockdale
- Setting the minimum rate across all rating categories and sub-categories at an amount equivalent to the current former Rockdale City Council minimum rate of \$768.52 (plus the IPART rate pegging limit to be determined for the 2021/22 financial year)
- The existing Rockdale Special Rates (approximately \$13 million) (Infrastructure Levy & Community Safety Levy) are harmonised across both Botany & Rockdale.

Scenario 2 (recommended) includes the following:

- Only the Ordinary Rates (approximately \$80 million) are harmonised across both Botany & Rockdale
- Setting the minimum rate across all rating categories and sub-categories at an amount equivalent to the current former Rockdale City Council minimum rate of \$768.52 (plus the IPART rate pegging limit to be determined for the 2021/22 financial year)
- The existing Rockdale Special Rates (approximately \$13 million) (Infrastructure Levy & Community Safety Levy) continue to only be levied on former Rockdale ratepayers.

The table below summarises these different scenarios using the existing rating income for the whole LGA.

Former Council	Former Councils Current			Harmonised \$80 mill		Scenario1 \$93m	Scenario2 \$80m
	Income Rates \$	Income Rates %	Land Value %	Income Rates %	Income Rates \$		
Rockdale + Levy	61,471,587					51,727,490	56,273,442
Rockdale	49,137,221	61%	61%	55%	43,939,266		
Botany	31,416,418	39%	39%	45%	36,614,466		36,614,466
Botany + Levy						41,160,418	
Total		100%	100%	100%	80,553,732	92,887,908	92,887,908

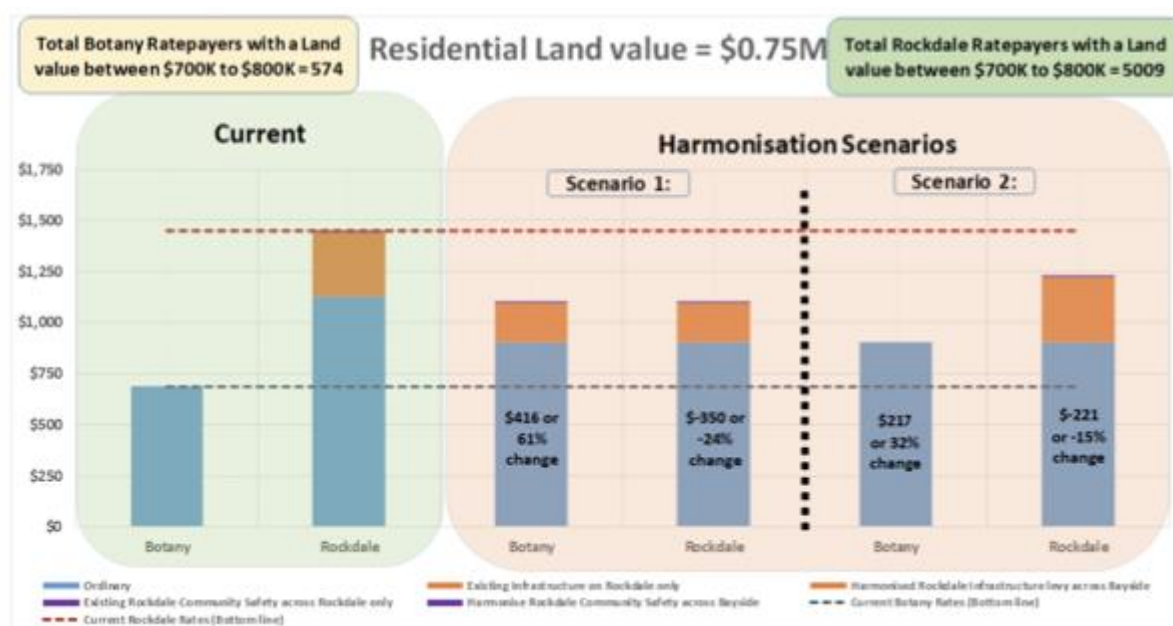
The table above shows that currently, former Rockdale ratepayers pay 61% and former Botany ratepayers pay 39% of the total ordinary rates (approximately \$80 million). When harmonised, former Rockdale ratepayers pay 55% and former Botany ratepayers pay 45% of the total ordinary rates (approximately \$80 million).

In comparison, for scenario 1, when the existing special rates (Infrastructure Levy & Community Safety Levy) of around \$13 million for former Rockdale ratepayers is also harmonised, the percentage proportion of rates paid is the same at 55% for former Rockdale ratepayers and 45% for former Botany ratepayers. The difference in scenario one is that the amount of rates to be paid in this scenario by former Botany ratepayers has increased from \$36.6 million to \$41.2 million. Compared to what former Botany ratepayers pay currently (\$31.4 million), this would represent an increase in rates to be paid of around \$9.7 million or 31%. Whereas former Rockdale ratepayers would pay around \$9.7 million less or 15%.

When assessing scenario 2, where the existing special rates (Infrastructure Levy & Community Safety Levy) of around \$13 million for former Rockdale ratepayers continue to only be paid by former Rockdale ratepayers the following movements occur. In scenario 2, former Botany ratepayers continue to pay 39% of the total rates and former Rockdale ratepayers pay 61% of the total rates. In scenario 2, former Botany ratepayers would be paying \$36.6 million, which is an increase of \$5.2 million or 17% on what former Botany ratepayers currently pay. Whereas, former Rockdale ratepayers would be paying \$56.3 million, which is a decrease of \$5.2 million or 8% on what former Rockdale ratepayers currently pay.

It is important to note, that given the significant differential in rates paid by ratepayers in both of the former Council's and the current limited provisions in the NSW rating legislation, all former Botany ratepayers are likely to experience an increase in rates and all former Rockdale ratepayers are likely to experience a decrease in rates. Scenario 2 as modelled above, attempts as much as possible to minimise the magnitude of the increases and decreases across both of the former Council ratepayers.

To illustrate this, the graph below shows what a ratepayer would currently be paying with a residential land value of \$750,000 and then what a ratepayer would pay in Scenario 1 & 2. As shown below, under scenario 1, the former Botany ratepayer experiences an increase of \$416 or 61%, whilst the former Rockdale ratepayer experiences a decrease of \$350 or minus 24%. Whereas under scenario 2, the former Botany ratepayer experiences an increase of \$217 or 32% and the former Rockdale ratepayer experiences a decrease of \$221 or 15%.



Recommended Rates Harmonisation Model (scenario 2):

The following table is a summary of the rating categories, sub-categories and rating options (Ad Valorem with minimums or Base Rates) for scenario 1 and 2.

Category	Subcategories	Scenario 1 \$ 93 million	Scenario 2 \$ 80 million	
		Option1	Option1	Option 3
Residential	Ordinary	Minimum at \$769 + SR Base amount \$79.50	Higher Rockdale Minimum at \$769	Base amount
Business	Ordinary, Port Botany, Industrial and Mall			
Farmland	Ordinary			

This report recommends Council harmonise rates based on scenario 2 as provided in attachment 3 to this report, which is a rating structure as follows:

- The rating categories and sub-categories to be established comprise:
 - ♦ Residential - Ordinary
 - ♦ Business - Ordinary
 - ♦ Business - Industrial
 - ♦ Business - Port Botany
 - ♦ Business - Mall
 - ♦ Farmland
- A minimum rate is to be applied across all rating categories and sub-categories at an amount equivalent to the current former Rockdale City Council minimum rate of \$768.52 (plus the IPART rate pegging limit to be determined for the 2021/22 financial year).
- Only the ordinary rates (approximately \$80 million) are to be harmonised across the above listed rating categories,
- The existing special rates (approximately \$13 million) levied across the former Councils are to remain unchanged and only levied on those rating areas currently rated for the relevant special rate.

In determining to set a Bayside Council minimum rate based on the current former Rockdale City Council minimum rate, Council is required to make application to the IPART for approval to set the minimum rate of \$768.52 (plus the IPART rate pegging limit to be determined for the 2021/22 financial year). In doing so, Council is required to make a Council resolution, resolving to notify IPART before the end of November 2020 of the Council's intention to submit an application to establish the Bayside minimum rate. Subsequently, Council is also required after undertaking community consultation to formally resolve to submit an application to create the Bayside minimum rate before mid-February 2021.

Timeline for Implementation of Rates Harmonisation by 1 July 2021:

9 September 2020

- Council to determine preferred rates harmonisation structure for Community consultation
- Council resolves to notify IPART of intention to apply to set the minimum rate for Bayside Council

14 September to 14 November 2020 (8 weeks)

- Community consultation

9 December 2020

- Feedback from community consultation reported back to Council
- Council determines the final rates harmonisation structure to be implemented for 1 July 2021
- Council determines whether or not to lodge an application with IPART to set the minimum rate for Bayside Council.

February 2021

- Subject to Council's decision, IPART application submitted for the minimum rate to be set

April 2021

- Draft Operational Plan 2021-22, including the budget and harmonised rating structure to be considered by Council for public exhibition

May 2021

- IPART determination received for setting the minimum rate

June 2021

- Council considers and feedback received during the public exhibition period for the draft Operational Plan 2021-22 and determines whether to adopt the Operational Plan for 2021-22 including the budget and ratings structures.

Financial Implications

Not applicable ☐

Included in existing approved budget ☐

Additional funds required ☒ Funding for costs associated in analysing the harmonisation options, development of scenarios and community consultation and

engagement activities is to be included in the September 2020 quarterly budget review.

Community Engagement

The community consultation process that will be undertaken will start on 14 September 2020 and end on 14 November 2020. Council will use a range of channels to ensure that all residents across the LGA are informed and made aware of the changes to their rates as of 1 July 2021. The strategy of the engagement process will be an INFORM campaign to ensure all residents are aware and informed about the upcoming changes to their rates.

The communications collateral and engagement tools used during this engagement will include the following elements:

- Councils Have Your Say website;
- Media releases;
- Newsletters to all residents & rates brochures;
- Letter box drops and information in upcoming rates notices/instalment mail outs;
- Dedicated email address; and
- Dedicated customer service representatives.

Attachments

- 1 Attachment 1 - Rates Harmonisation summary [↓](#)
- 2 Attachment 2 - Rates Harmonisation Briefing Paper (under separate cover)
- 3 Attachment 3 - Harmonised rating scenarios [↓](#)



Rates Harmonisation summary



Agenda:



- 1. Rates Harmonisation**
- 2. Communications & Engagement**
- 3. Rates Harmonisation timeline**



1. Rates Harmonisation

1. Rates Harmonisation



- ▶ Legislated requirements from amalgamation
 - ▶ NSW amalgamations proclaimed in 2016 - Bayside Council (9 September 2016)
 - ▶ All amalgamated councils were required to maintain the pre-amalgamation rate path for a period of 4 years (Rate Freeze)
 - ▶ 1st elected Council to review and harmonise the rating structures of the former councils
 - ▶ Rate review must be completed during the 2020/21 FY
 - ▶ One rating structure to be implemented by 1 July 2021.

1. Rates Harmonisation



► Challenges and constraints

- Differences in rating structure
 - Minimum rates
 - Infrastructure Levy
 - Community Safety Levy
 - Local Area rates
 - Business sub-categories
 - Proportion of rates collected from Business v Residential
- Limited options available
- The Act does not currently allow for a transition period (must harmonise all rates in one year)



1. Rates Harmonisation

Former Rockdale rating categories

- Residential minimum & Ad Valorem
- Residential Infrastructure levy
- Residential Community Safety levy
- Business minimum & Ad Valorem
- Business Infrastructure levy
- Business Community Safety levy
- Farmland minimum & Ad Valorem
- Farmland Infrastructure levy
- Local Area Rates:
 - Arncliffe
 - Rockdale
 - Bexley
 - Brighton Le Sands
 - West Botany St
 - Ramsgate
 - Kingsgrove
 - Banksia
 - Ramsgate Beach

**Bayside
Rates
Harmonised**

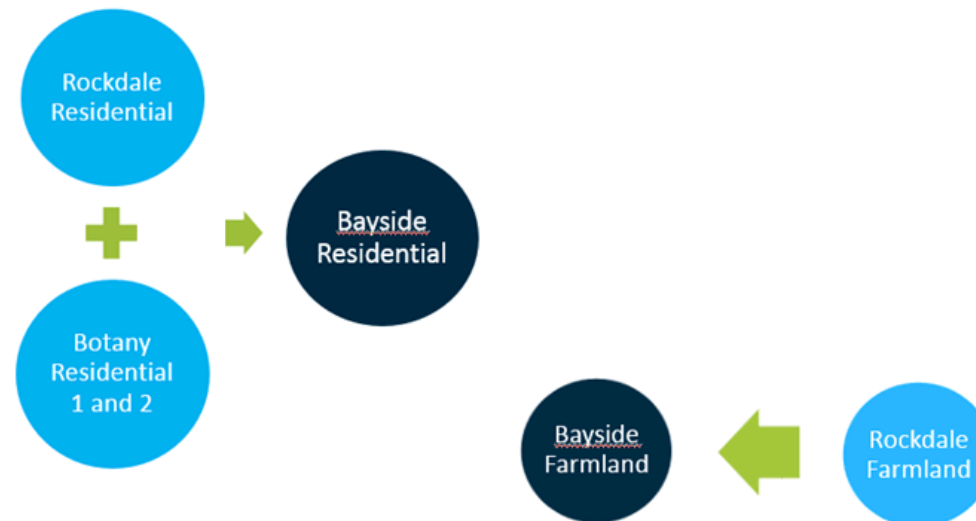
Former Botany rating categories

- Residential minimum & Ad Valorem
- Business A Mascot Precinct minimum & Ad Valorem
- Business B Mascot Precinct minimum & Ad Valorem
- Business A minimum & Ad Valorem
- Business B minimum & Ad Valorem
- Business C minimum & Ad Valorem
- Business Port Botany minimum & Ad Valorem
- Business Banksmeadow Industrial (A) minimum & Ad Valorem
- Business Banksmeadow Industrial (B) minimum & Ad Valorem
- Business Banksmeadow Industrial Nth (A) minimum & Ad Valorem
- Business Banksmeadow Industrial Nth (B) minimum & Ad Valorem
- Local Area Rates:
 - Mascot Mainstreet
 - Mascot Local Parking

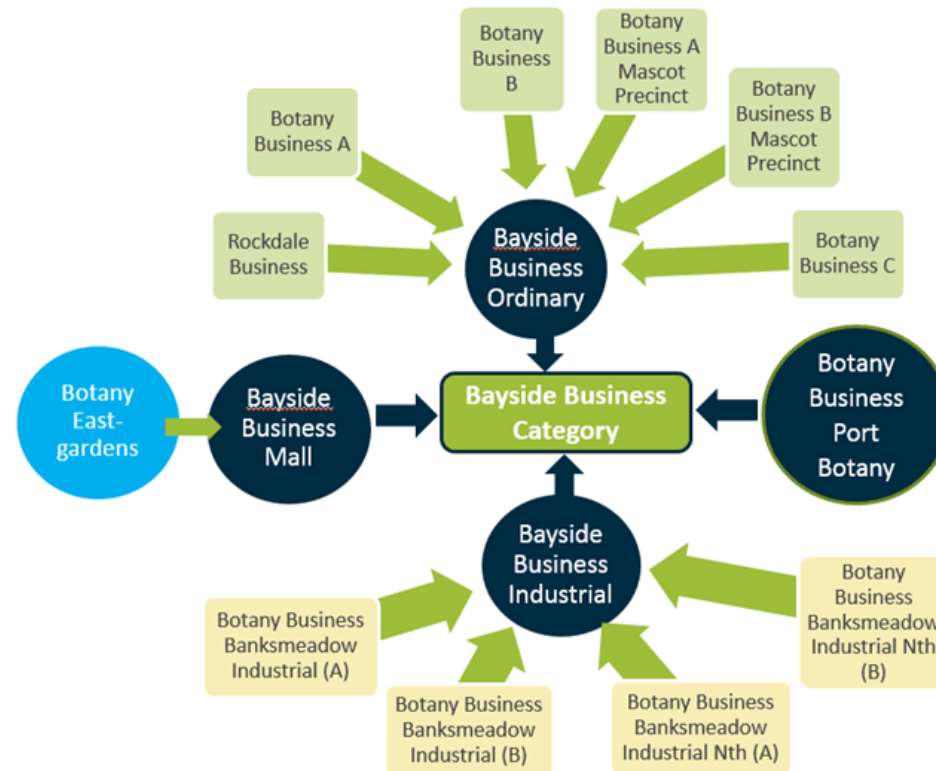
1. Rates Harmonisation



Residential and farmland category



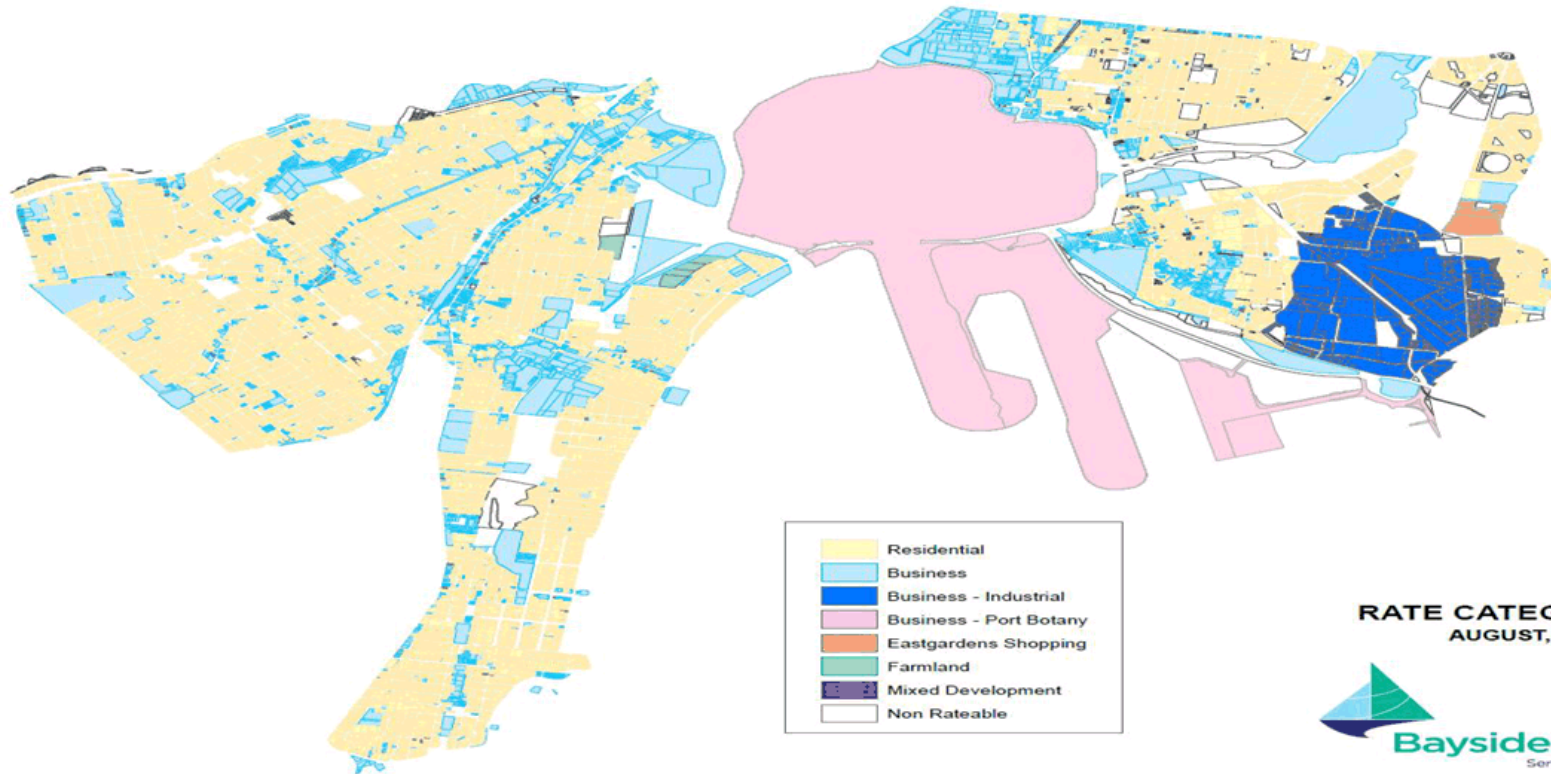
1. Rates Harmonisation



1. Rates Harmonisation



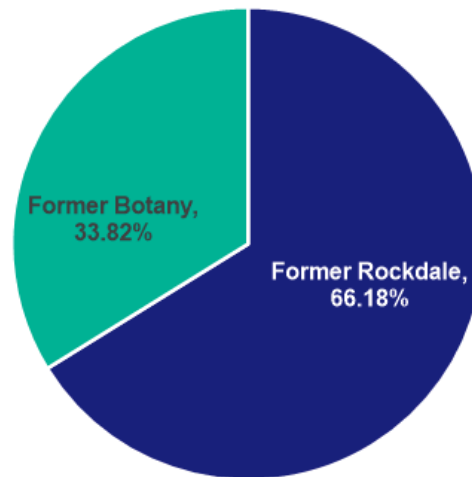
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1. Rates Harmonisation



Current Rates collection by former LGA's
(\$93.73 million in 2020/21)



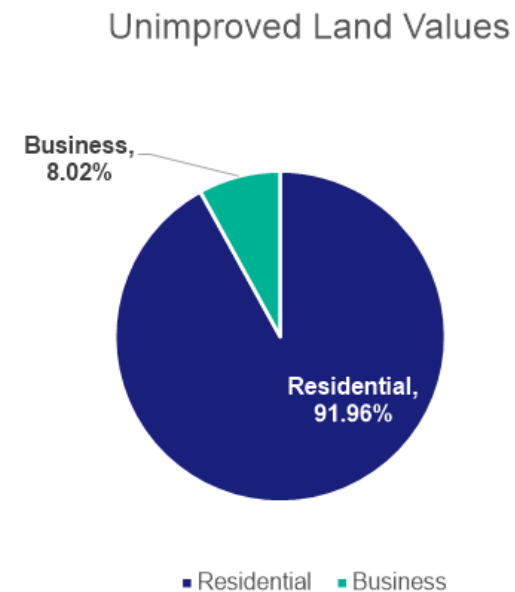
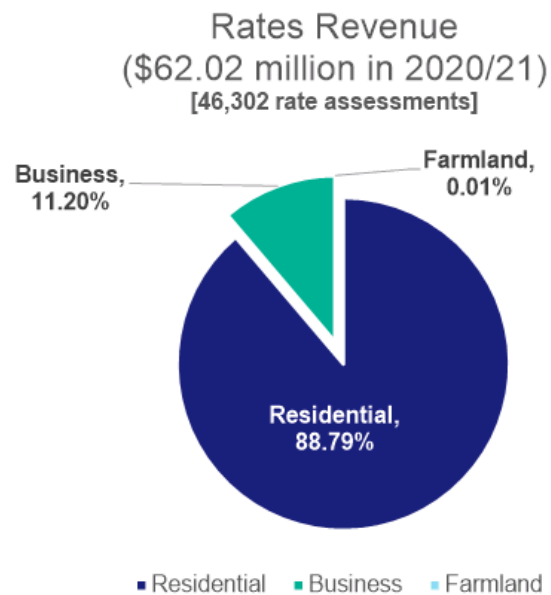
■ Former Rockdale ■ Former Botany



1. Rates Harmonisation

Former Rockdale City Council

(comparison rates collected by rating category v unimproved land values)



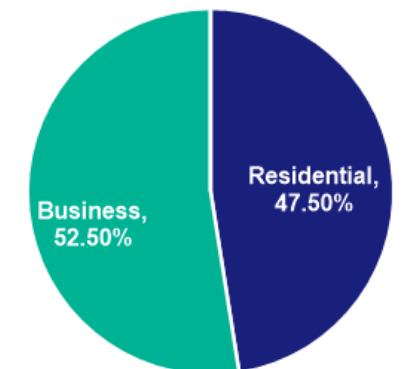


1. Rates Harmonisation

Former City of Botany Bay Council

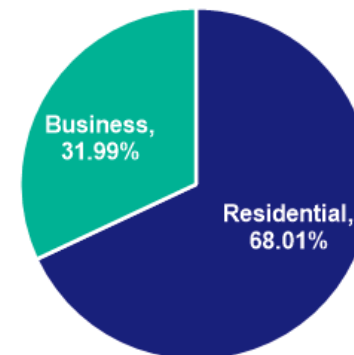
(comparison rates collected by rating category v unimproved land values)

Rates Revenue
(\$31.7 million in 2020/21)
[23,796 rate assessments]



■ Residential ■ Business ■ Farmland

Unimproved Land Values



■ Residential ■ Business

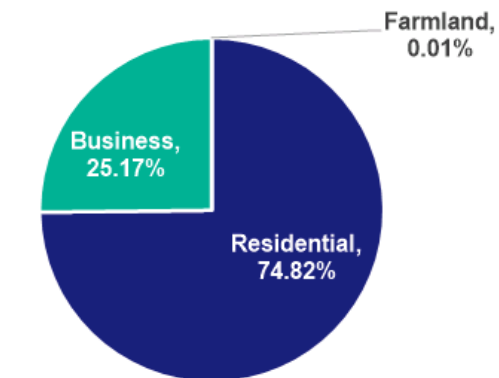
1. Rates Harmonisation



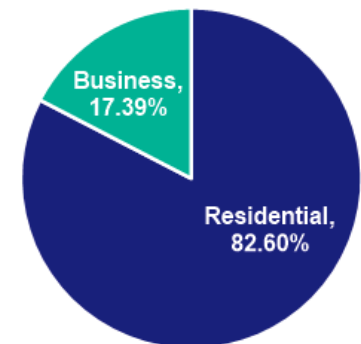
Bayside Council

(comparison rates collected by rating category v unimproved land values)

Rates Revenue
(\$93.73 million in 2020/21)
[70,098 rate assessments]



Unimproved Land Value





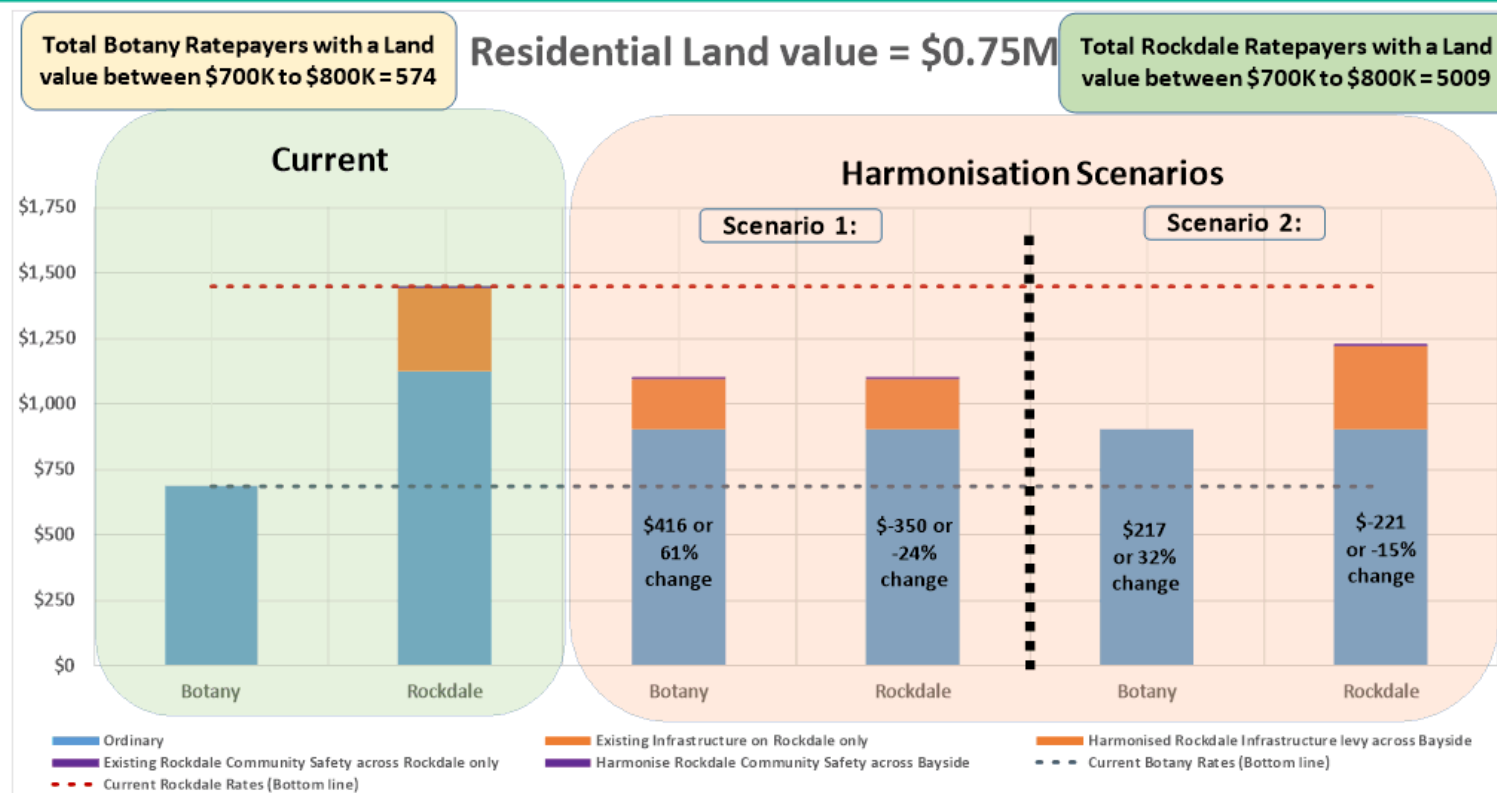
1. Rates Harmonisation

Rates collected by rating category:

	Rockdale	Botany	Total Bayside:
Residential			
Ordinary	\$ 43,947,058	\$ 15,059,091	\$ 59,006,149
Community Safety Levy	\$ 438,699		\$ 438,699
Infrastructure Levy	\$ 10,682,825		\$ 10,682,825
Total - Residential:	\$ 55,068,582	\$ 15,059,091	\$ 70,127,673
Business			
Ordinary	\$ 5,099,810	\$ 16,416,289	\$ 21,516,099
Community Safety Levy	\$ 29,427		\$ 29,427
Infrastructure Levy	\$ 1,288,688		\$ 1,288,688
Local Area Rates	\$ 527,781	\$ 227,102	\$ 754,883
Total - Business:	\$ 6,945,706	\$ 16,643,391	\$ 23,589,097
Farmland			
Ordinary	\$ 7,393		\$ 7,393
Community Safety Levy	\$ 47		\$ 47
Infrastructure Levy	\$ 1,585		\$ 1,585
Total - Farmland:	\$ 9,025	\$ -	\$ 9,025
Total Rates:	\$ 62,023,313	\$ 31,702,482	\$ 93,725,795



1. Rates Harmonisation (scenario examples):



1. Rates Harmonisation



Harmonisation scenarios:

► Scenario 1:

- Harmonise the ordinary rates (\$80 million) and former Rockdale special rates (\$13 million) across all Bayside ratepayers

► Scenario 2:

- Harmonise only the ordinary rates (\$80 million) across all Bayside ratepayers
- Retain the former Rockdale special rates (\$13 million) against former Rockdale ratepayers
 - ❑ Infrastructure Levy
 - ❑ Community Safety Levy

Rates Harmonisation - Residential Scenario 2 (\$80M)



Rate Change Analysis for former Botany		
Rate change range	Number of assessments	% of assessments
Decrease > \$400	-	0
Decrease from \$400 to \$250	-	0
Decrease from \$250 to \$0	-	0
Increase from \$0 to \$250	16,137	75.8
Increase from \$250 to \$400	4,858	22.8
Increase > \$400	296	1.4
	21,291	100

Rate Change Analysis for former Rockdale		
Rate change range	Number of assessments	% of assessments
Decrease > \$400	402	.9
Decrease from \$400 to \$250	10,459	23.6
Decrease from \$250 to \$0	33,521	75.5
Increase from \$0 to \$250	-	0
Increase from \$250 to \$400	-	0
Increase > \$400	-	0
	44,382	100

Rates Harmonisation - Residential Scenario 1 (\$93M)



Rate Change Analysis for former Botany		
Rate change range	Number of assessments	% of assessments
Decrease > \$400	-	0
Decrease from \$400 to \$250	-	0
Decrease from \$250 to \$0	-	0
Increase from \$0 to \$250	-	0
Increase from \$250 to \$400	14,801	69.5
Increase > \$400	6,490	30.5
	21,291	100

Rate Change Analysis for former Rockdale		
Rate change range	Number of assessments	% of assessments
Decrease > \$400	8,153	18.4
Decrease from \$400 to \$250	10,312	23.2
Decrease from \$250 to \$0	25,913	58.4
Increase from \$0 to \$250	4	0
Increase from \$250 to \$400	-	0
Increase > \$400	-	0
	44,382	100



1. Rates Harmonisation

► Comparison of average rates:

Rank:	Name of Council:	Average Residential Rate:
1	Sydney City	\$ 702.67
2	Former Botany (current average)	\$ 709.00
3	Bayside (former Botany -scenario 2)	\$ 904.28
4	Inner West (fomer Marrickville)	\$ 956.00
5	Georges River (former Hurstville)	\$ 1,059.05
6	Bayside (combined - scenario 1)	\$ 1,069.38
7	Waverley	\$ 1,150.26
8	Bayside (former Rockdale -scenario 2)	\$ 1,154.59
9	Georges River (former Kogarah)	\$ 1,199.04
10	Woollahra	\$ 1,230.45
11	Former Rockdale (current average)	\$ 1,239.00
12	Randwick	\$ 1,278.45
13	Inner West (former Leichhardt)	\$ 1,326.29
14	Burwood	\$ 1,383.23
15	Inner West (former Ashfield)	\$ 1,425.96

Rank:	Name of Council	Average Business Rate:
1	Georges River (former Hurstville)	\$ 2,923.97
2	Former Rockdale (current average)	\$ 3,730.00
3	Georges River (former Kogarah)	\$ 3,824.17
4	Woollahra	\$ 3,826.42
5	Inner West (fomer Marrickville)	\$ 4,223.75
6	Bayside (former Botany -scenario 2)	\$ 5,011.78
7	Bayside (combined - scenario 1)	\$ 5,366.15
8	Waverley	\$ 5,404.18
9	Bayside (former Rockdale -scenario 2)	\$ 5,719.68
10	Inner West (former Ashfield)	\$ 6,165.99
11	Burwood	\$ 6,380.75
12	Former Botany (current average)	\$ 6,481.00
13	Randwick	\$ 6,665.24
14	Inner West (former Leichhardt)	\$ 7,248.10
15	Sydney City	\$ 12,156.74



1. Rates Harmonisation

► Comparison of minimum rates:

Rank:	Name of Council:	Minimum Residential Rate:
1	Former Botany (current average)	\$ 553.00
2	Georges River (former Hurstville)	\$ 585.72
3	Sydney City	\$ 586.50
4	Waverley	\$ 660.90
5	Inner West (former Leichhardt)	\$ 686.00
6	Inner West (former Marrickville)	\$ 710.00
7	Inner West (former Ashfield)	\$ 727.00
8	Proposed Bayside (Harmonised)	\$ 768.00
9	Former Rockdale (current average)	\$ 768.00
10	Randwick	\$ 897.08
11	Sutherland	\$ 923.40
12	Georges River (former Kogarah)	\$ 966.73

Rank:	Name of Council:	Minimum Business Rate:
1	Waverley	\$ -
2	Inner West (former Marrickville)	\$ -
3	Former Botany (current average)	\$ 553.00
4	Georges River (former Hurstville)	\$ 588.72
5	Inner West (former Leichhardt)	\$ 686.00
6	Sydney City	\$ 750.95
7	Proposed Bayside (Harmonised)	\$ 768.00
8	Former Rockdale (current average)	\$ 768.00
9	Inner West (former Ashfield)	\$ 820.00
10	Sutherland	\$ 923.40
11	Georges River (former Kogarah)	\$ 966.73
12	Randwick	\$ 1,445.61

2. Communication & Engagement



- ▶ High profile communication & engagement program
- ▶ Objective is to provide ratepayers with a simplified message
- ▶ Designed to be **COVID 19 restrictions** safe
- ▶ Extent of engagement dependent on Rates Harmonisation & SRV Options chosen
- ▶ Multiple important components:
 - ▶ Inform and raise awareness and encourage comment/feedback
 - ▶ **Have Your Say Project Page** - Wide community engagement – 8 week campaign
(Doubling the 28 day legislated exhibition period)
 - ▶ **Micromex Survey** - Research - statistically representative survey (SRV only)
 - ▶ **IPART** – complies with IPARTs “Community awareness and engagement for Special Variations”

2. Communication & Engagement



- ▶ Proposed Elements include;
 - ▶ Web site/Have Your Say page with key narrative/ messages, Rate Options, fact sheets, FAQs page, rates assistance link, LGA wide survey
 - ▶ Online Community Information Session - hosted by GM and Director City Performance
 - ▶ Video – A message from the GM/Director outlining project and asking residents to Have Your Say
 - ▶ Video – Rates Explained - Animated video suitable versions for Have Your Say Page/website and social media
 - ▶ Rates Calculator (current & future)
 - ▶ Communications campaign (Ratepayers letter, social media, enewsletter, web updates, business card)
 - ▶ Micromex survey
 - ▶ Councillor information pack
 - ▶ Staff - On hold customer service message , email signature banner, and Banners in customer service centres
 - ▶ Manned Hotline and dedicated email
 - ▶ Talking Bayside Advisory Panel - Online meetings x 3, determine scope, input on elements & narrative

3. Rates Harmonisation timeline



Harmonised rating scenarios (Attachment 3):

Scenario 1 *:

Category	Subcategory	Target Yield	Ref	Number of assessments	Ad valorem	Base Amount	Base %	Option 1 Minimum	Number of minimums	Land value @ 1 July 19	Land Value on Minimum	Ad valorem amount	Minimum amount	Base amount	Notional Yield 2020-21
TARGET PERMISSIBLE INCOME, EXCLUDES GROWTH															
Residential	Residential Ordinary	73.72%	200001	65,673	0.118574			768.52	40,972.00	33,068,517,513	9,539,723,687	27,896,924	-	General Rate	80,553,640
Business	Ordinary	16.06%	200002	3,599	0.246154			768.52	1,558.00	4,874,393,858	143,090,920	11,735,969	1,197,346	-	59,386,522
Business	Port Botany	3.56%	200011	16	0.812939			768.52	3.00	354,382,500	110.50	1,537	-	-	12,933,516
Business	Industrial	6.26%	200017	601	0.336143			768.52	174.00	1,486,672,780	26,344,686	4,906,791	133,722	-	2,881,517
Business	Mall	0.35%	200016	6	0.266931			768.52	3.00	111,211,060	-	300,074	2,306	-	5,042,513
Farmland	Ordinary	0.01%	200003	5	0.149769			768.52	-	4,936,000	-	7,393	-	-	802,386
														Special Rate	12,340,065
Residential	Residential Ordinary	87.9%	200001	65,673	0.01700000	79.50	48%			33,068,517,513		5,621,648		5,221,004	10,842,651
Business	Ordinary	9.0%	200002	3,599	0.01700000	79.50	26%			4,874,393,858		828,647		286,121	1,114,767
Business	Port Botany	0.5%	200011	16	0.01700000	79.50	2%			354,382,500		60,245		1,272	61,517
Business	Industrial	2.4%	200017	601	0.01700000	79.50	16%			1,486,672,780		252,734		47,780	300,514
Business	Mall	0.2%	200016	6	0.01700000	79.50	2%			111,211,060		18,906		477	19,383
Farmland	Ordinary	0.0%	200003	5	0.01700000	79.50	32%			4,936,000		839		398	1,237
SUBTOTAL	Grand Total	100.00%		139,800					42,709	79,800,227,422	9,711,272,493	54,514,510	32,822,509	5,557,050	92,893,705

* It is noted that scenario 2 is based on:

- The Ordinary Rates (approximately \$80 million) is harmonised across both Botany & Rockdale
- Setting the minimum rate across all rating categories and sub-categories at an amount equivalent to the current former Rockdale City Council minimum rate of \$768.52 (plus the IPART rate pegging limit to be determined for the 2021/22 financial year)
- The existing Rockdale Special Rates (approximately \$13 million) (Infrastructure Levy & Community Safety Levy) are harmonised across both Botany & Rockdale.

Scenario 2 (recommended) ^:

Category	Subcategory	Target Yield	Ref	Number of assessments	Ad valorem	Base Amount	Base %	Option 1 Minimum	Number of minimums	Land value @ 1 July 19	Land Value on Minimum	Ad valorem amount	Minimum amount	Base amount	National Yield 2020-21
TARGET PERMISSABLE INCOME, EXCLUDES GROWTH															
												-			80,553,640
Residential	Residential Ordinary	73.72%	200001	65,673	0.118574			768.52	40,972.00	33,068,517,513	9,539,723,687	27,898,924	31,487,598	-	59,306,522
Business	Ordinary	16.06%	200002	3,599	0.248154			768.52	1,556.00	4,874,393,858	145,090,920	11,735,969	1,197,346	-	12,933,316
Business	Port Botany	3.58%	200011	16	0.811929			768.52	1.00	354,382,560	110,500	2,879,960	1,537	-	2,881,517
Business	Industrial	6.36%	200017	601	0.336143			768.52	174.00	1,486,672,780	26,344,696	4,908,791	133,722	-	5,042,513
Business	Hall	0.38%	200016	6	0.269031			768.52	3.00	111,211,040	2,700	300,074	2,306	-	302,380
Farmland	Ordinary	0.01%	200003	5	0.149769			768.52	-	4,936,000	-	7,393	-	-	7,393
SUBTOTAL		100.00%		69,900					42,709	39,900,113,711	9,711,272,493	47,731,131	32,822,509	-	80,553,640

[^] It is noted that scenario 2 is based on:

- Only the Ordinary Rates (approximately \$80 million) is harmonised across both Botany & Rockdale
- Setting the minimum rate across all rating categories and sub-categories at an amount equivalent to the current former Rockdale City Council minimum rate of \$768.52 (plus the IPART rate pegging limit to be determined for the 2021/22 financial year).
- The existing Rockdale Special Rates (approximately \$13 million) (Infrastructure Levy & Community Safety Levy) continues to only be levied on former Rockdale ratepayers.

Council Meeting

9/09/2020

Item No	8.7
Subject	Statutory Financial Report - July 2020
Report by	Violeta Stojkovski, Treasury Accountant
File	F09/605.002

Summary

This report is provided in accordance with the Local Government (General) Regulations, 2005, Division 5, paragraph 212 and s625 of the Local Government Act, 1993.

The necessary certificate by the Responsible Accounting Officer is included in this report and the Statutory Financial Reports are presented as follows:

- Investment Performance against Benchmark
- Statement of Bank Balances
- Schedule of Investments

As at 31 July 2020, Bayside Council had \$425m in cash and investments with an adjusted portfolio return on investments of 1.29%. Our income and expenditure cash-flow movements for the period primarily comprised the following:

- Income from operating activities totalled \$10.2m from rates, grants, fines, childcare subsidies and proceeds from sale of property.
- Expenses from operating activities totalled \$18.9m for payments for employee costs, utilities, waste, contract and infrastructure work.

Cash and Investment Reserve Balances as at 31 July 2020 Amounts to \$425 million:

Council's cash and investments balance of \$425 million comprises externally restricted funds of \$351m and internally restricted and unrestricted funds of \$74m.

Officer Recommendation

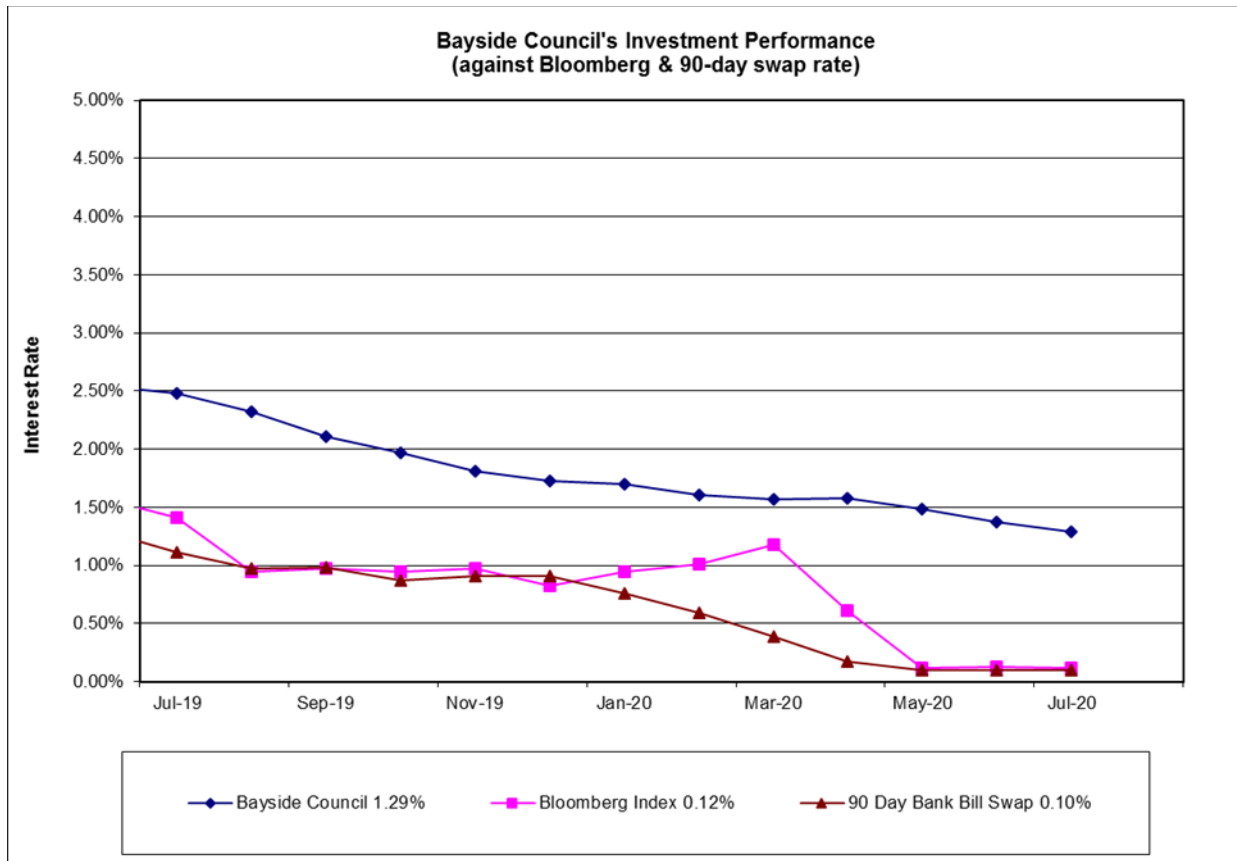
That the Statutory Financial Report by the Responsible Accounting Officer be received and noted.

Background

The following table shows the performance of Council's investments since July 2019. The Bloomberg (former UBS) Index is used for comparison as this is a generally accepted industry benchmark used by Australian businesses. The 90-day Bank Bill Swap Rate is the worldwide rate that is reviewed by the financial markets every 90 days. This rate underpins

the majority of investments which makes it a meaningful comparison for measuring investment performance.

For the current period, Council outperformed the market by **117** basis points. As demonstrated by the investment performance graph, investment returns continue to decline due to the challenging economic conditions but remain consistently above the industry benchmark and 90-day Bank Bill Swap Rate.



Statement of Bank Balances

The table below shows details of movements in Council's cash at bank for July 2020.

STATEMENT OF BANK BALANCES AS AT 31 July 2020		
	GENERAL FUND	
Cash at Bank (Overdraft) as per Bank Statement as at: 30/06/2020		\$1,134,683
Add:		
Income from Operating Activities for the Period		
- Rates and other receipts*	\$1,821,065	
- Sundry Debtor Deposits	\$769,212	
- DA Fees, FCDs & Application & Construction Fees	\$285,609	
- Interest	\$303,318	
- Parking and Other Infringements	\$391,118	
- Rents, Leases, Booking Fees, Certificates & Licences	\$203,003	
- Legal Recovery	\$467,000	
- Sale of Property	\$3,499,002	
- Grants	\$808,791	
- Sale of Assets	\$59,582	
- GST Recoverable from ATO	\$1,085,056	
- Childcare Income & Subsidies	\$336,001	
- Golf, Mutch Park & Library Income	\$34,193	
- S.94 & Planning Contributions	\$162,183	
Total Income from Operating Activities for the Period	\$10,225,133	
Less:		
Expenses from Operating Activities for the Period		
Accounts Paid for Period (includes cheques & refunds)	-\$12,867,313	
Direct Payroll	-\$6,025,868	
Presented Cheques	-\$19,242	
Bank Charges (including Agency Fees)	-\$20,185	
Total Expenses from Operating Activities for the Period	-\$18,932,608	
Total Net Movement from Operating Activities:		-\$8,707,475
Investment Activities for the Period		
- Investments redeemed	\$20,000,000	
- Transfer from Short-Term Money Market	\$10,600,000	
- Transfer to Short-Term Money Market	-\$17,780,000	
- New Investments	-\$5,000,000	
Net Investment Flows for the Period	\$7,820,000	
Funding Activities for the Period		
Loan Repayments	\$0	
Net Funding Flows for the Period	\$0	
Total Net Movement from Investment & Funding Activities:		\$7,820,000
Cash at Bank (Overdraft) as per Bank Statement as at: 31/07/2020		\$247,208
Bank overdraft limit for operating account is \$350,000.		
* other receipts include Australia Post & Bank Tape		

Schedule of Investments

Bayside Council currently holds \$425m in investments and cash at call. In accordance with current accounting standards, investments are recorded at Fair Value (market value).

SCHEDULE OF INVESTMENTS HELD ON BEHALF OF BAYSIDE COUNCIL AS AT: 31/07/2020								
	Credit Rating	Purchase Price	Purchase Date	Maturity Date	Term Days	Prop %	Interest Rate	Market Value
Term Deposits								
AMP Bank	A2	\$5,000,000	20/05/2020	18/11/2020	182	1.32%	1.65%	\$5,000,000
AMP Bank	A2	\$2,000,000	10/06/2020	09/12/2020	182	0.53%	1.55%	\$2,000,000
AMP Bank	A2	\$3,000,000	18/06/2020	13/01/2021	209	0.79%	1.55%	\$3,000,000
						<u>2.64%</u>		
Illawarra Mutual Building Society	A2	\$5,000,000	5/02/2020	12/08/2020	189	1.32%	1.55%	\$5,000,000
Illawarra Mutual Building Society	A2	\$5,000,000	19/02/2020	19/08/2020	182	1.32%	1.50%	\$5,000,000
Illawarra Mutual Building Society	A2	\$5,000,000	18/03/2020	16/09/2020	182	1.32%	1.40%	\$5,000,000
Illawarra Mutual Building Society	A2	\$5,000,000	20/05/2020	19/08/2020	91	1.31%	0.90%	\$5,000,000
Illawarra Mutual Building Society	A2	\$5,000,000	3/06/2020	04/11/2020	154	1.32%	0.90%	\$5,000,000
Illawarra Mutual Building Society	A2	\$5,000,000	10/06/2020	11/11/2020	182	1.32%	0.85%	\$10,000,000
Illawarra Mutual Building Society	A2	\$5,000,000	15/07/2020	18/11/2020	126	1.32%	0.70%	\$5,000,000
Illawarra Mutual Building Society	A2	\$5,000,000	29/07/2020	27/01/2021	182	1.32%	0.70%	\$5,000,000
						<u>10.55%</u>		
ME Bank	A2	\$5,000,000	23/10/2019	12/08/2020	294	1.32%	1.55%	\$5,000,000
ME Bank	A2	\$10,000,000	04/12/2019	02/09/2020	273	2.64%	1.55%	\$8,000,000
ME Bank	A2	\$8,000,000	11/12/2019	09/09/2020	273	2.10%	1.55%	\$5,000,000
ME Bank	A2	\$5,000,000	15/01/2020	14/10/2020	273	1.32%	1.55%	\$10,000,000
ME Bank	A2	\$10,000,000	22/01/2020	07/10/2020	259	2.64%	1.55%	\$5,000,000
ME Bank	A2	\$5,000,000	19/02/2020	16/09/2020	210	1.32%	1.55%	\$10,000,000
ME Bank	A2	\$10,000,000	26/02/2020	26/08/2020	182	2.64%	1.55%	\$10,000,000
ME Bank	A2	\$5,000,000	25/03/2020	23/09/2020	182	1.32%	1.77%	\$5,000,000
ME Bank	A2	\$5,000,000	25/03/2020	23/09/2020	182	1.32%	1.77%	\$5,000,000
ME Bank	A2	\$5,000,000	29/04/2020	29/10/2020	183	1.32%	1.45%	\$5,000,000
ME Bank	A2	\$5,000,000	15/07/2020	14/04/2021	273	1.32%	0.65%	\$5,000,000
						<u>19.26%</u>		
Westpac	AA-	\$5,000,000	09/08/2019	06/08/2020	363	1.32%	1.61%	\$5,000,000
Westpac	AA-	\$5,000,000	29/08/2019	27/08/2020	364	1.32%	1.57%	\$5,000,000
Westpac	AA-	\$5,000,000	11/09/2019	09/09/2020	364	1.32%	1.70%	\$5,000,000
Westpac	AA-	\$5,000,000	18/09/2019	16/09/2020	364	1.32%	1.70%	\$5,000,000
Westpac	AA-	\$5,000,000	06/11/2019	04/11/2020	364	1.32%	1.58%	\$5,000,000
Westpac	AA-	\$5,000,000	28/11/2019	02/12/2020	370	1.32%	1.43%	\$5,000,000
Westpac	AA-	\$5,000,000	04/12/2019	02/12/2020	364	1.32%	1.40%	\$5,000,000
Westpac	AA-	\$5,000,000	04/03/2020	03/03/2021	364	1.32%	1.15%	\$5,000,000
Westpac	AA-	\$10,000,000	11/03/2020	10/03/2021	364	2.64%	1.24%	\$10,000,000
Westpac	AA-	\$10,000,000	11/03/2020	10/03/2021	364	2.64%	1.24%	\$10,000,000
Westpac	AA-	\$5,000,000	25/03/2020	24/03/2021	364	1.31%	1.25%	\$5,000,000
Westpac	AA-	\$10,000,000	25/03/2020	24/03/2021	364	2.64%	1.25%	\$10,000,000
Westpac	AA-	\$10,000,000	03/06/2020	03/06/2021	365	2.64%	0.94%	\$5,000,000
Westpac	AA-	\$5,000,000	04/06/2020	03/06/2021	364	1.31%	0.94%	\$5,000,000
Westpac	AA-	\$5,000,000	10/06/2020	09/06/2021	364	1.32%	0.95%	\$10,000,000
Westpac	AA-	\$5,000,000	01/07/2020	01/07/2021	365	1.32%	0.90%	\$5,000,000
						<u>26.38%</u>		
Bendigo Adelaide Bank	BBB	\$5,000,000	15/04/2020	12/08/2020	119	1.32%	1.35%	\$5,000,000
Bendigo Adelaide Bank	BBB	\$5,000,000	17/06/2020	16/06/2021	364	1.32%	0.75%	\$5,000,000
						<u>2.64%</u>		
National Australia Bank	A1	\$5,000,000	15/04/2020	12/08/2020	119	1.32%	1.08%	\$5,000,000
National Australia Bank	A1	\$10,000,000	29/04/2020	30/09/2020	154	2.64%	0.98%	\$5,000,000
National Australia Bank	A1	\$5,000,000	20/05/2020	21/10/2020	154	1.32%	0.91%	\$5,000,000
National Australia Bank	A1	\$5,000,000	27/05/2020	24/02/2021	273	1.32%	0.95%	\$10,000,000
National Australia Bank	A1	\$5,000,000	27/05/2020	16/12/2020	203	1.32%	0.92%	\$5,000,000
National Australia Bank	A1	\$5,000,000	03/06/2020	31/03/2021	301	1.32%	0.94%	\$10,000,000
National Australia Bank	A1	\$10,000,000	08/07/2020	07/07/2021	364	2.64%	0.90%	\$10,000,000
National Australia Bank	A1	\$5,000,000	08/07/2020	20/01/2021	196	1.31%	0.80%	\$5,000,000
						<u>13.19%</u>		

Schedule of Investments cont'd								
ING Direct	A	\$5,000,000	15/01/2020	13/01/2021	364	1.32%	1.65%	\$5,000,000
ING Direct	A	\$5,000,000	22/01/2020	20/01/2021	364	1.32%	1.65%	\$5,000,000
ING Direct	A	\$5,000,000	05/02/2020	03/02/2021	364	1.32%	1.65%	\$5,000,000
ING Direct	A	\$5,000,000	26/02/2020	24/02/2021	364	1.32%	1.60%	\$5,000,000
ING Direct	A	\$10,000,000	18/03/2020	17/03/2021	364	2.63%	1.50%	\$10,000,000
ING Direct	A	\$5,000,000	01/04/2020	30/09/2020	182	1.32%	1.60%	\$5,000,000
ING Direct	A	\$5,000,000	24/06/2020	23/06/2021	364	1.32%	0.91%	\$5,000,000
						<u>10.55%</u>		
CBA	A1	\$10,000,000	11/03/2020	09/09/2020	182	2.64%	1.13%	\$10,000,000
CBA	A1	\$10,000,000	11/06/2020	08/03/2021	270	2.64%	0.76%	\$10,000,000
CBA	A1	\$10,000,000	19/06/2020	16/12/2020	180	2.64%	0.75%	\$10,000,000
CBA	A1	\$10,000,000	08/07/2020	13/01/2021	189	2.64%	0.78%	\$10,000,000
						<u>10.56%</u>		
Direct Investments (Floating Rate Notes)								
CBA- Bendigo & Adelaide FRN	BBB+	\$2,000,000	26/02/2016	18/08/2020	1635	0.53%	1.20%	\$2,005,780
NAB- Suncorp FRN	A+	\$2,000,000	12/04/2016	12/04/2021	1826	0.53%	1.56%	\$2,016,527
CBA- Bank of QLD FRN	BBB+	\$1,000,000	18/05/2016	18/05/2021	1826	0.25%	1.58%	\$1,012,260
CBA FRN	AA-	\$2,000,000	12/07/2016	12/07/2021	1826	0.54%	1.39%	\$2,021,520
CBA FRN	AA-	\$3,000,000	17/01/2017	17/01/2022	1826	0.79%	1.24%	\$3,041,550
CBA - Rabobank FRN	A+	\$2,000,000	24/02/2017	04/03/2021	1469	0.53%	1.60%	\$2,020,700
CBA- Rabobank FRN	A+	\$2,000,000	03/03/2017	03/03/2022	1826	0.53%	1.18%	\$2,026,420
CBA- AMP FRN	BBB+	\$2,000,000	06/10/2017	06/10/2020	1096	0.53%	1.00%	\$2,001,600
						<u>4.23%</u>		
FRN= Floating Rate Note								
Unlisted Community Bank Shares								
NRMA/IAG Shares	Unrated	\$7,552				0.00%		
Bendigo Bank	A2	\$5,000				0.00%		
Total Investments		\$379,012,552				100.00%		
Operating Accounts		\$247,208						
Cash Deposit Accounts		\$24,971,690						
AMP 31 Day Notice Account		\$20,868,072						
Total Investments and Cash		\$425,099,522						
Investment and Cash Flows for Bayside Council:								
		Jun-20	Jul-20	Total Net Movement				
Total Investments		\$394,012,552	\$379,012,552	-\$15,000,000				
Operating Accounts		\$1,134,683	\$247,208	-\$887,475				
Cash/Short Term Money Market		\$17,789,428	\$24,971,690	\$7,182,262				
AMP 31 Day Notice Account		\$20,838,954	\$20,868,072	\$29,118				
TOTAL Investments and Cash:		\$433,775,617	\$425,099,522	-\$8,676,095				
NOTE: In accordance with current accounting standards Council is required to obtain market values on its investments and hence the inclusion in the above table. It is important to note that Council does not hold any CDOs which have adversely affected many councils in NSW.								
I hereby certify in accordance with Clause 212 of the Local Government (General) Regulation 2005 that the above investments have been made in accordance with Section 625 of the Local Government Act 1993, and Council's investment policies.								
MICHAEL MAMO								
RESPONSIBLE ACCOUNTING OFFICER								

Investment Translation

The following investment information is provided as translation of what the types of investments are:

- * A Term Deposit is a short term deposit held at a financial institution for a fixed term and attracts interest at the prevailing market rate.
- * A Bank Bill is a short term investment issued by a bank representing its promise to pay a specific sum to the bearer on settlement. The amount payable to Council at maturity is the face value which represents the purchase price and interest earned.
- * A Floating Rate Note is a longer term investment issued by a financial institution with a variable interest rate. The adjustments to the interest rate are usually made every three months are tied to a certain money-market index such as the Bank Bill Swap Rate (BBSW).
- * A CDO (Collateralised Debt Obligation) is an investment backed by a diversified pool of one or more classes of debt. These investments are for longer terms and offer a higher rate of interest. Council does not invest in CDOs.
- * A Capital Guaranteed Note is a longer term investment issued by a financial institution with a fixed coupon that is paid contingent on the performance of the underlying investments, being equities, property bonds etc. In addition, this form of investment also can attract capital growth. The issuer of the note has provided a guarantee that the capital is guaranteed at maturity.
- * A Floating Term Deposit and Variable Rate Deposits are exactly the same as term deposits except they automatically roll over (reinvest) at the end of the 90-day period for up to 2 years.
- * Money Market Call Account refers to funds held at a financial institution and can be recalled by Council either same day or overnight.
- * Unlisted Community Bank Shares refer to bank shares not listed on the Australian Stock Exchange. The local community owns and operates the Bendigo Bank branch which assists the bank in providing banking infrastructure and community support.

Credit Ratings

- * AAA - Extremely strong capacity to meet financial commitments (highest rating).
- * AA - Very strong capacity to meet financial commitments.
- * A - Strong capacity to meet financial commitments, but somewhat more susceptible to adverse economic conditions and changes in circumstances.
- * BBB - Adequate capacity to meet financial commitments with adverse economic conditions or changing circumstances more likely to lead to a weakened capacity of the obligor to meet its financial commitments.
- * BB - Less vulnerable in the near term, but faces uncertainties and exposures to adverse business, financial and economic conditions.
- * B - More vulnerable to non-payment than obligations rated 'BB', but the obligor has the capacity to meet its financial commitment on the obligation.
- * CCC - Currently vulnerable, dependent upon favourable business, financial and economic conditions to meet its financial commitments.
- * CC - Currently highly vulnerable.
- * C - Highly likely to default.

Financial Implications

Not applicable	<input checked="" type="checkbox"/>
Included in existing approved budget	<input type="checkbox"/>
Additional funds required	<input type="checkbox"/>

Community Engagement

Not applicable

Attachments

Nil

Council Meeting

9/09/2020

Item No	8.8
Subject	Local Roads and Community Infrastructure Grant
Report by	Debbie Fransen, Coordinator Asset Planning
File	F20/608

Summary

The Minister for Infrastructure, Transport and Regional Development, The Hon. Michael McCormack MP has provided advice to Bayside Council that an allocation of \$737,406 (excl GST) for the **Local Roads and Community Infrastructure Program** (LRCI) has been granted to assist a community-led recovery from COVID-19 by supporting local jobs, firms and procurement.

Bayside Council has accepted the grant and must now nominate projects to be funded by the LRCI program by providing the necessary information to the Department of Infrastructure, Transport, Regional Development and Communications.

The construction expenditure must be complete prior to 30 June 2021.

Officer Recommendation

That project nominations for the Botany Town Hall painting and Footpath Renewals projects be submitted for approval of the Department of Infrastructure, Transport, Regional Development and Communications for the Local Road and Community Infrastructure Program.

Background

In May 2020 a Local Road and Community Infrastructure Program (LRCI program) was announced. The grant program provides an opportunity for Council to fund works not previously budgeted for in 2020/21 in order to stimulate the economy.

Two projects that provide community benefit; assist with funding maintenance and renewal of assets; that can be completed within the financial year; and, will generate employment are recommended. The work will be completed by contractors from the local or adjacent LGAs.

The projects are painting Botany Town Hall and priority footpath renewals.

Painting and Minor Works Botany Town Hall

In the last 12 months Council has completed significant improvements to the Botany Town Hall. The roof was replaced and the senior citizens building demolished in 2019/20 and access improvements including a lift are currently underway and will be completed in 2021. The condition of the exterior paint is poor and there is evidence of the former roof leaks in the interior. There will still be significant renewal works required to the building however it is

suggested these are left until a better understanding of ongoing usage is determined. The painting and minor works will provide in a building that looks attractive, instils a sense of pride in the community, is safer and will make the site more appealing to potential users. The works consists of:

- \$150,000 be allocated to painting of the Botany Town Hall all external walls and internal where required.
- \$100,000 to replace all fluorescent lighting with LEDs, 3 distribution boards to be updated including circuit breakers to meet current safety standards, new hardwood flooring to the stage area and sealing existing timber flooring.

Priority Footpath Renewals

In late 2019 a full footpath condition audit was completed which identified a significant backlog of footpath renewals. The cost of these works have been estimated at \$2 million. In 2020/21 there is \$356,000 allocated to footpath renewals with funding from the Infrastructure Levy and General Revenue (to support assets in former Botany LGA). Additional funding will increase the rate that the footpaths in poor condition are replaced and decrease the risk of trips.

A list of footpath renewals with an average condition of 4 to 4.5 is attached. This is a list of full footpath segments between roads. A condition rating is conducted on subintervals of up to 20m length. These ratings are averaged over the full segment resulting in an average condition rating.

These projects can be completed by contractors in a relatively short period of time without the need for design or other preliminary works. If works extend beyond the approved period funding may be withheld leaving Council to fund the works.

Financial Implications

Not applicable ☐

Included in existing approved budget ☒ Budget estimate for Botany Town Hall painting and minor works is \$250,000 plus \$50,000 contingency. The remainder of the \$737,406 grant will fund footpath renewals based on priority list attached to this report.

Additional funds required ☐

Community Engagement

Not Applicable

Attachments

Footpath Renewal Priority List [↓](#)

Street Name	From Street	To Street	Side	Average Condition rating	Length	Indicative Cost
Hatfield Street	De (off King)	De (off High)	R	4.5	29	\$ 5,981
Wentworth Avenue	Johnson	Hardie Ln	R	4.5	43	\$ 8,869
Henderson Street	Abutment of Bridge over r	Cul-de-sac East	R	4.5	27	\$ 5,822
John Street	Wazir Street	Gipps St	R	4.5	44	\$ 9,488
Botany Road	Tramway	Roife	R	4.3	120	\$ 43,725
McBurney Avenue	McBurney Avenue	McBurney Lane	R	4.3	47	\$ 9,694
Bexley Road	Lloyd	Chamberlain	R	4.2	93	\$ 20,053
Clevedon Street	Pemberton	Tenterden	L	4.2	113	\$ 23,306
Pitt Street	Gibbes Street	Cameron Street	L	4.2	80	\$ 23,000
Roach Street	Mount St	Knight St	L	4.2	82	\$ 17,681
Villiers Street	Oswell Street	Lydham Ave	L	4.2	102	\$ 26,393
Bexley Road	Bus stop	Br Ov Bardwell Ck(ab	R	4	24	\$ 5,175
Bexley Road	Reginal	Lloyd	R	4	53	\$ 11,428
Bexley Road	Br Ov Bardwell Ck(ab1) B	Barnsbury Grove	R	4	19	\$ 4,097
Chuter Avenue	Sandringham Street	Alice Street	R	4	15	\$ 3,234
Chuter Avenue	Ramsgate Road (mr 194)	Emmaline Street	R	4	23	\$ 5,951
Clareville Avenue	Dickin	Sononi	R	4	83	\$ 17,897
Crawford Road	O'Neil Ln	O'Neil St	R	4	39	\$ 8,409
Croydon Road	Stoney Creek Road	Moore Street	L	4	19	\$ 4,097
Dowling Street	Wentworth Street	No 40	R	4	60	\$ 12,938
Dowling Street	Wazir Street	Hirst Street	R	4	45	\$ 9,703
Florence Street	Alfred Street	Chuter Avenue	L	4	13	\$ 2,803
General Holmes Drive	Grand Pd	Hensen	R	4	155	\$ 33,422
John Street	Nayla Pl	Bardwell Road	L	4	40	\$ 8,625
O'Connell Street	Colson Cres	Driveway into AS Tan	R	4	24	\$ 5,175
Stoney Creek Road	Coveney St	Oliver St	R	4	92	\$ 19,838
Stoney Creek Road	Kingsgrove Road	Croydon Road	L	4	49	\$ 14,088
Tantallon Avenue	Segenhoe Street	Bellevue Street	L	4	35	\$ 7,547
The Grand Parade	Barton Street	Burlington	L	4	108	\$ 23,288
The Strand	Hayburn Avenue	Cul-de-sac	L	4	77	\$ 16,603
Cameron Street	Pitt St	Cul-de-sac	L	4	80	\$ 17,250
Wolli Creek Road	Gardiner Ave	Judd St	L	4	24	\$ 5,175
Valda Street	Ellerslie Road	Cul-de-sac	L	4	42	\$ 9,056
Avenal Street	Bellevue Ln	West Botany Street	R	4	49	\$ 10,566
Total						\$ 450,375

Council Meeting

9/09/2020

Item No	8.9
Subject	Bayside Housing Strategy Public Exhibition
Report by	Alexandra Vandine, Coordinator Policy and Strategy Clare Harley, Manager Strategic Planning
File	SF18/375

Summary

The NSW Department of Planning Industry and Environment requires all Councils in NSW to prepare a Housing Strategy which identifies how the housing targets identified in the relevant District will be met. The Strategy is required to set the future vision for housing in the local government area and identify actions to make housing more affordable, diverse and matched to the needs of the local community.

Bayside Council is within the Eastern City. The Eastern City District Plan identifies Bayside's housing target for the period 2016-2021 as 10,150 dwellings. Council is also required to identify how it will make provision for the 6-10 year target as well as a 20 year target.

In order to meet NSW Department of Planning, Industry and Environment grant funding requirements the Bayside Housing Strategy must be placed on public exhibition prior to 30 September 2020. A post exhibition report outlining feedback received from the community and stakeholders will be provided to Council for consideration prior to adoption of the final strategy.

Delegation to the General Manager to place the draft Bayside Housing Strategy is sought to avoid potential conflicts of interest arising from ownership of properties or association with properties owners that may be impacted by future changes to planning controls as a result of Council adoption of the Housing Strategy.

Officer Recommendation

That Council delegate authority to the General Manager to place the draft Bayside Housing Strategy on public exhibition before 30 September 2020, for a period of 28 days.

Background

The NSW Department of Planning, Industry and Environment requires all Councils to prepare and adopt a number of strategic planning documents which will inform how housing will be delivered in the next 20 years. The key documents are listed in Figure 1: Strategic framework for housing delivery 2016-2036



Figure 1: Strategic framework for housing delivery 2016-2036

All Councils in the Eastern District (Burwood, Bayside, Canada Bay, Inner West, Randwick, Strathfield, Sydney, Waverley and Woollahra) need to accommodate new dwellings. To meet future demand these nine councils are collectively required to deliver 157,500 new dwellings by 2036.

While Councils are responsible for creating capacity in the planning framework to enable housing supply the role of local government in housing policy extends beyond blunt supply. Bayside Council is able to influence the type, location and supply of housing in the local government area using a number of mechanisms including:

- Planning for the location, quantity, type of housing through land use zoning in Council's Local Environmental Plan. This affects housing supply and choice.
- Establishing development controls and standards in the Development Control Plan and Local Environmental Plan
- Aligning Bayside land use planning with state policies, Regional and District Plans.
- Regulating local development and building including the assessment of development applications
- Local infrastructure provision which affects accessibility, amenity and liveability for housing
- Partnerships with public and private land owners and developers that may achieve public benefit relating to housing supply (including the provision of social and affordable housing)

Structure of the Draft Housing Strategy

The Draft Bayside Housing Strategy identifies:

- Households in Bayside by dwelling types

- Population projections
- Housing demand (type, number)
- Housing targets
- Areas with potential for future growth
- Future actions

The Bayside local government area is subject to a number of land use limitations which impact where and how many new dwellings can be located. The limitations include aircraft noise, the Dangerous Goods Route, flood affectation, steep topography, and large scale infrastructure such as Sydney Airport, Port Botany and key pipelines.

Recent Housing Growth

Almost all new dwellings built in Bayside in the last ten years are apartments (80%) and most of those apartments (63%) had two bedrooms. (Refer Figure 2: Recent housing growth by type)

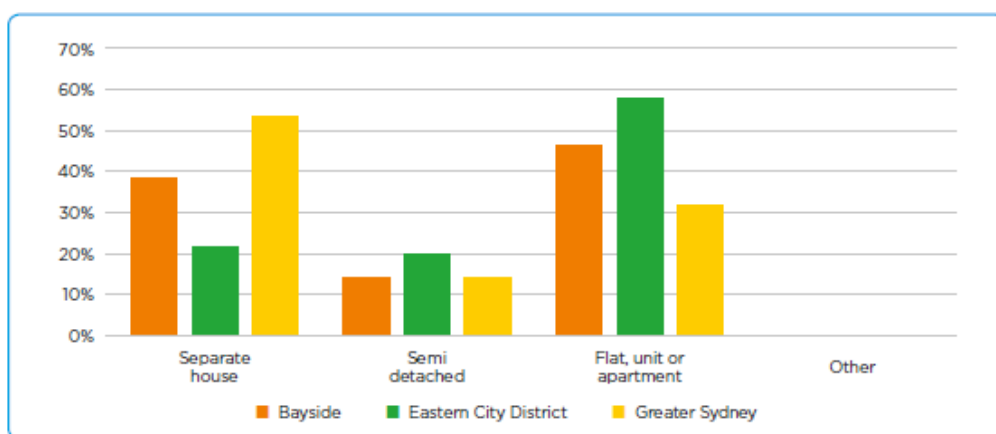


Figure 2: Recent housing growth by type

Much of that development occurred in Wolli Creek, Mascot and Botany with some development around Rockdale and Brighton Le Sands (refer Figure 3: Location of housing growth).

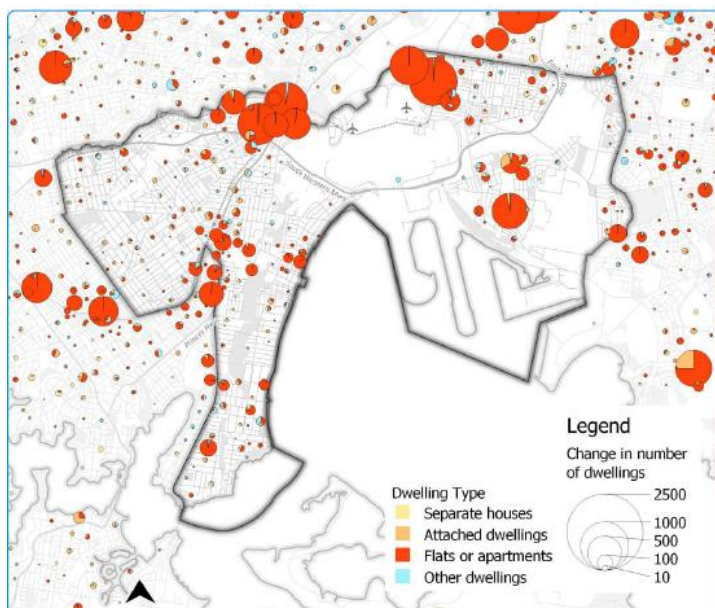


Figure 3: Location of housing growth

The rate of development in Bayside has outpaced the Eastern City District and Greater Sydney. Between 2011 and 2016 the number of dwellings in Bayside grew by 14% compared with the rest of the Eastern City District which grew by 10%.

Housing Demand

It is anticipated that demand for housing will be highest from couples with children and couples. The projected growth of different household types shapes the demand for different dwelling forms. Historically couples with children have preferred to live in detached dwellings. However, given that Bayside does not have any greenfield subdivisions to meet this demand is most likely to be met by increasing the availability of medium-density dwellings. The Housing Strategy provides information about the adjusted demand scenario taking into account the type of housing that we are forecast to require.

Mechanisms to Deliver Housing

The Bayside Housing Strategy identifies a number of mechanisms to deliver new housing in appropriate quantity, numbers and location:

- Planning for housing supply and delivery targets of 10,150 dwellings between 2016 and 2021, 7720 additional dwellings between 2021-2026 and 8,151 between 2026-2036
- Planning for the location of new housing by undertaking further investigations in a number of areas within the local government area
- Planning for diversity of housing types
- Promoting housing affordability
- Encouraging delivery of infrastructure through advocacy and partnerships
- Encouraging good design

The background Study which has informed the draft Bayside Housing Strategy is included as Appendix A to the Strategy. Both documents will be publicly available during the exhibition period.

Financial Implications

Not applicable	<input checked="" type="checkbox"/>
Included in existing approved budget	<input type="checkbox"/>
Additional funds required	<input type="checkbox"/>

Community Engagement

It is proposed that the Draft Housing Strategy be placed on public exhibition for a period of 28 days, in accordance with the Bayside Community Participation Plan. Council's Have Your Say website will be used to receive feedback and a dedicated email address and phone number have been nominated to provide the community with ways to seek information about the Strategy.

To ensure probity and for the avoidance of potential conflicts of interest, the draft Bayside Housing Strategy is not attached.

Attachments

Nil

Council Meeting

9/09/2020

Item No	8.10
Subject	Draft Cahill Park Plan of Management
Report by	Rachael Cahill, Property Portfolio Manager
File	SF20/586

Summary

The *Crown Land (Management) Act 2016* requires Council (as a Crown Land Manager) to establish new (or amend existing) plans of management for Crown Land under its management. This requirement is set to be addressed via a consolidated Crown Land Plan of Management which is to be the subject of a forthcoming report to be submitted to Council.

Council are currently in the latter stages for the delivery of the Cahill Park Café. Having a new plan of management is a pre-requisite to allow Council to grant a lease (post tender) over the new Café.

This report tables the draft Cahill Park Plan of Management and seeks endorsement for the draft plan of management to be placed on public exhibition, once concurrence is secured from the NSW Government Department of Industry - Crown Lands.

Further this report seeks to commence the process to reclassify land associated with Cahill Park from operational to community.

Officer Recommendation

- 1 That Council refer the draft Cahill Park Plan of Management annexed to this report to the NSW Government Department of Industry - Crown Lands to seek land owners consent to place the draft plan of management on public exhibition.
 - 2 That upon securing landowners consent from NSW Government Department of Industry - Crown Lands, Council endorses the draft Cahill Park Plan of Management being placed on public exhibition.
 - 3 That pursuant to Clause 34 of the Local Government Act 1993 give public notice of a proposal to re-classify Lot 1 in DP 843271, Lot 1 in DP 822279 and Lot 49 4301 to a community land classification.
-

Background

The *Crown Land (Management) Act 2016* (**the CL Act**) commenced on 1 July 2018 and consolidated eight pieces of legislation into one Act. The Act introduced reforms that included provisions that requires a Council (as a Crown Land Manager) to manage all crown reserves in the same manner as community land, as defined by the *Local Government Act 1993* (**the LG Act**).

The LG Act holds a requirement for a Plan of Management to be established over community land and this requirement is mirrored within the CL Act. Section 3.23 of the CL Act requires Council to either amend an existing or establish a new plan of management over Crown Land where it is a Crown Land Manager, by 30 June 2021.

Council is underway with meeting its requirement to establish new plans of management for Crown Land and the key gateway of considering initial land categorises having been addressed by Council at their meeting of 11 March 2020. The next plan of management gateway is for Council to consider the draft Consolidated Plan of Management.

In the period between the commencement of the CL Act and the adoption of new compliant plan of management, limitations exist with new lease dealings. Specifically, where no agreement was in place upon the commencement of the CL Act only temporary agreements for 12 months (for certain uses) are able to be granted.

Council is in the latter stages of the construction phase of the new Cahill Park Café (circa \$2M). The anticipated timing gap between the completion of the café and the likely adoption date of a consolidated Crown Land Plan of Management, supports advancing a standalone Plan of Management for Cahill Park.

Existing Plan of Management & Proposed Plan of Management

Cahill Park is addressed within the existing Bayside Council Plan of Management for Community Land and Public Open Space 2016.

The draft Cahill Park Plan of Management is tabled as Annexure 1.

It is proposed that if the draft Cahill Park Plan of Management were to be adopted, concurrently the existing Bayside Council Plan of Management for Community Land and Public Open Space 2016 would be amended to exclude reference to Cahill Park.

Key Aspects of the Cahill Park Plan of Management

The Plan of Management for Cahill Park incorporates both Crown Land and Community Land owned by Bayside Council. A standalone plan contains a higher level of detail than that contained within a consolidated plan of management. To this end, the draft Cahill Park Plan of Management addresses:

- The three land categories within the reserve (Park, Sportsground and Natural Area) and the core objectives relating to each of those uses;
- The endorsed masterplan;
- Land and asset condition;
- Leases and Licences within the reserves, both current and the principles for the grant of future agreements;
- Development and use.

Land Parcels Re-classification to Community Land

A prior Local Environmental Plan identified land that was to be acquired by Council for future open space (12-18 Gertrude Street, Wolli Creek) to extend Cahill Park. At the time that Council acquired the additional open space the land contained existing commercial premises. Post-acquisition these commercial premises continued to remain leased and consequently the classification applied to the land was operational.

Around 2009 the buildings were demolished and the land reverted to open space. The draft Cahill Park Plan of Management addresses the subject land (now known as Lot 1 in DP 843271, Lot 1 in DP 822279 and Lot 49 4301) and to this end it is timely that Council establishes a resolution (in accordance with s33 of the LG Act) to re-classify the land from operational to community, consistent with the classification of the adjoining lots.

Clause 34 of the Local Government Act requires that public notice be given of classification or reclassification by Council resolution. Public notice is required, with no less than 28 days for submissions in relation to a proposed resolution to reclassify public land.

Native Title Advice

Crown Land Managers must ensure that Plans of Management are consistent with the Native Title Act. To this end, legal advice was sought from on the draft Cahill Park Plan of Management and its compliance with the provisions of the Native Title Act. In summary, the advice states: *we confirm that the PoM complies with “applicable provisions of the native title legislation” within the meaning of s8.7 of the CLM Act.*

Next Steps

Upon a resolution of Council, the next steps will be:

- Refer the draft Cahill Park Plan of Management to the NSW Government Department of Industry - Crown Lands to obtain land owners consent to allow public exhibition of the draft plan of management.
- Place the draft Cahill Park Plan of Management on exhibition and undertake public consultation.
- Report the outcome of the public consultation and re-table the draft Cahill Park Plan of Management at a subsequent Council meeting.

Ancillary Matters

It is proposed that concurrent to the forthcoming exhibition of the draft Cahill Park Plan of Management that the public tender for a lease of the new Cahill Park Café also commence. It is must be noted that a lease could not be granted until the plan of management process is finalised.

Financial Implications

Not applicable	<input checked="" type="checkbox"/>
Included in existing approved budget	<input type="checkbox"/>

Additional funds required

☐

Community Engagement

Public consultation is required for the draft POM, pursuant to Section 38 of the Local Government Act 1993.

Attachments

Cahill Park Plan of Management - Draft [↓](#)



Cahill Park Plan of Management



Document Issue Authorisation
Cahill Park Plan of Management

REV	DATE	PURPOSE OF ISSUE	PREPARED BY
1	9 March 2020	Preliminary Draft	R. Cahill
2	4 June 2020	Preliminary Draft	R. Cahill
3	1 Sept 2020	Preliminary Draft	R.Cahill



Telephone Interpreter Services - 131 450

Τηλεφωνικές Υπηρεσίες Διερμηνέων بخدمة الترجمة الهاتفية 電話傳譯服務處 Служба за преведување по телефон

Contents

1 Introduction			
1.1 What is a Plan of Management?	4		
1.2 Cahill Park Plan of Management	4		
2 Land Description and Categories			
2.1 Land included in this Plan of Management	5		
2.2 Categorisation	5		
2.3 Objectives of Community Land Categorised as Park, Sportsground and Natural Area (Watercourse)	7		
3 Legislative Framework and Review of this Plan			
3.1 Local Government Act 1993	8		
3.2 Crown Land (Management) Act 2016	8		
3.3 Rockdale Local Environmental Plan 2011 (LEP)	9		
3.4 Biodiversity Conservation Act (NSW) 2016	10		
3.5 Other Relevant Legislative Instruments and Policies	11		
3.6 Review of this Plan	11		
4 Site Description			
4.1 Location and Context	13		
4.2 Area at a Glance	13		
4.3 Condition of the Land	14		
4.4 Existing Structures at Cahill Park	15		
5 Development and Use			
5.1 Permitted and Future Use	16		
6 Leases, Licences and other Estates			
6.1 What is a Lease, Licence and other Estate?	18		
6.2 Granting a Lease or Licence	18		
7 Performance Targets and Assessment			
7.1 Objectives, Achievements and Performance	20		
8 Community Consultation			
8.1 Methods of Community Consultation	23		
9 Appendices			
Appendix A – Area Overview	24		
Appendix B – Zoning	25		
Appendix C – Easement	26		
Appendix D – Flood Planning Map	27		
Appendix E – Acid Sulphate Soils Map	28		
Appendix F – Cahill Park Café Plan	29		

1 Introduction

1.1 What is a Plan of Management?

The *Local Government Act 1993* (LG Act) requires the Council to prepare a Plan of Management for all land classified as 'community' land under the LG Act.

A Plan of Management (PoM) is a useful tool to assist the Council in managing land which is written by Council in conjunction with community consultation. A PoM explains the land, how the Council manages the land and any plans for future development or use.

Community land includes a large variety of properties and can range from large reserves to small recreation parks. Community land is an important aspect of community life within Bayside.

The LG Act requires that all Community land is assigned a category (Natural Area, Park, Sportsground, area of cultural significance, or general community use).

A PoM may be for multiple reserves or for a single parcel of community land if deemed significant.

1.2 Cahill Park Plan of Management

The *Local Government Act 1993* (LG Act) and *Crown Land (Management) Act 2016* (CLM Act) require the council to prepare a PoM for all community land and crown reserves where Council is appointed manager. The land is to be managed in accordance with the adopted PoM and in accordance with the purpose of the Crown Reserve where applicable.

This Cahill Park PoM comprises of Crown Reserve (R70794) with Bayside Council appointed Reserve Trust Manager and Community Land being Lot 50-52 DP 1223957.

The purpose of this PoM is to:

- ▶ Provide clarity on the management, future development and ongoing use and management of community land.
- ▶ To ensure compliance with the *Local Government Act 1993* and the *Crown Land (Management) Act 2016*.
- ▶ Contribute towards Bayside Council's strategic plans for community land.

This PoM supersedes the references relating to Cahill Park and Lots noted in table 2.1 of this plan in the Bayside Council Plan of Management for Community Land and Public Open Space 2016.

2 Land Description and Categories

2.1 Land included in this Plan of Management

This PoM covers all land located within Cahill Park located at 2 Princes Highway, Wolli Creek NSW 2205 as described in table 2.1 below:

Table 2.1 – Lot and Deposited Plans and Ownership

Lots	Deposited Plan	Owner
49, 50, 51, 52, 53, 54	DP4301	Bayside Council
PT 36, 37, 38, 39, 40, 41, 42, 43, 44	DP4464	Bayside Council
Lot C	DP434569	Bayside Council
1	DP822279	Bayside Council
1	DP843271	Bayside Council
50, 51, 52	DP1223957	The State of New South Wales (Crown Reserve #70794)

2.2 Categorisation

The *Local Government Act 1993* requires that all land classified as 'Community Land' is assigned a category which best suits the use of the land. The *Crown Land (Management) Act 2016* requires that all Crown Land with Council Appointed Trust Managers must also be categorised and managed in accordance with the *Local Government Act 1993*. Land can have multiple categories to align with the use of each section of land.

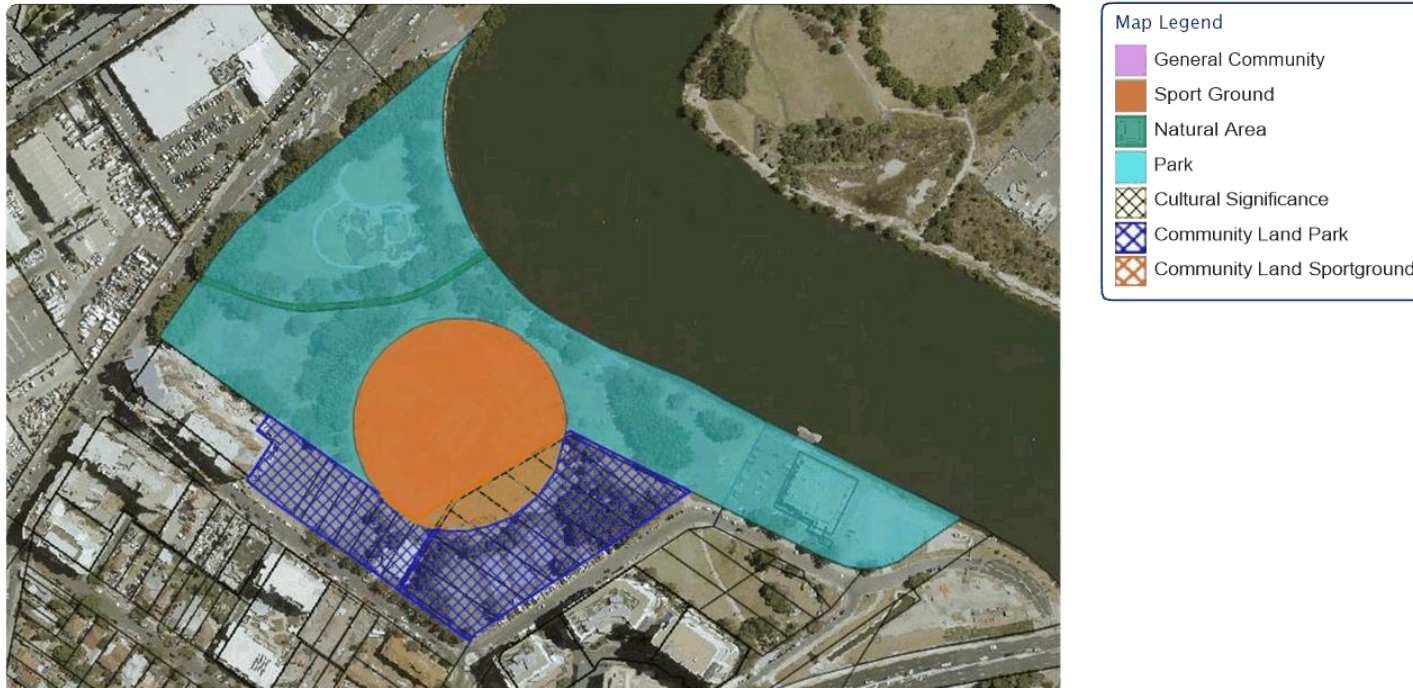
Section 36(1) of the *Local Government Act 1996* outlines the categories which can be applied to community land, these are:

- ▶ Natural Area (further categorised as wetland, watercourse, bushland, foreshore or escarpment)
- ▶ Park
- ▶ Sportsground
- ▶ Area of Cultural Significance
- ▶ General Community Use.

Figure 1 outlines the categories applying to Cahill Park which are:

- ▶ Park
- ▶ Sportsground
- ▶ Natural Area (Watercourse).

Figure 1 – Cahill Park Categories



2.3 Objectives of Community Land Categorised as Park, Sportsground and Natural Area (Watercourse)

The guidelines for all community land categories are set out in the *Local Government (General) Regulation 2005*. Table 2.2 sets out the guidelines and the objectives in the *Local Government Act 1993* these objectives guide how Council must manage all Community and Crown Land.

Table 2.2 – Guidelines and Objectives for Cahill Park

Category Applied	Guideline	Objective
Park	Land should be categorised as park under section 36 (4) of the Local Government Act 1993 if the land is, or is proposed to be, improved by landscaping, gardens, or the provision of non-sporting equipment and facilities, for use mainly for passive or active recreational, social, educational and cultural pursuits that do not unduly intrude on the peaceful enjoyment of the land by others. ¹	The core objectives for management of community land categorised as park are: (a) To encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities; and (b) To provide for passive recreational activities or pastimes and for the casual playing of games; and (c) To improve the land in such a way to promote and facilitate its use to achieve the other core objectives for its management. ²
Sportsground	Land should be categorised as a sportsground under section 36 (4) of the Local Government Act 1993 if the land is used or proposed to be used primarily for active recreation involving organised sports or the playing of outdoor games. ³	The core objectives for management of community land categorised as sportsground are: (a) To encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games; and (b) To ensure that such activities are managed having regard to any adverse impact on nearby residences. ⁴
Natural Area (Watercourse)	Land that is categorised as a natural area should be further categorised as a watercourse under section 36 (5) of the Local Government Act 1993 if the land includes: (a) Any stream of water, whether perennial or intermittent, flowing in a natural channel, or in a natural channel that has been artificially improved or in an artificial channel that has changed the course of the stream of water, and any other stream of water into or from which the stream of water flows; and (b) Associated riparian land or vegetation, including land that is protected land for the purposes of the Rivers and Foreshores Improvement Act 1948 or State protected land identified in an order under section 7 of the Native Vegetation Conservation Act 1997. ⁵	The core objectives for management of community land categorised as a watercourse are: (a) To manage watercourses so as to protect the biodiversity and ecological values of the instream environment, particularly in relation to water quality and water flows; and (b) To manage watercourses so as to protect the riparian environment, particularly in relation to riparian vegetation, and habitats and bank stability; and (c) To restore degraded watercourses; and (d) To promote community education, and community access to and use of the watercourse, without compromising the other core objectives of the category. ⁶

¹ Local Government (General Regulation) 2005 s104

² Local Government Act 1993 s36g

³ Local Government (General Regulation) 2005 s110

⁴ Local Government Act 1993 s36f

⁵ Local Government (General Regulation) 2005 s110

⁶ Local Government Act 1993 s36m

3 Legislative Framework and Review of this Plan

3.1 Local Government Act 1993

Community Land must be managed in accordance with the provisions provided in the *Local Government Act 1993* and the *Local Government (General) Regulation 2005*.

The *Local Government Act 1993* requires all Council owned land to be classified as Community or Operational Land. All land classified as Community land must be kept for use by the general community and must not be sold, it is required to be managed by a PoM and the *Local Government Act 1993* sets out the requirements for Community land (refer to table 3.1).

Table 3.1 – Requirement of the Local Government Act 1993 for community land

▶ Community Land is required to be used and managed in accordance with a Plan of Management and any law permitting the use
▶ Council must prepare a Plan of Management for the land and provide a category for the land
▶ The plan must identify the core objectives for the management of the land in accordance with the category
▶ The plan must provide a description of the land condition and any structures on the land
▶ The plan must specify the purpose for which any development of the land will be permitted and the scale and intensity
▶ The plan must detail the performance targets and a means of assessment
▶ A lease or licence over community land if it is expressly authorised by the Plan of Management

3.2 Crown Land (Management) Act 2016

The *Crown Land (Management) Act 2016* requires Council managers to adopt a PoM for all Crown Reserves where it has been appointed Crown Land Manager and the reserve is classified as 'community' land under the provisions of the *Local Government Act 1993*.

Table 3.2 refers to the obligations of Council manager with respect to Crown Reserves

Table 3.2 – Functions of Council Managers⁷

▶ Must manage the land as if it were community land under the <i>Local Government Act 1993</i> , and has the functions that a local council has under the Act (including the ability to lease or licence community land)
▶ A council-manager may not sell or dispose of the land in any other way unless the Minister gives written consent
▶ Council land managers must adopt a Plan of Management for all Crown Reserves classified as communityland
▶ The first plan of management may be prepared and adopted under Division 2 of Part 2 of Chapter 6 of the <i>Local Government Act 1993</i> by: Amending an existing plan of management so that it applies to or adopting a new plan of management
▶ The plan must meet all the requirements of the <i>Local Government Act 1993</i>

⁷ *Crown Land (Management) Act s3.22*

3.3 Rockdale Local Environmental Plan 2011 (LEP)

The Rockdale Local Environmental Plan 2011 (LEP) was established to make local environmental planning provisions in the part of Bayside Local Government Area to which the plan refers to as Rockdale.

This plan aims to:

- ▶ Create a vibrant area in which Rockdale residents live, work and play.
- ▶ To conserve the environmental heritage of Rockdale.
- ▶ To maintain and improve residential amenity and encourage a diversity of housing to meet the needs of residents in Rockdale.
- ▶ To encourage economic activity in Rockdale through facilitating commercial, employment and tourism opportunities.
- ▶ To provide high-quality open space and recreation facilities to meet the need of residents and visitors.
- ▶ To promote and enhance Rockdale's foreshores.
- ▶ To encourage residential and employment densities around transport nodes in order to provide sustainable transport options.
- ▶ To minimise impacts on land subject to environmental hazards, particularly flooding.



3.4 Biodiversity Conservation Act (NSW) 2016

The purpose of the *Biodiversity Conservation Act 2016* is to maintain a healthy environment for the well-being of the community consistent with the principles of ecologically sustainable development.

- ▶ To conserve biodiversity at bioregional and State scales.
 - ▶ To maintain the diversity and quality of ecosystems and enhance their capacity to adapt to change and provide for the needs of future generations.
 - ▶ To improve, share and use knowledge including traditional Aboriginal ecological knowledge about biodiversity conservation.
 - ▶ To support biodiversity conservation in the context of a changing climate.
 - ▶ To support collating and sharing data, monitoring and reporting on the status of biodiversity and the effectiveness of conservation actions.
 - ▶ To assess the extinction risk of species and ecological communities and identify key threatening processes through an independent and rigorous scientific process.
 - ▶ To regulate human interactions with wildlife by applying a risk-based approach.
 - ▶ To support conservation and threat abatement action to slow the rate of biodiversity loss and conserve threatened species and ecological communities and nature.
 - ▶ To support and guide prioritised and strategic investment in biodiversity conservation.
 - ▶ To encourage and enable landholders to enter into voluntary agreements over land for the conservation of biodiversity.
 - ▶ To establish a framework to avoid, minimise and offset the impacts of the proposed development and land-use change on biodiversity.
- ▶ To establish a scientific method for assessing the likely impacts on biodiversity values of the proposed development and land-use change, for calculating measures to offset those impacts and for assessing improvements in biodiversity values.
 - ▶ To establish market-based conservation mechanisms through which the biodiversity impacts of development and land-use change can be offset at landscape and sitescales.
 - ▶ To support public consultation and participation in biodiversity conservation and decision-making about biodiversity conservation.
 - ▶ To make expert advice and knowledge available to assist the minister in the administration of the Act.



3.5 Other Relevant Legislative Instruments and Policies

- ▶ State Environmental Planning Policy (SEPP) Coastal Management 2018
- ▶ Coastal Management Act 2016
- ▶ Environmental Planning and Assessment Act 1979
- ▶ Native Vegetation Act 2003
- ▶ State Environmental Planning Policy (SEPP) (Vegetation in non-rural areas) 2017
- ▶ Rockdale Development Control Plan (DCP) 2011
- ▶ Rockdale Biodiversity Strategy 2014
- ▶ Fisheries Management Act (NSW) 1994
- ▶ Native Title Act 1993 (Cth)

3.6 Review of this Plan

This PoM will be regularly reviewed to ensure that it aligns itself to the values and changing requirements of the community.

The performance of this PoM will also be reviewed regularly to ensure that the areas of Park, Sportsgrounds and Natural area are well maintained and provide public enjoyment.

Strategic review of this PoM will be undertaken at Five (5) – Ten (10) year intervals.

4 Site Description

4.1 Location and Context

Cahill Park is located within the suburb of Wolli Creek and is located along the Princes Highway and Gertrude Street, fronting onto the Cooks River. Located within the grounds is a playground, seating and barbeque facilities as well as a sporting field and tennis courts.

Cahill Park is zoned *RE1 Public Recreation* under the Rockdale LEP 2011 (refer to appendix C) bordered by neighbouring High Density Residential and Mixed Use zones.

Cahill Park has a range of facilities for both active and passive recreational pursuits and serves the local and wider community.

4.2 Area at a Glance

Item	Description
Site Name	Cahill Park
Address	2 Princes Highway, 1 Levey Street, Wolli Creek 2205
Categorisation	Park, Sportsground and Natural Area (watercourse)
Ownership	21 parcels including Crown Land, Council Owned Community Land
Care, Control Management	Bayside Council – Crown Reserve 70794
Area	76,500 m ²
Zoning	RE1 Public Recreation
Current Permitted Uses	Aquaculture, Boat Ramps, Centre-based Childcare, Community Facilities, Environmental Facilities, Environmental Protection Works, Jetties, Kiosks, Recreation Facilities, Respite Day Centres, Signage and Water Supply Systems – Rockdale LEP 2011
Additional Permitted Uses	Café/Restaurant – Rockdale LEP 2011
Easements	Easement for Public Access – Refer to Appendix E

4.3 Condition of the Land

Item	Description
Topography	Near flat terrain, elevation < 5%
Drainage	Overland flow – Tributary flows south easterly into the Cooks River
Ground Cover	Grass, mature trees and soil in good to fair condition
Acid Sulphate Soil Risk	Class 3 – likely to be found beyond 1 metre
Contamination	Likely soil contamination < 1.6 metres (Benzo -pyrene) from prior landfill ⁸



⁸ Martens Consulting Engineers – P1907098JR01V01 May 2019

4.4 Existing Structures at Cahill Park

Asset	Description	Condition
Barbeques x 2	Stainless Steel Barbeques with tap	Fair to good condition
Bicycle Fittings x 6	Steel Bicycle Loop Fitting	Good condition
Drinking Fountains x 7	Steel Drinking Fountains	Fair to good condition
Irrigation	Underground sprinkler system	Fair condition
Lighting	Steel light posts along walkway	Fair to good condition
Seating x 4	4 wooden bench seats	Fair condition
Seating x 26	26 galvanised steel seats	Fair to good condition
Tables x 10	Aluminium	Fair to good condition
Waste facilities x 15	Waste bins in steel enclosures	Fair condition
Shelter x 5	Steel structure, aluminium roofing	Fair to good condition
Bridge	Connecting walkway over Bonny Doon Channel	Good condition
Fences	Steel high fence around play ground	
Steel low fence around playing field	Good condition	
Gates	Steel high gate x 2 at play ground	
Steel low gate at playing field	Good condition	
Play Equipment	Steel, Timber, rubber and rope construction. Woodchips, sand and sandstone rocks. Concrete walkway surrounding play equipment and shade sail	Good condition
Amenities Building	Female, Male and accessible toilets, change rooms and umpires room.	Fair condition
Main Switchboard	Steel Structure	Good condition
Walkway/Cycleway	Concrete pathway surrounding the park and outer fields	Good condition
Ramps	Concrete ramp to accessible toilets	Fair condition
Landscaping	Hedging, sandstone rocks	Good condition
Tennis Courts x 4	Tennis playing courts, nets and cyclone fencing	Fair condition
Turf Wicket/Oval	Grass turf wicket/ playing oval	Fair condition
Signage	Identifying Signage	Good condition
Barrier Fencing	Wire Mesh (Galvanised Steel) along Bonny Doon Channel	Fair condition
Bollards	Wooden bollards surround amenities building	Fair condition

5 Development and Use

5.1 Permitted and Future Use

Community land should be used in a way which is compatible with the intended use of the land and also aligns with the needs of the local community. Bayside Council encourages Cahill Park to be used for the enjoyment of the local community while supporting passive and active recreation. The use of community land within Bayside is often supported with additional development such as play equipment, amenities and kiosks. These developments support the intended use of the land and reflect the needs of the community.

This PoM will facilitate the recreation use of the land. Tables 5.1, 5.2 & 5.3 provides an overview of the current and future uses of the land and the scale and intensity of any future development to support passive and active recreation, they are not intended to provide a strict or defined meaning, Bayside anticipates that the needs of the community in relation to sport may change over time and the land may be adapted to accommodate the needs of the community.

Table 5.1 – Current use and permitted future use and development for Natural Area (Watercourse)

Locality and Watercourse	Current Use	Permitted Future Use or Development	Scale and Intensity of Permitted Use/Development
Cahill Park – Bonnie Doon Channel	Land – Active Open Space Vegetation – Estuarine Saltmarsh Building – Recreation facilities Improvements – Active Open Space	Land – Active Open Space, aesthetic and environmental, community-based recreation, active transport links. Climate Change mitigation works, where it will not have a negative impact on threatened flora and fauna habitats or significant negative impact on environmentally sensitive areas.	Appropriate scale and intensity for a watercourse channel that protects its environmental value.

Table 5.2 – Current use and permitted future use and development for Sportsground

Locality and Watercourse	Current Use	Permitted Future Use or Development	Scale and Intensity of Permitted Use/Development
Cahill Park – Turf Wicket	Land – Active Recreation – Rugby and Cricket Building – Sports amenities building Improvements – Lighting and Tennis Courts	Active Recreation, Sports Amenities Building, Lighting, Sportsground irrigation and/or drainage, stormwater harvesting.	Appropriate scale and intensity developments to the size for the active open space area as the site necessitates for the level of (local, regional, state) active recreation facilities required.
Cahill Park – Outer Field	Land – Active Recreation Buildings – Nil Improvements – Car Park	Active recreation, sports amenities building, lighting, irrigation and or drainage, car park.	Appropriate scale and intensity developments to the size for the active open space area as the site necessitates for the level of (local, regional, state) active recreation facilities required.

Table 5.3 – Current use and permitted future use and development for Park

Park	Current Use	Permitted Future Use or Development	Scale and Intensity of Permitted Use/Development
Cahill Park	Land – Passive use Buildings – Toilet amenity Improvements – Playspace and equipment	Land – Passive use, aesthetic, hire by the community, individuals, not for profit and or commercial organisations for recreational, leisure or special event use, including temporary structures to facilitate community passive recreation. Buildings – Kiosk/Café/ Public Amenities community leisure and recreation buildings and ancillary utility buildings. Improvements – Passive recreation improvements, play space and equipment, pedestrian lighting, car parking. Climate Change adaption works, stormwater harvesting, green grid corridor improvements and active transport works that reflect the environmental value of the site.	Medium-scale and intensity that reflects the environmental and amenity values of the site.

The future use and development of community land will meet the legislative requirements, the zoning tables within the *Rockdale LEP* outlines the permitted activities of the zoning. Also under the Local Government Act outlines that the development of community land must be consistent with core objectives of the land categories. Council from time to time may adopt strategies with relation to community land.

Council will not grant any interests in the land nor commence any works before confirming compliance with the *Native Title Act 1993* (Cth).

6 Leases, Licences and other Estates

6.1 What is a Lease, Licence and other Estate?

A lease is a contract between a landholder and another party, which grants a party the right to occupy an area of land for a specified term. Bayside Council from time to time will lease areas of land identified as community land for a specific purpose especially in the following situations:

- ▶ There is a demonstrated need or reason for granting a lease and the purpose of the lease is consistent with the land use.
- ▶ The tenant proposes to make a significant financial contribution, for example, a fit-out of a new café.
- ▶ There is a demonstrated link between the building and the user, for example, a golf course and a golf club.

A licence agreement differs from a lease, a licence agreement does not grant exclusive use of an area. A licence agreement is often used to endorse a formal arrangement for the specific use of an area, for example, a sporting field to a sporting club.

A short-term licence may be used to provide occupation to a specific group for periodic use of a reserve to promote the purpose of the reserve.

Bayside Council may also utilize permits for one-off or ongoing events which are limited by date or time.

6.2 Granting a Lease or Licence

The *Local Government Act 1993* section 47 regulates how a Council may grant a lease or licence, the granting of such needs to be authorised by a PoM. The lease or licence must be consistent with the zoning and the categorisation of the land.

This PoM authorises Bayside Council to grant leases, licences and any other estate over the land as set out in tables 6.1 & 6.2 below.

This authorisation is subject to Bayside Council first confirming that any lease, licence or other estate over the land would be granted in compliance with the *Native Title Act 1993* (Cth).

Table 6.1 – Current Leases and Licences

Category of Land	Lessee/Licensee	Period	Purpose
Sportsground	Amcliffe Scots Sports and Social Club (Licensee)	Twelve (12) Months from 1 March 2020 to 28 February 2021	Use of the oval and outer fields for games and training
Park	St George Rowing Club (Lessee)	Crown Lease until 30 November 2029	St George Rowing Club
Park	St George Rowing Club (Licensee)	Crown Licence until 30 November 2029	Car park and landscaping

Table 6.2 – Leases, Licences and Other Estates

Type	Category of Land	Purpose
Lease	Park	<p>Café/Restaurant Facilities – The granting of a lease for a café or restaurant facility will be assessed on a case by case basis and be compatible with the land use, category of land, zoning and support the recreational use of the area and issued in accordance with the <i>Local Government Act 1993</i>. With the term being up to Twenty One (21) years.</p> <p>The granting of a lease for a community, recreation or sporting use will be assessed on a case by case basis and be compatible with the land use, core objectives of the land category, zoning and support the recreational use of the area and issued in accordance with the <i>Local Government Act 1993</i>.</p>
Lease/Licence	Sportsground/Park	Any lease or licence will be individually assessed and be compatible with the land use, core objectives of the land category and zoning and support the recreational use of the area and issued in accordance with the <i>Local Government Act 1993</i> .
Short-term licence	Park	A short-term licence may be granted for sympathetic uses of the land supporting the intended use, category of the land and issued in accordance with the <i>Local Government Act 1993</i> .
Short-term licence	Sportsground	A short-term licence may be granted for sympathetic uses of the land supporting the intended use, category of the land and issued in accordance with the <i>Local Government Act 1993</i> .

7 Performance Targets and Assessment

7.1 Objectives, Achievements and Performance

S36 of the *Local Government Act 1993* set out the objectives for performance of the specific category of the land. The tables below 7.1, 7.2 & 7.3 set out the core objectives and how this Pom sets out to achieve and assess the performance of these objectives with respect to the category.

Table 7.1 – Core objectives, achievement and performance of Land Categorised as Park

s.36(G) Objective for management of community land categorised as park	Performance target	s.36(3)(c) Means by which council plans to achieve the objectives	s.36(3)(d) Manner of assessment
To encourage, promote and facilitate recreational, cultural, social and education pastimes and activities.	Open space to be engaging.	Refurbish park entry and install signage/entry statements.	Entry creates a positive image and attracts visitors to the park.
To provide for passive recreational activities or pastimes and or casual playing of games.	Open space to be functional.	Provide areas of passive recreation and play space to be utilised by multiple demographics of the community.	Increase in use of the parks facilities, community satisfaction with diversity of spaces provided.
To improve the land in such a way as to promote and facilitate its use to achieve the other core objectives.	Open space to be social.	Provide ancillary facilities for the use and enjoyment of park equipment and sporting fields such as café/kiosk, amenities, seating and car parking.	Increase use of parks facilities and community satisfaction in the facilities provided.
To protect and enhance the environmental value of Cahill Park.	Open space environmental value recognised, protected and enhanced.	Identify and implement opportunities to improve tree canopy and estuarine vegetation. Prioritise indigenous planting in landscaping. Identify opportunities to integrate fauna habitat into future development. Staged removal of weed species from landscape.	Increase in area with indigenous landscaping and estuarine vegetation. Increased fauna habitat. Percentage of tree canopy cover.



s.36(G) Objective for management of community land categorised as park	Performance target	s.36(3)(c) Means by which council plans to achieve the objectives	s.36(3)(d) Manner of assessment
To maintain where possible active transport corridors.	Open spaces to be accessible.	Implement active transport corridors for this park as identified in Council and State Government transport plans. Maintain and promote existing active transport corridors.	Condition of active transport corridors meet requirements. Increase in opportunities for access to and through the park by active transport.
Remediation of Contaminated Land	Land which potentially contains contaminants is remediated.	Implementing Remediation Action Plan (RAP) for Cahill Park – ensuring that potentially contaminated land is excavated, and capped with concrete hardstand and soil.	Further soil testing to be conducted upon completion.

Table 7.2 – Core objectives, achievement and performance of Land Categorised as Sportsground

s.36(F) Objective for management of community land categorised as park	Performance target	s.36(3)(c) Means by which council plans to achieve the objectives	s.36(3)(d) Manner of assessment
To encourage, promote and facilitate recreational pursuits in the community involving organised and informal, sporting activities and games	Diverse provision of active recreation opportunities within Cahill Park	"Sportsground Strategy" is developed and implemented to ensure equitable and diverse provision of sportsgrounds – both informal non-competition and formal competition grounds.	Community consultation on the available active sportsgrounds to ensure satisfaction.
To ensure that such activities are managed having regard to nearby residences.	Participants, spectators and community feel safe when in or adjacent to Cahill Park	Ensure when planning and designing for sportsgrounds are undertaken and CPTED Principles are used in all upgrades.	Reduction in vandalism and reports to Council regarding antisocial behaviour. No police call outs to the park due to antisocial behaviour.

Table 7.3 – Core objectives, achievement and performance of Land Categorised as Natural Area (Watercourse)

s.36(M) Objective for management of community land categorised as park	Performance target	s.36(3)(c) Means by which council plans to achieve the objectives	s.36(3)(d) Manner of assessment
To manage watercourses so as to protect the biodiversity and ecological values of the instream environment, particularly in relation to water quality and water flows.	Minimise stormwater impacts in wetlands and watercourses – water pollution and peak flows.	Implement recommendations from relevant Council environmental plans and capture data on improvements in water quality. Increase riparian vegetation within and adjacent to watercourses. Identify opportunities to integrate fauna habitat into future development.	Water quality improvements. Increased area of riparian vegetation.
To manage watercourses so as to protect the riparian environment, particularly in relation to riparian vegetation and habitats and bank stability.	Ensure stability of the watercourse to minimise potential flooding.	Develop and implement detailed flood management strategies taking into account climate change influences to protect watercourses and wetlands.	Flood management strategy is consulted upon and implemented. Flood mitigation works do not significantly impact on environmentally sensitive areas.
To promote community education and community access to and use of the watercourse without compromising the other core objectives of the category.	Encourage the community to participate in environmental events and 'BushCare' programs.	Promote environmental events via Councils website and social media and increase participation in the local community while minimising impact on environment.	Community participation in events and increase in volunteers.

Note: Council will not commence any works under this strategy before confirming it has complied with the *Native Title Act 1993* (Cth).

8 Community Consultation

8.1 Methods of Community Consultation

Community consultation is an integral part of the development and implementation of a PoM. It provides Council with an understanding of local issues and how the community values open space.

To facilitate the community consultation process and development of the Plan, a variety of methods will be utilised to engage with the local community.

Medium	Description
Council Website	Information about the PoM will be placed on Council's website at www.bayside.nsw.gov.au
Information Posters	Will be placed in the Customer Services Centres and in libraries providing general information on this Plan
Print Media	Advertisements and information in the Council Column of the local paper 'The Leader' informing the community of the ways they can contribute

Submissions can be made via:

Email: council@bayside.nsw.gov.au

Post: The General Manager, Bayside Council, PO Box 21, Rockdale NSW 2216

9 Appendices

Appendix A Area Overview



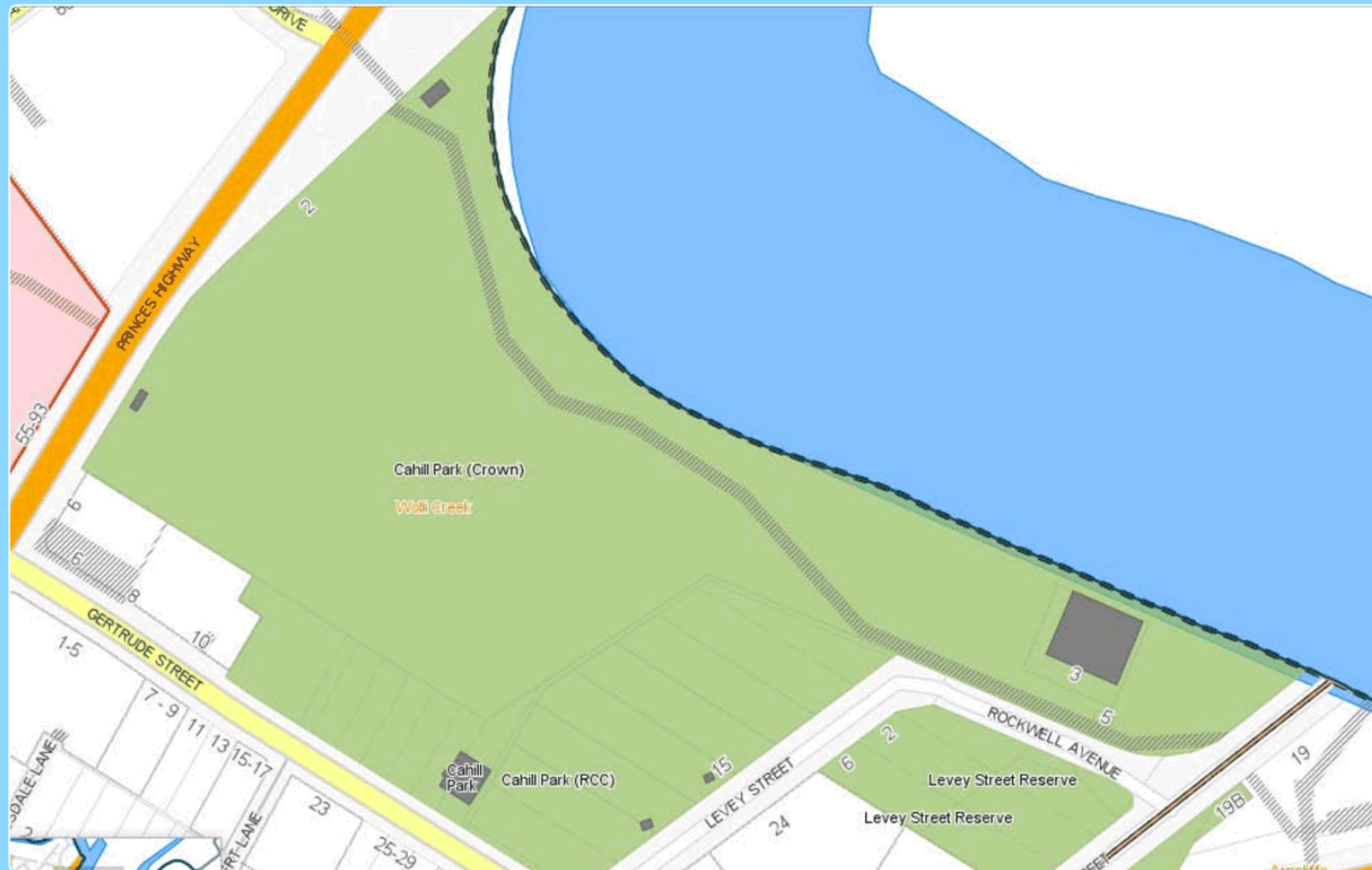
Draft Cahill Park Plan of Management | 23

Appendix B Zoning



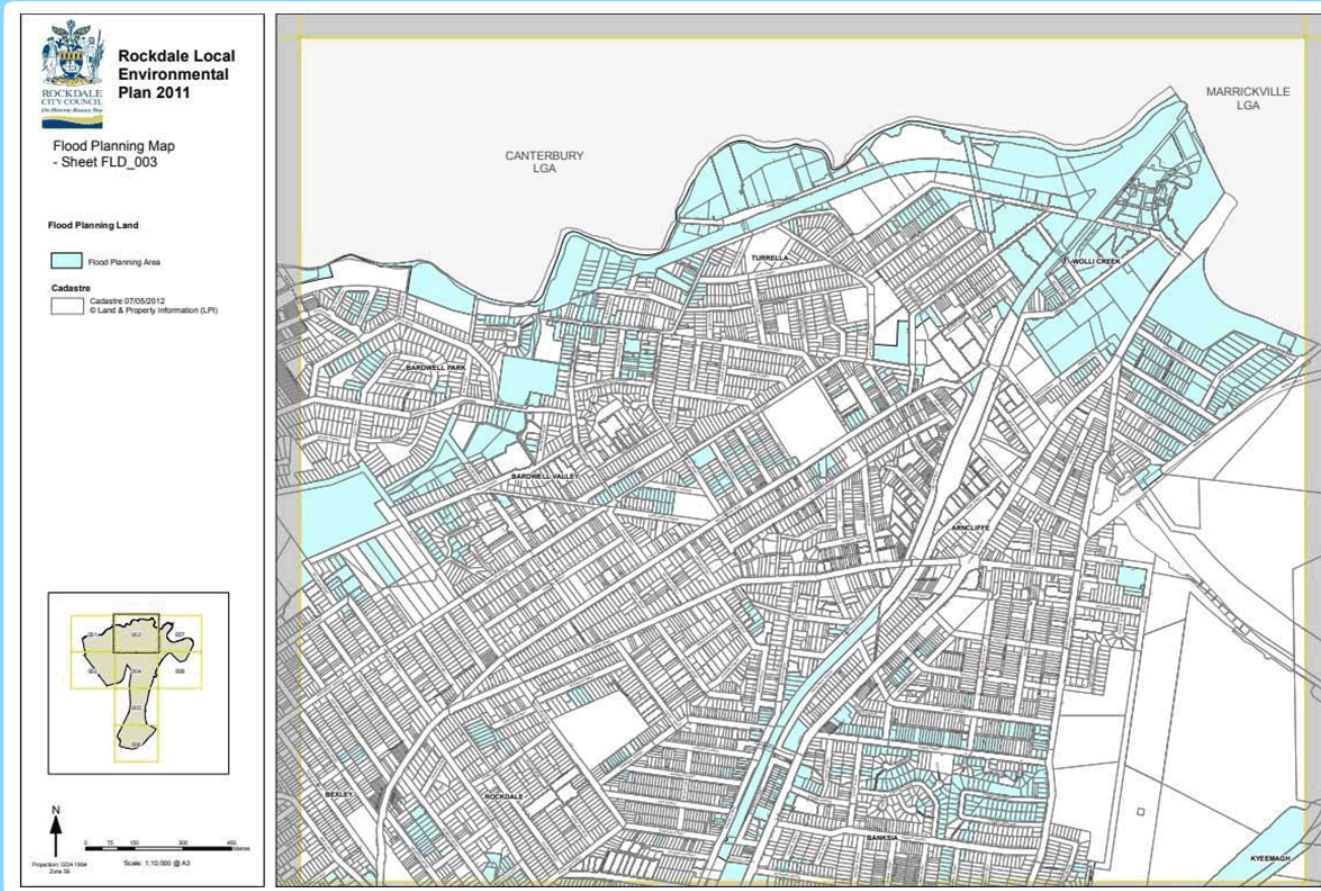
24 | Bayside Council

Appendix C Easement

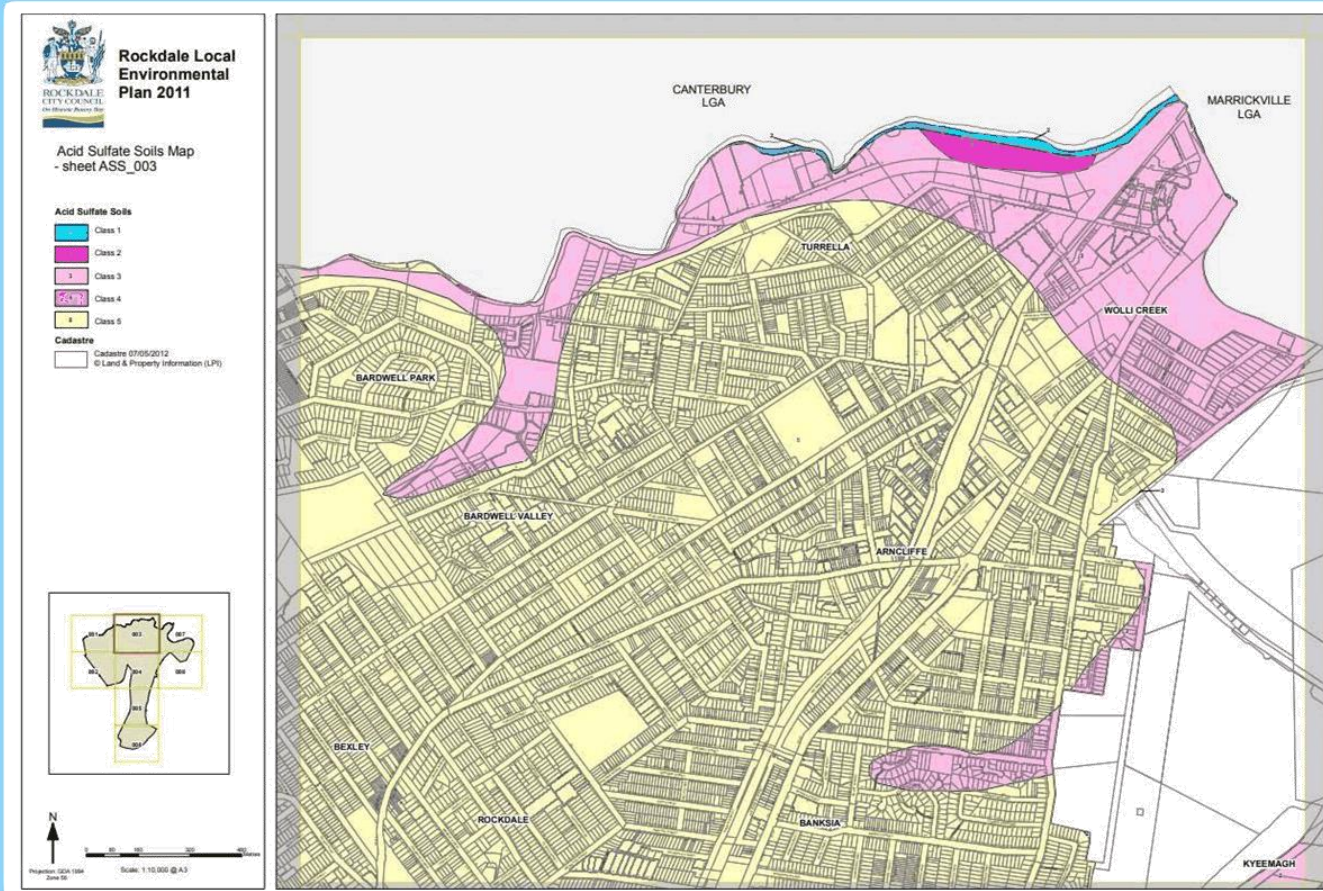


Draft Cahill Park Plan of Management | 25

Appendix D Flood Planning Map

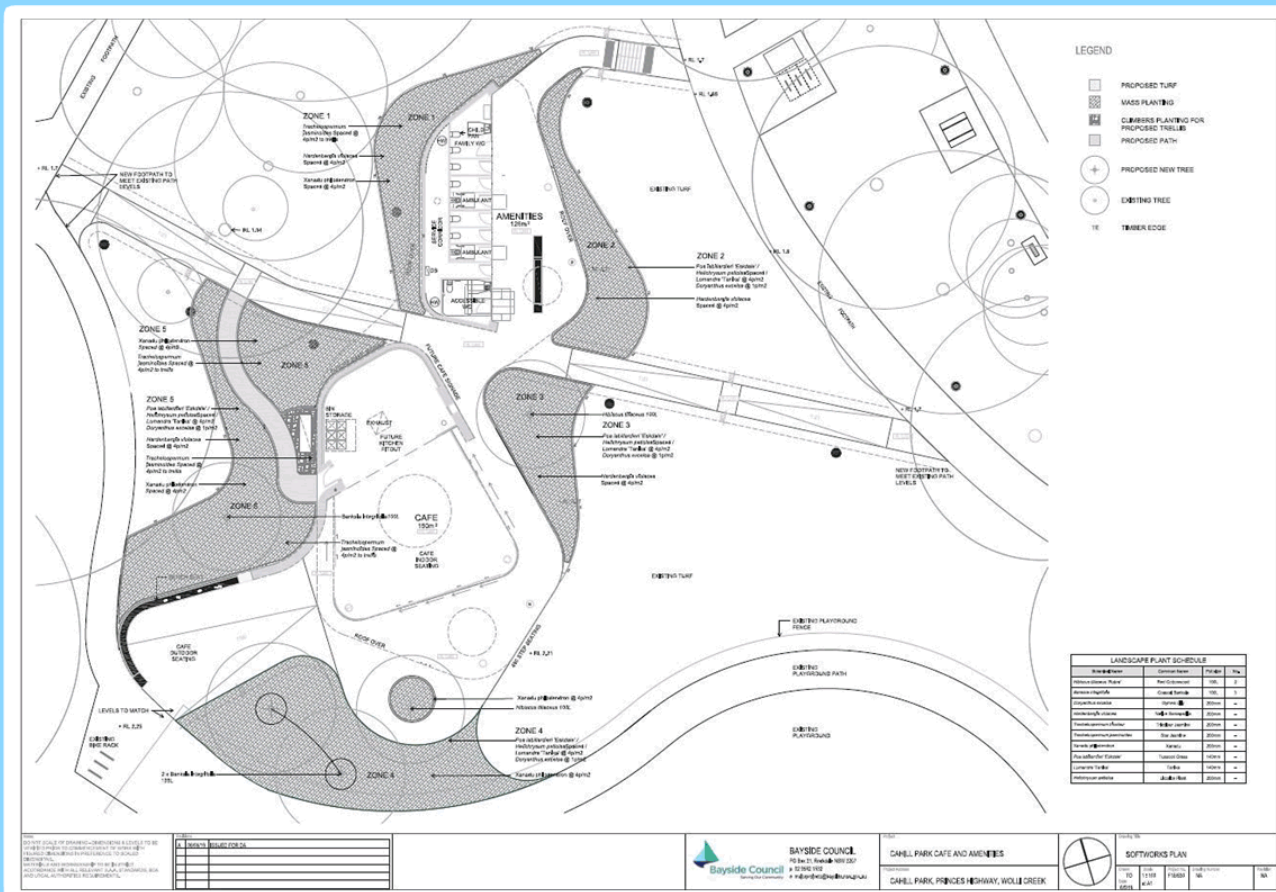


Appendix E Acid Sulphate Soils Map



Draft Cahill Park Plan of Management | 27

Appendix F Cahill Park Café Plan





Bayside Customer Service Centres
Rockdale Library, 444-446 Princes Highway, Rockdale
Westfield Eastgardens, 152 Bunnerong Road, Eastgardens
Monday to Friday 8:30am – 4:30pm, Saturday 9am – 1pm

Phone 1300 581 299 | 9562 1666
Email council@bayside.nsw.gov.au
Web www.bayside.nsw.gov.au

Council Meeting

9/09/2020

Item No	8.11
Subject	Botany Aquatic Centre Concept Design
Report by	Louise Farrell, Coordinator Design
File	SF20/198

Summary

The Botany Aquatic Centre project is listed on the City Project's program for detailed design, documentation and construction.

Officer Recommendation

- 1 That the report be received and noted.
 - 2 That Council notes the relationship between this report and the report on Long Term Financial Sustainability included on this business paper.
 - 3 The Council also notes the agreed approach to addressing the capital funding shortfall for the Botany Aquatic Centre which should be resolved prior to committing funding for the next stage of detailed design and documentation.
 - 4 That should Council agree on a proposed funding model for the Aquatic Centre the attached concept design be endorsed for community consultation purposes in accordance with the community engagement action plan as attached to this report.
-

Background

Council at its meeting of 11 December 2019 resolved that:

Minute 2019/265

Resolved on the motion of Councillors Curry and Morrissey

- 1 *That the attachment to this report be withheld from the press and public as they are confidential for the following reason:*
With reference to Section 10(A) (2) (d)(i) of the Local Government Act 1993, the attachment relates to commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it. It is considered that if the matter were discussed in an open Council Meeting it would, on balance, be contrary to the public interest due to the issue it deals with.
- 2 *That Council resolves to proceed with the preferred option contained within the body of this report – Option 3 and to commence detailed design, a development application and tender documentation for this option.*

- 3 *That Council resolves to include funding of \$656,000 (exclusive of GST) in the current 2019/2020 capital budget to commence the detailed design and documentation of the Botany Aquatic Centre.*
- 4 *That \$2,000,000 (exclusive of GST) is included as a budget item in 2020/2021 budget to complete the detailed design and documentation and Development Application for the Botany Aquatic Centre.*
- 5 *That Council resolves to establish a community reference group for the Botany Aquatic Centre as outlined in this report.*
- 6 *That Council nominates Councillors Curry, Morrissey and Rapisardi for the membership of the Botany Aquatic Centre Community Reference Group.*
- 7 *That Council advises the State and Federal Members of Parliament of the resolution and seeks their support in obtaining funding.*

Council at its meeting of 8 April 2020 resolved on the motion of Councillors Curry and Morrissey

- 1 *That in accordance with Regulation 178 (1) (a) of the Local Government (General) Regulations 2005, Council accepts stage 1 of the Tender from CO-OP Studio Pty Ltd for the Contract F19/1266 being the Botany Aquatic Centre Principal Consultant Engagement: Design Phase for the amount of \$1,488,010.00 exclusive of GST.*
- 2 *That following successful completion of Stage 1 and Council approval to engage a contractor to undertake the construction of the Botany Aquatic Centre CO-OP Studio Pty Ltd be engaged for the Stage 2: Construction Phase of the Botany Aquatic Centre Principal Consultant Engagement for the amount of \$447,375 exclusive of GST.*

Following the above resolution, CO-OP Studio were engaged and commenced the design process for the Botany Aquatic Centre project.

The new facility will include:

- 50metre outdoor competition pool
- 25metre indoor lap pool
- Indoor learn to swim pool
- Adventure play/water slides/splash pad
- New building which will house the indoor pools, amenities, change rooms, café, child minding/community space and gym
- New grandstand with waterproof cover
- Landscaping works to the open space

A presentation was given to Councillors on 29 July and 2 September 2020 on the concept design.

The next steps are to undertake community consultation prior to finalising the design and preparing the appropriate reports to lodge a development application.

Financial Implications

Included in existing approved budget	<input checked="" type="checkbox"/>	\$2m for the design consultancy and lodgement of the development application is included in the approved City Projects program for 2020/21.
Additional funds required for the delivery of the capital project.	<input checked="" type="checkbox"/>	Council needs to resolve a funding strategy for the capital cost of the pool, specifically the \$18.117m funding shortfall.

While the design and documentation to achieve a Development Application are included in the 2020/21 budget, Council has identified an \$18.117m unfunded component of the capital project. Elsewhere in this meeting Council will consider options to address this funding gap prior to proceeding to community consultation.

Community Engagement

Open and transparent engagement with the local community, surrounding residents, user groups and stakeholders will be a key factor for the success of this project.

The activities outlined in the attached community engagement action plan seek to deliver appropriate and relevant engagement for the community.

A Community Reference Group (CRG) has been formed which consists of 8 members of the community and three Councillors.

Initial consultation occurred with the CRG via email and phone due to Covid-19 restrictions and then a face to face meeting was held in the Rockdale Town Hall auditorium on the 25th June 2020, followed by a virtual meeting on 31 August 2020. At the first meeting early concept designs were presented and CRG members were invited to provide feedback. At the second meeting the attached concept design was presented.

CRG meetings will continue for the life of the project.

Next steps proposed:

- Letterbox drop informing residents of the concept design and seeking feedback;
- Project promoted on the Have Your Say page inviting community comment;
- Signage boards on site and at Booralee Park; and
- Email to local residents that have registered for regular updates on the project.

Attachments

- 1 Community Engagement Action Plan [↓](#)
- 2 Botany Aquatic Centre Concept Design [↓](#)

ACTION PLAN

This action plan assumes the engagement period commences prior to submission of the Development Application and following the conclusion of public exhibition, from June to October 2020.

Table 1 – Action Plan

No.	Timing	Activity	Lead	Stakeholder category	Activity description and outcomes	Activity measure
Prior to DA Lodgement – June – end of August						
1.1	26 June 2020	Community engagement framework	▪ Urbis Engagement	▪ Internal	Description: A written engagement plan that meets the requirements of Bayside Council. Outcome: A clear and proactive record to demonstrate community consultation as a key part of the planning process.	▪ This document
1.2	25 June	Community Reference Group Meeting One	▪ Bayside Council ▪ CO-OP	Internal	Description: Commencement of Community Reference Group meetings. Outcome: A clear outline of the project, proposed scope, planning and design process to inform and seek feedback from the reference group.	▪ Meeting held and outcomes
1.3	31 August 2020	Community Reference Group Meeting Two	▪ Bayside ▪ CO-OP	▪ Internal	Description: Workshop with Community Reference Group, Bayside Council and the lead design	▪

No.	Timing	Activity	Lead	Stakeholder category	Activity description and outcomes	Activity measure
Concept design resolved and presented at Council Meeting on 9 September 2020						
1.4	September	Have your say and email to project subscribers Letterbox drop Outdoor signage at Booralee Park	▪ Bayside Council	<ul style="list-style-type: none"> ▪ Community ▪ Near neighbours ▪ Residential Commercial ▪ Sporting groups 	<p>Description: Have Your Say will be updated with facts of the project, public benefits, the planning process and include the key project messages.</p> <p>To inform near neighbours and the local community of the proposal, project facts, planning process and timeframes.</p> <p>Outcomes: Proactively engage the community, provide information about the project to reduce risk of objections during public exhibition process.</p>	<ul style="list-style-type: none"> ▪ Visits to Have your say ▪ Content of feedback received: <ul style="list-style-type: none"> – nature of feedback on proposal positive/negative – questions answered ▪ increase in positive sentiment.
1.5	September	Stakeholder briefing (using phone or videoconference)	▪ Bayside Council	<ul style="list-style-type: none"> ▪ Government ▪ Community 	<p>Description: Briefings with key political and influential stakeholders to introduce the planning proposal and identify key issues and concerns, engage and provide feedback mechanism. Briefings are recommended for:</p> <ul style="list-style-type: none"> ▪ State MP ▪ Federal MP ▪ Local community action groups ▪ Southern Courier and local media <p>Outcomes:</p>	<ul style="list-style-type: none"> ▪ # attendees at briefings ▪ Content of feedback received: <ul style="list-style-type: none"> – needs met – questions answered – change in perceptions ▪ Increase in project support.

No.	Timing	Activity	Lead	Stakeholder category	Activity description and outcomes	Activity measure
1.6	September	Community information session – using Webinar format	<ul style="list-style-type: none"> ▪ Urbis Engagement 	<ul style="list-style-type: none"> ▪ Government ▪ Education ▪ Community ▪ Stakeholder 	<p>An informed and consulted community who are aware of the impending project and its benefits.</p> <p>Description: Community information session/webinars will enable live interaction between the community and project team and seeks to provide feedback opportunities.</p> <p>Outcome: Creation of an open and inclusive environment to provide information regarding the project development and key benefits of the proposal. Gain momentum and excitement in the local community seeking support for the project.</p>	<ul style="list-style-type: none"> ▪ # attendees at open day ▪ # feedback received ▪ Content of feedback received: <ul style="list-style-type: none"> – needs met – questions answered – change in perceptions ▪ increase in project support.
1.7	October 2020	Outcomes report final	<ul style="list-style-type: none"> ▪ Urbis Engagement 	<ul style="list-style-type: none"> ▪ Government 	<p>Description: A written report of engagement outcomes that will be lodged with the Development Application.</p> <p>Outcome: A clear and proactive record of the consultation process and outcomes to accompany Development Application documentation, as a key part of the planning process.</p>	<ul style="list-style-type: none"> ▪ Report submitted
Milestone: DA Lodgement – October 2020						

No.	Timing	Activity	Lead	Stakeholder category	Activity description and outcomes	Activity measure
Post DA Lodgement – Stage 2						
2.1	During Public Exhibition	Letterbox drop	▪ Bayside Council	<ul style="list-style-type: none"> ▪ Near neighbours – residential, commercial and industrial ▪ Community 	<p>Description: To inform near neighbours and the local community of the proposal, project facts, planning process and timeframes.</p> <p>Outcomes: Proactively engage the community, provide information about the project to reduce risk of objections during public exhibition process.</p>	<ul style="list-style-type: none"> ▪ Visits to Have your say website ▪ Content of feedback received: <ul style="list-style-type: none"> – nature of feedback on proposal positive/negative – questions answered ▪ increase in positive sentiment.
2.2	During Public Exhibition	Have your say and email to project subscribers	▪ Bayside	<ul style="list-style-type: none"> ▪ Community ▪ Near neighbours 	<p>Description: Have Your Say will be updated with facts of the project, public benefits, the planning process and include the key project messages.</p> <p>A target survey/feedback mechanism to collect feedback on the proposal.</p> <p>Promote and collect registrations for the upcoming Community Information webinar.</p> <p>Outcomes: Proactively engage the community, provide information about the project to reduce risk of objections during public exhibition process.</p>	<ul style="list-style-type: none"> ▪ Visits to Have your say ▪ Content of feedback received: <ul style="list-style-type: none"> – nature of feedback on proposal positive/negative – questions answered ▪ increase in positive sentiment.
2.5	Post Public Exhibition	Outcomes report (updated)	▪ Urbis Engagement	▪ Government	<p>Description:</p>	<ul style="list-style-type: none"> ▪ Report submitted

No.	Timing	Activity	Lead	Stakeholder category	Activity description and outcomes	Activity measure
					<p>An updated outcomes report, including feedback and submissions during the public exhibition period for Council's records.</p> <p>Outcome:</p> <p>A clear and concise record of the consultation process and outcomes including feedback provided during the public exhibition period.</p>	



BOTANY AQUATIC CENTRE

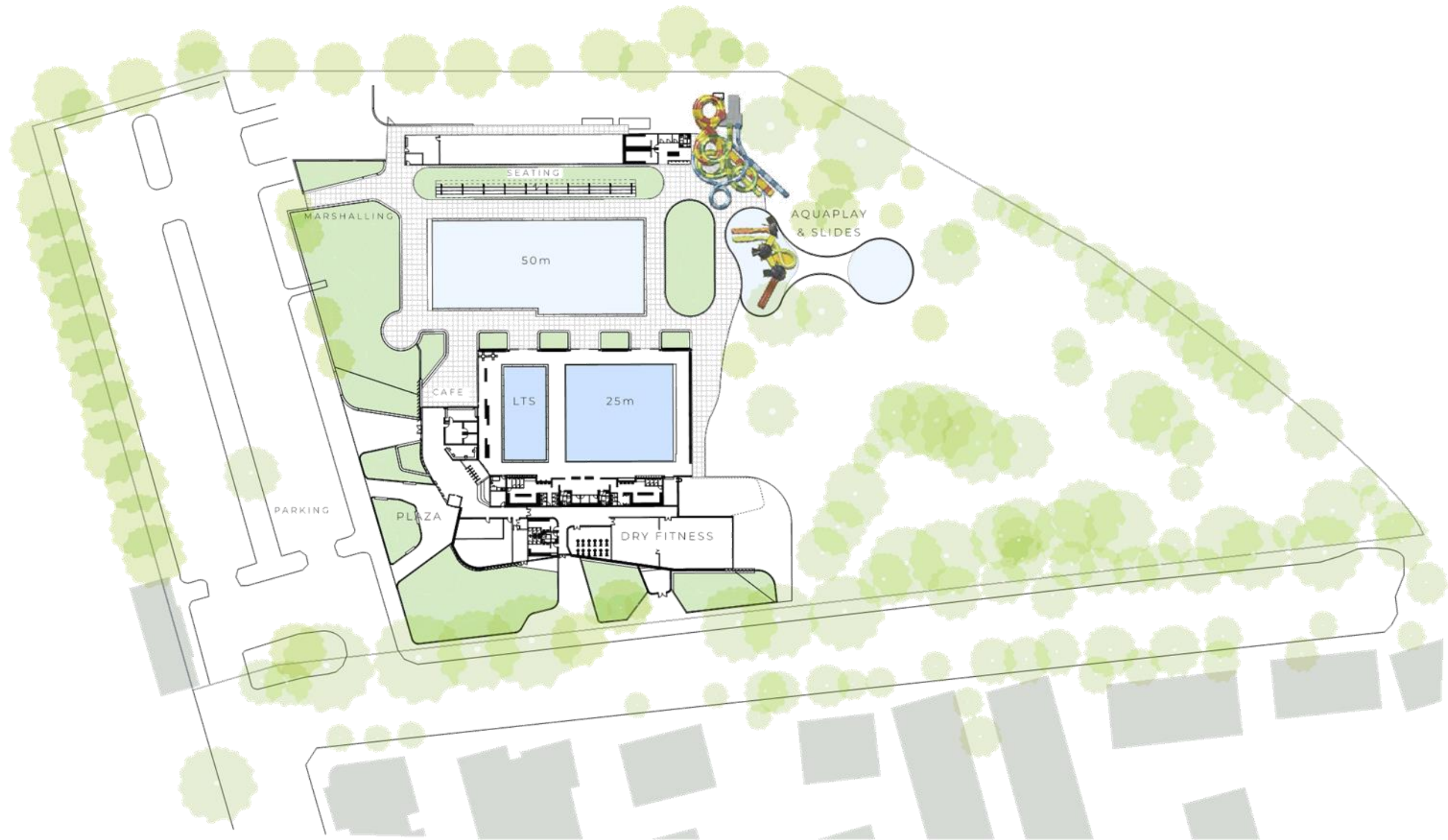
CONCEPT DESIGN

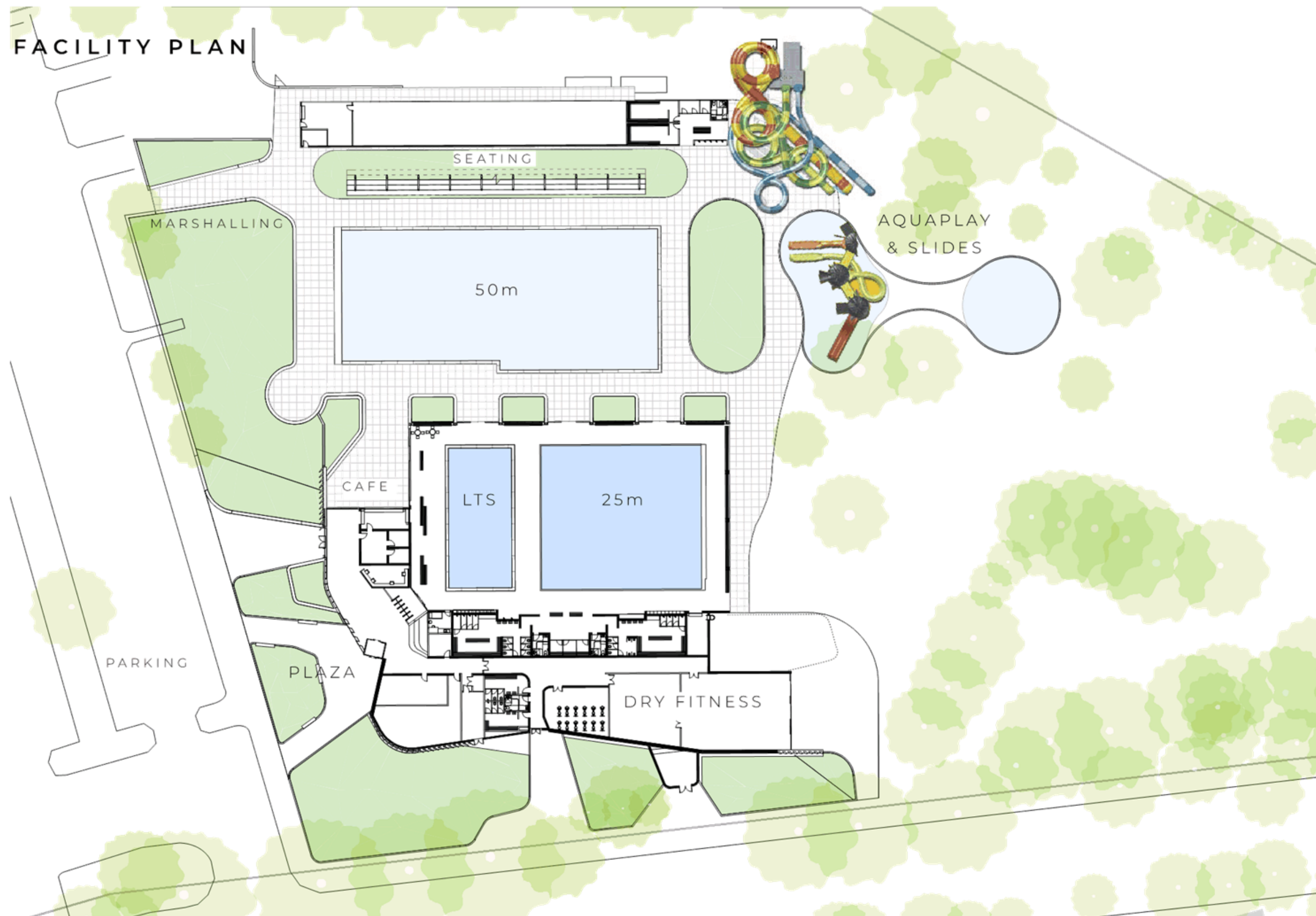
BOTANY, NSW



CO-OP
CO-OP STUDIO PTY LTD

SITE PLAN





AERIAL FROM SOUTH-WEST



CO-OP | BOTANY AQUATIC CENTRE

Concept Design Presentation | 4

AERIAL FROM NORTH-WEST



CO-OP | BOTANY AQUATIC CENTRE

Concept Design Presentation | 5

DESIGN CONCEPT - BUILDING

MAIN ENTRY PLAZA



CO-OP | BOTANY AQUATIC CENTRE



Concept Design Presentation | 6

MAIN ENTRY FROM JASMINE ST



CO-OP | BOTANY AQUATIC CENTRE

Concept Design Presentation | 7

CAFE FORECOURT



CO-OP | BOTANY AQUATIC CENTRE

Concept Design Presentation | 8

GYM ENTRY FROM MYRTLE ST



POOL HALL ACROSS OUTDOOR 50M



CO-OP | BOTANY AQUATIC CENTRE

Concept Design Presentation | 10

POOL SIDE CAFE



CO-OP

CO-OP STUDIO Pty Ltd

Level 7, 176 Wellington Parade, East Melbourne VIC 3002

ABN 92 167 783 600

For further information please contact:

Nick Cini - Principal

n.cini@co-opstudio.com.au

M: +61 421 636 400 T: +61 452 281 614

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Council Meeting

9/09/2020

Item No	8.12
Subject	Tender - Lydham Hall Construction Works
Report by	Louise Farrell, Coordinator Design
File	SF19/3852

Summary

Lydham Hall, a Council owned state heritage item, is currently operated as a house museum by the St George Historical Society, under the management of the Lydham Hall Management Committee. It houses a vast collection of display items owned by the St George Historical Society and on loan from NSW National Trust.

The conservation works are included in the 2020/2021 City Projects Program.

Officer Recommendation

- 1 That the attachment to this report be withheld from the press and public as it is confidential for the following reason:

With reference to Section 10(A) (2) (d)(i) of the Local Government Act 1993, the attachment relates to commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it. It is considered that if the matter were discussed in an open Council Meeting it would, on balance, be contrary to the public interest due to the issue it deals with.
 - 2 That, in accordance with Regulation 178 (1) (a) of the Local Government (General) Regulations 2005, Council accepts the Tender from Sullivans Constructions for the Contract F20/376 being the heritage conservation work for Lydham Hall for the amount of \$252,886.36 exclusive of GST.
-

Background

Lydham Hall is located at 18 Lydham Avenue, Rockdale. It is a sandstone residence built during 1855-1862 on the highest point of land between the Cooks and Georges Rivers. The building is owned by Bayside Council and is listed on the State Heritage Register.

Lydham Hall is of historic and aesthetic heritage significance. The building is currently operated as a house museum by the St George Historical Society, and it is furnished with collection items on loan from both the St George Historical Society and National Heritage Trust.

The condition inspections undertaken identified the poor condition of the roof, windows, wall and ceiling linings and other interior features as a result of water ingress and pests. Detailed conservation plans have been prepared to enable restoration of the building structure to proceed.

To implement the works a Section 60 was applied for from the Office of Environment and Heritage and approval has been granted. Grant funding of \$100,000 from OEH was secured to assist with funding the project.

This report outlines the tender process. A presentation on the tender process was given to Councillors at the GM Briefing Session on Wednesday 2 September 2020.

The Tender Process

Council invited open tenders for the Lydham Hall Conservation Works on Tuesday 30 June 2020. The tender period stipulated in the documents was a 4-week tender period. The Tender closed at 10am on Tuesday 28 July 2020.

Tenders Received

Sixteen (16) Tender submissions were received, as follows (in alphabetical order):

- A DR Iles Sydney Pty Ltd;
- A J Bristow and Sons Pty Ltd;
- Aurify Constructions Pty Ltd;
- Auscare Constructions Pty Ltd;
- Australian Heritage Restorations PL;
- Coleman and Fairburn Builders;
- Cooper Commercial Constructions Pty Ltd;
- Cumberland Building Pty Ltd;
- Hibernian Contracting Pty Ltd;
- Homann Constructions Pty Ltd;
- Murphy's Construction Group Pty Ltd;
- RELD Group Pty Ltd;
- RMA Contracting Pty Ltd;
- Rogers Construction Group Pty Ltd;
- Specbuilt Constructions Pty Ltd; and
- Sullivans Construction.

Directors and Location of Companies That Submitted a Tender:

Company	Company Directors	Location & Postcode
A DR Illes Sydney Pty Ltd	Alexander Illes	Turramurra, 2074
A J Bristow and Sons Pty Ltd	Marcus Bristow, Toby Bristow, Andrew Bristow and Gae Bristow	Dural, 2158
Aurify Constructions PTY LTD	Robert Stapleton, Leo Sprague & Colin Baggott	Lane Cove, 2066
AusCare Constructions Pty Ltd	Richard Sapsford	Taren Point, 2229
Australian Heritage Restorations PL	Daniel Ricardo & Chris Bart	Port Macquarie, 2444
Coleman and Fairburn Builders	Mark Jensen	Rydalmere, 2116
Cooper Commercial Constructions Pty Ltd	Dale Poland	Caringbah, 2229
Cumberland Building Pty Ltd	Michael Roedl	Rushcutters Bay, 2011
Hibernian Contracting Pty Ltd	Martin Breen	Rozelle, 2039
Homann Constructions Pty Ltd	Daniel Homann	Caringbah, 2229
Murphy's Construction Group Pty Ltd	Mark Murphy & Dougal Faine	Redfern, 2016
RELD Group Pty Ltd	Elie Esber & Reuben Lagos	Concord, 2137
RMA Contracting Pty Ltd	George Jabbour, Andrew Mayers, Ross Mitchell & Phil Gillespie	Strathfield, 2136
Rogers Construction Group Pty Ltd	Mitchell Rogers	Riverstone, 2765
Specbuilt Constructions Pty Ltd	Alexander Vidakovic and Yanni Vassilios Halias	Prestons, 2170
Sullivans Constructions	Damian Sullivan	Miranda, 2228

The recommended tenderer is Sullivans Constructions.

Late Tenders

No late tenders were received.

Assessment Methodology

The tender submission assessment process and scoring are outlined in the confidential attachment to this report.

A comprehensive assessment of the tender submissions was undertaken by the Tender Evaluation Panel. The assessment process has been undertaken in accordance with the provisions of the Local Government Act 1993 and Tendering Regulation 2005. The evaluation has been undertaken based on the conditions of tendering and the evaluation criteria as provided in the Request for Tender documents.

The Tender submitted by Sullivans Constructions is comprehensive and includes a detailed understanding and methodology taking into consideration the site limitations and constraints.

Approvals

As Lydham Hall is a State Listed Heritage item, the works require approval from the Heritage Council of NSW, Council has applied for and obtained approval for a Section 60 application. A condition of this approval is that a nominated heritage consultant must be involved in the selection of appropriate tradespersons and must be satisfied that all work has been carried out in accordance with the conditions of this consent.

Lucas Stapleton Johnson Heritage Planning and Architecture (LSJ) were engaged for this work. Following review by Councils tender panel the highest 3 scoring tender submissions were provided to LSJ for review and comment. LSJ provided a report and a recommendation of Sullivans Construction which concurred with the Tender Panel's recommendation of Sullivans Construction.

Proposed Program

Sullivans Constructions have outlined a program with the following project milestones:

- Contract Award – 9 September 2020;
 - Order long lead time items - September 2020;
 - Commence on site - October 2020; and
 - Completion of all works – December 2020.
1.
The program does not include a wet weather allowance.

Financial Assessment of Sullivans Construction

Corporate Scorecard was engaged to undertake a Detailed Financial and Performance Assessment to assess the financial viability, capacity and risk of Sullivans Construction undertaking the Lydham Hall works.

Details on this assessment are included in the confidential supporting attachment to this report.

Tender Recommendation

References were checked for Sullivans Constructions and it was found that Sullivans Constructions is a reputable contractor that delivers high quality work.

Sullivans Constructions have delivered a successful Heritage restoration project with Bayside Council, undertaking minor remediation works to the Arncliffe Pre School (former Fire Station) which is a locally listed heritage building.

Based upon the assessment criteria, the tender assessment panel recommends acceptance of the tender from Sullivans Constructions for an amount of \$252,886.36 exclusive of GST.

Sullivans Constructions has in place insurances of \$20 Million Public Liability and they have the statutory workers compensation policy in place.

Financial Implications

Not applicable	<input type="checkbox"/>	
Included in existing approved budget	<input checked="" type="checkbox"/>	Budget allocation in 2020/21 City Projects Budget
Additional funds required	<input type="checkbox"/>	

Community Engagement

No community consultation was undertaken in relation to the tender.

Attachments

- 1 Supporting Tender Assesment (confidential)

Council Meeting

9/09/2020

Item No	8.13
Subject	Tender - L'Estrange Sporting Amenities
Report by	Louise Farrell, Coordinator Design
File	SF19/4282

Summary

The City Projects Program for 2020/2021 lists the construction of sporting amenities at L'Estrange Park, Mascot. This report details the outcomes of the Tender process.

Officer Recommendation

- 1 That the attachment to this report be withheld from the press and public as it is confidential for the following reason:

With reference to Section 10(A) (2) (d)(i) of the Local Government Act 1993, the attachment relates to commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it. It is considered that if the matter were discussed in an open Council Meeting it would, on balance, be contrary to the public interest due to the issue it deals with.
 - 2 That in accordance with Regulation 178 (1) (a) of the Local Government (General) Regulations 2005, Council accepts the Tender from Cooper Commercial Constructions for the Contract F20/377 being the construction of sporting amenities at L'Estrange Park, Mascot for the amount of \$1,382,138.00 exclusive of GST.
-

Background

L'Estrange Park is Crown Land and is of considerable value to the broader community. The site is located in Mascot, East of Sutherland Street, South of King Street. The reserve is primarily used for recreational purposes utilising the sports fields (soccer & cricket) and playground.

The new sporting amenities will include:

- Public toilets;
- Change rooms including showers and toilets;
- Canteen;
- Storage for sporting clubs;
- Club meeting room;
- Operational storage for items used for field/park maintenance (Council staff); and

- External hand wash, bubbler and water fill station.

This report outlines the tender process. A presentation on the tender process was given to Councillors at the GM Briefing Session on Wednesday 2 September 2020.

The Tender Process

Council invited open tenders for the L'Estrange Sporting Amenities on Tuesday 30 June 2020. The Tender closed at 10am on Tuesday 28 July 2020.

Tenders Received

Nineteen (19) Tender submissions were received, as follows (in alphabetical order):

- Aurify Constructions Pty Ltd;
- Civil Connect Group Pty Ltd;
- Ckorp Holdings Pty Ltd;
- Cooper Commercial Constructions Pty Ltd;
- Cumberland Building Pty Ltd;
- Direct Projects;
- Every Trade Building Services Pty Ltd;
- Gabrielles Demolition Excavation Pty Ltd;
- Grindley Construction Pty Ltd;
- Hibernian Contracting Pty Ltd;
- Ikodome Pty Ltd;
- JCG Constructions Pty Ltd;
- Kellyville Building Pty Ltd;
- Mainstay Projects;
- Mansfield Corporation Pty Ltd;
- Matrix Group Co Pty Ltd;
- Novati Constructions Pty Ltd;
- RMA Contracting Pty Ltd; and
- SD Group.

Directors and Location of Companies That Submitted a Tender:

Company	Company Directors	Location & Postcode
Aurify Constructions Pty Ltd	Robert Stapleton, Leo Sprague & Colin Baggott	Lane Cove, 2066
Civil Connect Group Pty Ltd	Alex Fardous & Michael Fardous	Turella, 2205
Ckorp Holdings Pty Ltd	Charbel Kairouz	Belmore, 2192
Cooper Commercial Constructions Pty Ltd	Dale Poland	Caringbah, 2011
Cumberland Building Pty Ltd	Michael Roedl	Rushcutters Bay, 2011
Direct Projects	Ben McLeod	Pymble, 2073
Every Trade Building Services Pty Ltd	Francois Tarabay	Wetherill Park, 2164
Gabrielles Demolition Excavation Pty Ltd	Rezek Gebrael	Ashbury, 2193
Grindley Construction Pty Ltd	Alan Carstens and Matthew Macauley	Pymble, 2073
Hibernian Contracting Pty Ltd	Martin Breen	Rozelle, 2039
Ikodome Pty Ltd	Georgia Zeritis	Eastlakes, 2018
J C G Constructions Pty Ltd	Mark Santos Guerreiro	Hillsdale, 2036
Kellyville Building Pty Ltd	B Bruton	Kellyville, 2155
Mainstay Projects	James Graham Duignan	North Epping, 2121
Mansfield Corporation Pty Ltd	Bruce Laurence Mansfield	Castle Hill, 2154
Matrix Group Co Pty Ltd	Troy Loh	Newington, 2127
Novati Constructions Pty Ltd	Giampietro Novati and Luisa Novati	Crows Nest, 2065
RMA Contracting Pty Ltd	George Jabbour, Andrew Mayes, Ross Mitchell & Phil Gillespie	Strathfield South, 2136
SD Group	Shannon Darcy	Baulkham Hills, 2153

The recommended tenderer is Cooper Commercial Constructions.

Late Tenders

No late tenders were received.

Assessment Methodology

The tender submission assessment process and scoring are outlined in the confidential attachment to this report.

A comprehensive assessment of the tender submissions was undertaken by the Tender Evaluation Panel. The assessment process has been undertaken in accordance with the provisions of the Local Government Act 1993 and Tendering Regulation 2005. The evaluation was undertaken based on the conditions of tendering and the evaluation criteria as provided in the Request for Tender documents.

The Tender submitted by Cooper Commercial Constructions was comprehensive and included a detailed methodology and a detailed program taking into consideration the site limitations and constraints.

Proposed Program

Cooper Constructions have outlined the below program in their submission:

- Contract Award – September 2020;
 - Commence works – October 2020; and
 - Completion of all works – April 2021.
- 1.

The program does not include a wet weather allowance.

Financial Assessment of Cooper Commercial Constructions Pty Ltd

Corporate Scorecard was engaged to undertake a Detailed Financial and Performance Assessment to assess the financial viability, capacity and risk of Cooper Constructions undertaking the access improvement works.

Details on this assessment are included in the confidential supporting attachment to this report.

Tender Recommendation

References were checked for Cooper Constructions and it was found that Cooper Constructions is a reputable contractor that delivers high quality work. Bayside Council have previously worked with Cooper Constructions on the delivery of the Cook Park Amenities opposite Emmaline Street and Cook Park Amenities opposite Scarborough Street with positive results.

Based upon the assessment criteria, the tender assessment panel recommends acceptance of the tender from Cooper Commercial Constructions for an amount of \$1,382,138.00 exclusive of GST.

Cooper Commercial Constructions has in place insurances of \$20 Million Public Liability and they have the statutory workers compensation policy in place.

Financial Implications

Not applicable	<input type="checkbox"/>	
Included in existing approved budget	<input checked="" type="checkbox"/>	The project is funded in the 2020/21 Capital works budget.
Additional funds required	<input type="checkbox"/>	

Community Engagement

No community engagement was undertaken as part of the tender process.

Attachments

Confidential tender assesment report (confidential)

Council Meeting

9/09/2020

Item No	8.14
Subject	Kyeemagh Boat Ramp - Lighting Upgrade
Report by	Colin Mable, Executive Engineer
File	SF19/9480

Summary

Council applied to TfNSW under its NSW Boating Now Program (Round 3) to upgrade the lighting in the Kyeemagh Boat Ramp Facility. TfNSW by letter dated 31 July 2020 has offered Council a grant up to \$180,000 for this Project, with works to be completed by 31 December, 2022.

Officer Recommendation

- 1 That Council accepts the grant of \$180,000 from TfNSW under the NSW Boating Now Program (Round 3) for improved lighting at Kyeemagh boat ramp reserve car park.
 - 2 That Council match the grant offer of \$180,000 from Community Safety Levy in the next Quarterly budget review.
-

Background

The existing lighting in the Kyeemagh Boat Ramp Facility comprises of a mix of Private Lighting in the Parking Area Section and Flood Lights at the Boat Ramp which are maintained by Ausgrid.

An assessment determined that the current level of lighting is below recommended and should be upgraded for a Facility of this size.

An Application was submitted to Transport for NSW on 25 February 2020 under the NSW Boating Now Program to upgrade the existing lighting system at an estimated cost of \$360,000. This Program is offered on the basis of a dollar for dollar contribution by TfNSW and Council.

TfNSW by letter dated 31 July 2020 has offered Council a grant of up to \$180,000 to assist it with this Project which is to be completed by 31 December, 2022.

As the grant offer requires Council to provide a commitment to fund its matching component, the recommendation is to allocate funds from the Community Safety Levy to assist with delivering the works.

Financial Implications

Not applicable	<input type="checkbox"/>
Included in existing approved budget	<input type="checkbox"/>

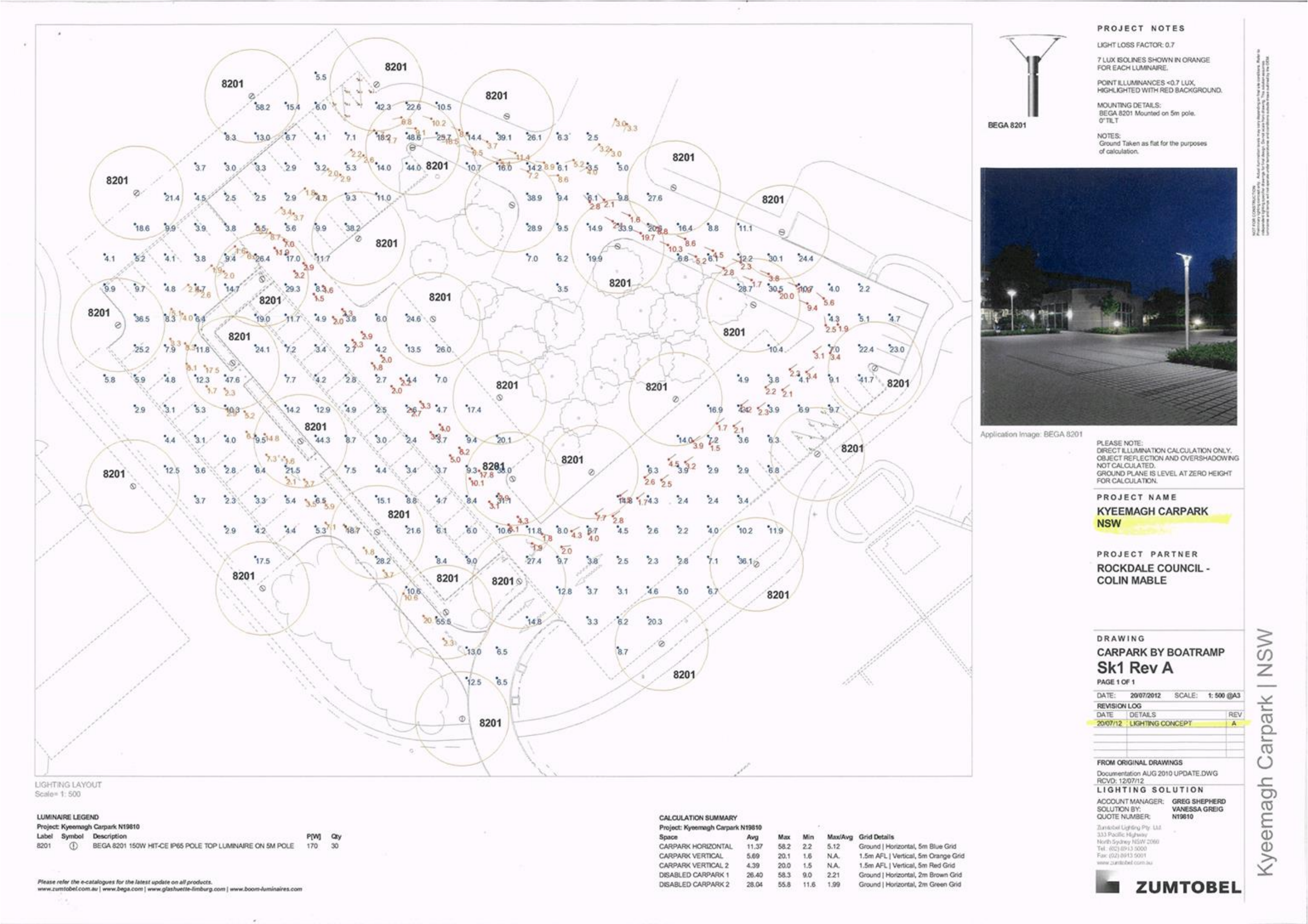
Additional funds requiredFunding for this Project up to \$180,000 to be sourced from General Revenue

Community Engagement

During the Detailed Design Stage of this Project the local residents who are adjacent to this facility will be consulted to address their concerns to this Lighting Upgrade of the Facility.

Attachments

- 1 Concept Plan [↓](#)
- 2 Letter of Offer for NSW Boating Now Round 3 Funding [↓](#)
- 3 Photos of existing boat ramp facility [↓](#)





Transport
for NSW

30 July 2020

Colin Mable
Bayside Council
colin.mable@bayside.nsw.gov.au

Dear Colin

Letter of Offer for NSW Boating Now Round 3 Funding

I refer to your recent application for a grant under Round 3 of the NSW Boating Now Program (BNP). The Assessment Panel has reviewed the application and I am pleased to provide you with this Letter of Offer.

Transport for NSW (TfNSW) offers you a grant for the Project identified in the Particulars of Projects document at Attachment A which includes details on the project scope, project schedule and funding schedule. The grant is to be used solely in relation to the identified Project.

The Grant is subject to complying fully with the BNP Conditions of Grant at Attachment B.

Should you accept the TfNSW offer of the BNP Grant you are required, within one month of the date of this letter, to:

- Review, update and return to TfNSW the Particulars of Projects document (Attachment A); and
- Enter into a formal Agreement with TfNSW, which is governed by the terms and conditions set out in the BNP Conditions of Grant and this Letter of Offer, by signing and returning to Transport the Grant Acceptance Document (Attachment C).

For further information on the BNP visit our website at www.rms.nsw.gov.au/boatingnow.

If you require any further information on this offer, please do not hesitate to contact Transport's Manager Maritime Infrastructure Programs, Kym Warner kym.warner@transport.nsw.gov.au, 0459 245 602.

Yours sincerely

Andrew Mogg
Director, Maritime Infrastructure Delivery Office
Transport for NSW

Transport for NSW

33 James Craig Road, Rozelle NSW 2039 | Locked Bay 5100, Camperdown NSW 1450
T 02 8202 2200 | F 02 8202 2209 | W transport.nsw.gov.au | ABN 18 804 239 602

NSW Boating Now – Particulars of Project

ATTACHMENT A –PARTICULARS OF PROJECT - PROJECT SCOPE, PROJECT SCHEDULE AND FUNDING SCHEDULE

PROJECT SCOPE

ID	PROJECT SCOPE
BGP3-01	Improvement of the lighting system at the Kyeemagh boat ramp and car park to discourage anti-social behaviour and improve safety and usability in early mornings and evenings.

PROJECT SCHEDULE

MILESTONE		DESIGN AND APPROVALS / DEVELOPMENT OF SCOPE OF SERVICES		PROCUREMENT		CONSTRUCTION / DELIVERY OF SERVICES	
ID	PROJECT	START	END	START	END	START	END
BGP3-01	Kyeemagh Boat Ramp Facility Lighting Upgrade, Kyeemagh						

FUNDING SCHEDULE

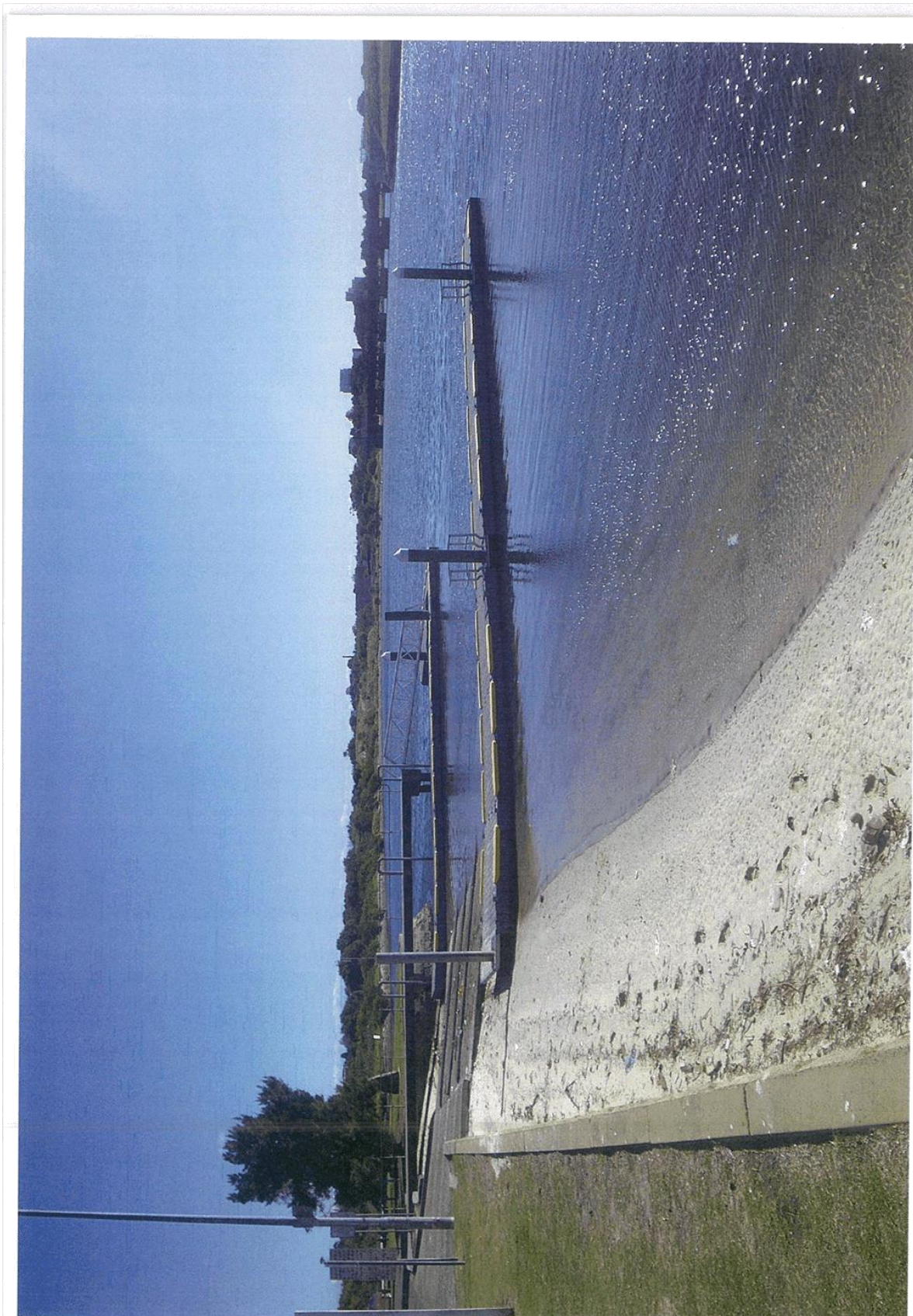
ID	PROJECT	TARGET PROJECT COST	DELIVERY PARTNER CONTRIBUTION	NSW BOATING NOW GRANT FUNDING ALLOCATION
BGP3-01	Kyeemagh Boat Ramp Facility Lighting Upgrade, Kyeemagh	\$ 360,000	\$ 180,000	\$ 180,000











Council Meeting

9/09/2020

Item No	8.15
Subject	Covid-19 Response: Transport for New South Wales Pop-Up Cycleways
Report by	Robert Allen, Transport Planner Alexandra Vandine, Coordinator Policy and Strategy
File	SF12/575

Summary

In response to the COVID-19 pandemic the NSW government is fast-tracking the delivery of the state-funded Principal Bicycle Network (the PBN) through temporary cycleways (otherwise known as pop-up cycleways).

Two options for these pop up cycleways have been put forward to TfNSW for consideration.

Officer Recommendation

That Council supports the concept of trialling pop-up cycleways at Rosebery/Eastlakes incorporating parts of Gordon Street, Coward Street, Universal Street, Grafton Street and Florence Avenue and/or Daceyville /Pagewood: incorporating parts of Banks Ave and Heffron Road.

Background

The Covid-19 pandemic created an immediate and urgent need to facilitate safe alternate to public transport for our community. As part of a range of measures to keep our community safe and create new safer travel options where social distancing can be practiced for travel between workplaces, schools, health care and our business centres, the NSW Government is seeking to fund and implement a network of temporary 'pop-up' cycleways across the metropolitan area including within Bayside. These new cycleway links are proposed to enable our community to get to work and other destinations by active transport, freeing up space on public transport and our roads.

Two options (Attachment 1) have been submitted to Transport for NSW (TfNSW) for consideration:

- Option 1: Rosebery/Eastlakes: incorporating parts of Gordon St, Coward St, Universal St, Grafton St and Florence Ave
- Option 2: Daceyville /Pagewood: incorporating parts of Banks Ave and Heffron Rd

Due to the requirement to facilitate an urgent response for this infrastructure, this project will be implemented as part of a Ministerial Order (*Environmental Planning and Assessment Amendment (COVID-19 Development—Temporary Cycleways) Order 2020*) and will be funded and delivered by the State Government for a 6-month trial. As such, the approvals process for this infrastructure will follow the approvals of the Ministerial order.

Should the review of the proposal meet the criteria for the pop-up cycleway and be considered feasible for funding, TfNSW and Council will commence a 4 week period of community engagement.

The feedback received will be used to refine the design. Once implemented, 6 months of community feedback will be collected and will be incorporated into modifications in the event Council decides to make these cycleways permanent.

The corridors proposed have been assessed by Council staff segment-by-segment for feasibility and it is expected that there will be no impact on parking provision.

Financial Implications

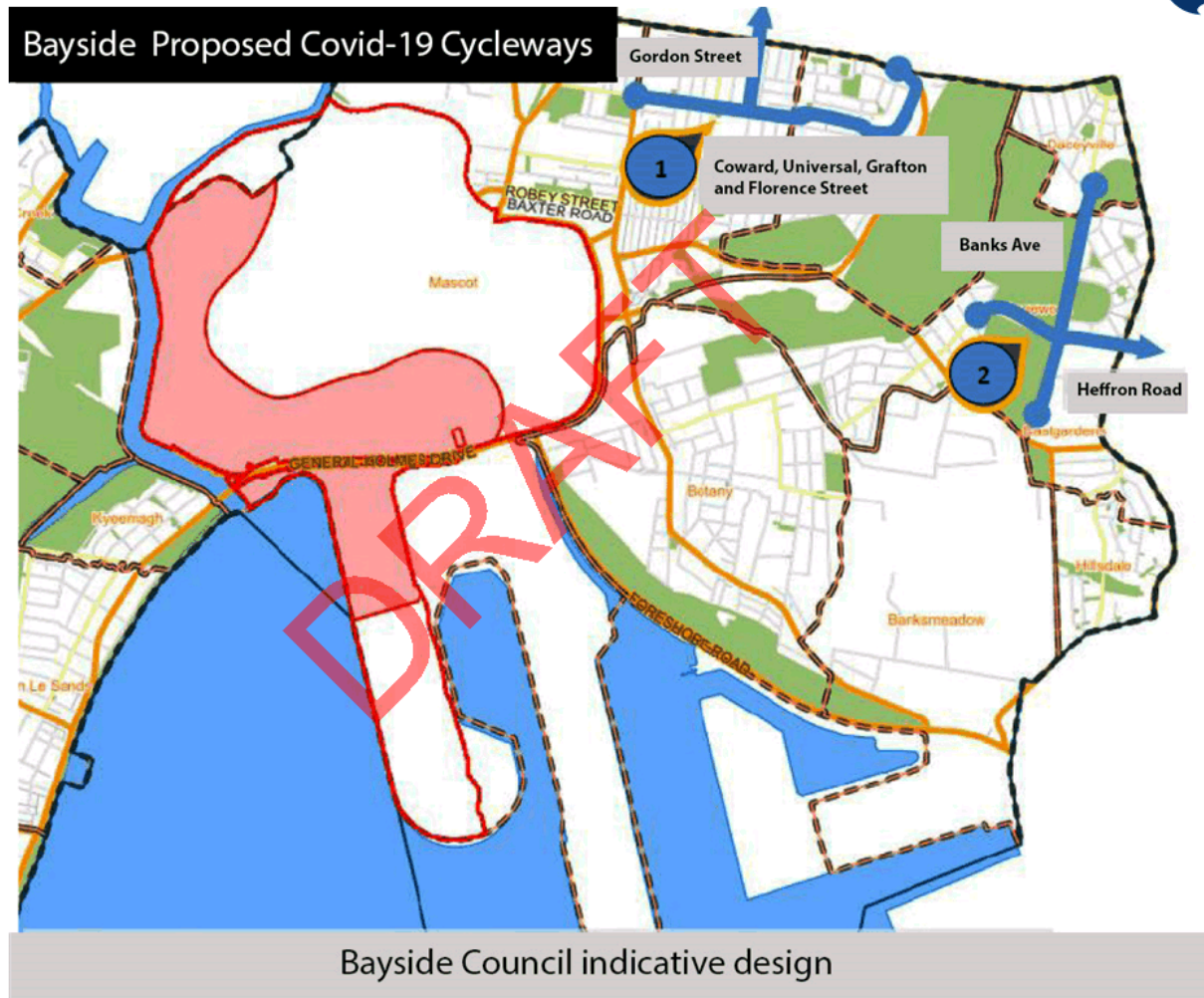
Not applicable	<input checked="" type="checkbox"/>
Included in existing approved budget	<input type="checkbox"/>
Additional funds required	<input type="checkbox"/>

Community Engagement

Council and TfNSW seek to use the initial 4 week period of engagement to refine the design to accommodate where possible the community's feedback. Once implemented, 6 months of community feedback will be collected to incorporate modifications if council chooses to make the cycleways a permanent element of the movement network.

Attachments

Attachment 1. Indicative Pop-Up Cycleways [↓](#)



Council Meeting

9/09/2020

Item No	8.16
Subject	Response to Question - Radar Speed Display
Report by	Jeremy Morgan, Manager City Infrastructure
File	F08/752P02

Question

The following Question With Notice was submitted at Council's Meeting of 24 June 2020 by Councillor McDougall:

- 1 Is Council able to introduce radar speed displays, either mobile or immobile, onto local or state roads in the Bayside area, similar to the device Inner West Council uses on Darling Street, Balmain?
- 2 What would the cost be of introducing these signs?

Response

Council has run a speed awareness and education campaign as part of its annual road safety program over a number of years. The program, funded in partnership with Transport for NSW, is targeted at local roads where speed behaviour has been identified as an issue based on traffic count information. The campaign varies from year to year and has involved media release, advertising on bus shelters, "Slow down to 50" bin stickers; and the use of a mobile trailer mounted variable message sign with a radar speed detector.

A variable message signboard (VMS) was purchased by the former Rockdale City Council over several years ago for advertising Council events and traffic management. The unit was fitted with a speed detector circa 2014 to enable the flexibility for use during speed awareness campaigns.

Examples of previous speed awareness and education campaign material are provided in images below.



Images 1 & 2 – Council owned VMS – Speed Monitoring



Images 3 & 4 – Council VMS – Speed Monitoring





Images 5 & 6 – Example Bus Shelter and Media Advertising

New campaign targets speeding drivers

Community

f t e A A A Comments



 Important message: Posters warning against speeding will feature in bus shelters across the Bayside Council area. Picture: Supplied

Bus shelters across the Bayside Council area will be plastered with a very important message this month.

Posters will be displayed for two weeks with the message **Speeding – You're In Our Sights.**

It is part of a joint campaign with Bayside Council and Transport for NSW in a bid to reduce speeding.

The campaign will incorporate a number of strategies including visual message signs, bus shelter advertising, social media and council's website.

Image 7 – St George and Sutherland Shire Leader – September 5 2017

Is Council able to introduce radar speed displays, either mobile or immobile, onto local or state roads in the Bayside area, similar to the device Inner West Council uses on Darling Street, Balmain?

Council is able to install advisory signs on local roads, and as indicated above, has been using mobile trailer mounted devices for several years.

State Roads are operated and maintained by Transport for NSW as the applicable Roads Authority and road related signage. In NSW, speed signage and designation on all public roads falls under the jurisdiction of the Transport for NSW.

What would the cost be of introducing these signs?

The costs associated with supply and operation of signs varies depending on the type (fixed, trailer mounted, mains powered, solar, size, panel type), and whether fixed or mobile. Council does not currently have a supplier agreement in place for these types of signs.

Based on feedback from other Councils and suppliers, the indicative cost to supply a solar powered fixed sign is in the order of \$7,000 each, plus installation costs of approximately \$1,500 per site. Fixed signs are pole mounted, but still enable signs to be relocated and moved after 3-4 months. There are additional operational costs associated with moving the signs between locations, including crane hire (signs are too heavy to be manually handled), traffic control (for safe operation of the crane) and labour.

Trailer mounted VMS are preferable for shorter duration awareness programs (1-2 weeks) and are easy to transport and deploy. The cost of these units is in the order of \$20,000. There are associated operating costs including annual registration, and labour to move the trailer.

Speed advisory signs have been observed to change driver behaviour initially, as motorists slow due to fear of speeding enforcement. It has been observed that drivers become familiar with the sign, and the effectiveness on driver behaviour is likely to diminish. This may be due to drivers becoming aware that the advisory sign is not an enforcement device.

Attachments

Nil

Council Meeting

9/09/2020

Item No	8.17
Subject	M6 Stage 1 - Update
Report by	Camille Abbott, Project Manager - City Life
File	F19/604

Summary

This report provides an update on the M6 Stage 1 Project and proposes feedback to TfNSW on detailed proposals for Arncliffe Site Reinstatement, Bicentennial Park Reinstatement and the Active Transport Corridor.

Officer Recommendation

- 1 That the attachment to this report be withheld from the press and public as it is confidential for the following reason:

With reference to Section 10(A) (2) (d)(i) of the Local Government Act 1993, the attachment relates to commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it. It is considered that if the matter were discussed in an open Council Meeting it would, on balance, be contrary to the public interest due to the issue it deals with.
 - 2 That Council endorses the feedback to Transport for NSW at Attachment 1.
-

Background

Transport for NSW (TfNSW) is delivering the M6 Stage 1, twin four kilometre tunnels linking the M8 Motorway at Arncliffe to President Avenue at Kogarah. The Project is due for completion in late 2025 at a cost of \$2.2 to \$2.6 billion.

The Project impacts Council's recreational facilities that are located on land required for the construction of the M6 Stage 1. By way of compensation, prior to construction commencement of the M6 Stage 1, TfNSW will provide upgraded recreational facilities (the Offset Works) at McCarthy Reserve/Ador Park Precinct and Brighton Memorial Fields.

The Project is governed by Project Approvals –

- Main Project - Infrastructure Approval of State Significant Infrastructure EIS – 19 Dec 2020
- Offset Works - REF Approval by Council – 1 April 2020, and amended – 11 August 2020.

Council has entered into an MOU with TfNSW that deals with:

- those parts of the Council Land which will be required, both temporarily and permanently, by TfNSW for the purposes of the Project; and

- the Offset Works which TfNSW will carry out on behalf of Council to mitigate impacts on members of the public resulting from impacts of the Project on affected facilities and sets out the principles and protocols for dealing with these issues as the Project progresses. Where there is an inconsistency between the Project Approvals and the MOU, the Project Approvals prevail.

Status

- Offset Works – TfNSW took site possession on 17 August 2020 to enable them to commence works, with completion of the synthetic fields programmed for mid Mar 2021 and all other facilities by Jun 2021. Upon completion, this will enable part of Bicentennial Park to be temporarily leased to TfNSW for construction of the M6.
- Main Project – TfNSW intends appointing a Contractor to undertake Design and Construction of the Main Project.

TfNSW is seeking information on Council standards and requirements to inform its tender documents for the Main Project. Specifically, TfNSW is seeking Council comments on the detail of:

- Arncliffe Site Reinstatement
- Bicentennial Park Reinstatement
- Active Transport Corridor

The request has been made in-confidence and Council's response needs to be made in-confidence.

Consideration of the issues and recommended feedback to TfNSW is contained in the Confidential Attachment.

Financial Implications

Not applicable



Community Engagement

The elements addressed in this report for the Main Project are subject to the Infrastructure Approval of State Significant Infrastructure EIS dated 19 Dec 2020. Community engagement is the responsibility of the proponent.

The conditions of approval require the proponent to prepare an Urban Design and Landscape Plan in consultation with relevant councils, the community, and affected landowners and businesses to inform the final design of the Critical State Significant Infrastructure. Thus there will be further engagement by the proponent prior to the construction of permanent built works or landscaping.

Attachments

- 1 Feedback to Transport for NSW on Arncliffe, Bicentennial and Active Transport Corridor (confidential)

Council Meeting

9/09/2020

Item No	9.1
Subject	Minutes of the Botany Historical Trust Meeting - 3 August 2020
Report by	Bobbi Mayne, Manager Customer Experience
File	SF19/9480

Officer Recommendation

That the Minutes of the Botany Historical Trust meeting held on 3 August 2020 be received and the recommendations therein be adopted.

Summary

The recommendations of the meeting do not contain any recommendations that are controversial or that significantly impact on the budget.

Present

President Anne Slattery
Vice President Christopher Hanna
Secretary Robert Hanna (Remotely Via Teams)
Treasurer Richard Smolenski
Committee Member Clarence Jones
Committee Member Jacqueline Milledge
Committee Member Peter Orlovich (Remotely Via Teams)
Councillor Dorothy Rapisardi (Remotely Via Teams)

Also Present

Bobbi Mayne, Manager, Customer Experience
Luis Melim, Manager, Development Services, City Futures
Chris Mackey, Coordinator, Development Assessment, City Futures

The Chairperson opened the Meeting in the Mascot Library and George Hanna Memorial Museum, 2 Hatfield Street, Mascot at 6:35 pm.

1 Acknowledgement of Country

The Chairperson affirmed that Bayside Council respects the traditional custodians of the land, elders past, present and emerging, on which this Meeting takes place, and acknowledges the Gadigal and Bidjigal Clans of the Eora Nation.

2 Apologies

The following apologies were received:

Senior Vice President Alice McCann
Community Member, Barbara Keeley
Councillor Scott Morrissey

3 Disclosures of Interest

There were no disclosures of interest.

4 Minutes of Previous Meetings

4.1 Minutes of the Botany Historical Trust Meeting - 3 February 2020

Committee Recommendation

That the Minutes of the Botany Historical Trust Meeting held on 3 February 2020 be confirmed as a true record of proceedings

On the Motion of The Vice President, Seconded by Ms Milledge

4.2 Minutes of the Extraordinary Botany Historical Trust Meeting - 2 March 2020

Committee Recommendation

That the Minutes of the Extraordinary Botany Historical Trust Meeting held on 2 March 2020 be confirmed as a true record of proceedings.

On the Motion of The Treasurer , Seconded by Ms Milledge

5 Reports

5.1 Planning, Development and Compliance Matters

The President noted she did not receive the notification regarding DA-2-18/329 / 1445-1447 Botany Road, Botany. The Committee are disappointed with the Planning Panel's decision and outcome for the property including demolition.

Any feedback from Development Assessment Services to be forwarded to the President who will collate and submit on behalf of the Committee.

The Manager of Development Services provided information regarding Council now moving Development Applications on line. This is a NSW Government mandated this initiative for all Councils. The notification and assessment process will remain the same with the exception that the NSW Government has made amendments to the legislation to enable Council to post public notifications on line via the Website instead of in the newspapers. This is particularly important as many of the local newspapers have ceased since COVID-19.

The Committee thanked the Manager, Development Services, City Futures and the Coordinator, Development Assessment, City Futures for attending the Meeting.

Committee Recommendation

That the Committee note the information provided about heritage related planning, development and compliance matters.

The Manager of Development Services, City Futures and the Coordinator of Development Assessment, City Futures left the meeting.

5.2 BHT President's Report

The President provided an overview of her Report.

The President informed the Committee, that Dr John Carr had replaced Associate Professor Mr Paul Brown from the University of NSW. Dr Carr has met with The President, Clive Hillier and the Manager, Customer Experience regarding the Nancy Hillier Lecture. It was agreed that Council and UNSW are the main parties to the Lecture as primary sponsors of the event.

A Planning Committee has been established and the members are Anne Slattery (on behalf of BHT), Clive Hillier (family member), John Carr (UNSW), the Manager, Customer Experience (on behalf of Bayside Council). The Committee can collectively agree to invite other stakeholders to the Planning Committee Meetings. A debrief meeting will also be scheduled by the Planning Committee after the Lecture.

A Memorandum of Understanding is being finalised that clarifies the Lecture background, objective, governance structure and funding. The Committee were supportive of this approach. The President advised that the 2020 Lecture is being planned but will be delivered differently this year due to COVID-19 restrictions and therefore will include an on line streaming content.

The President advised that the roof of Mascot Library and George Hanna Memorial Museum is scheduled to be replaced this year. The Committee agreed to hold future meetings at Bayside Council's Eastgardens Library whilst the roof is being replaced.

The Committee confirmed that due to the Council elections being deferred the current Executive Committee would remain in place until after the Council elections when the newly elected Council reaffirms the Committees. This year's AGM will be a confirmation of this process and the continuation of the Current Executive Committee in line with the Council election cycle.

Committee Recommendation

That the Committee note the Report.

5.3 Community History Collection Management

The Manager, Customer Experience provided an overview of this Report and the project.

Dr Orlovich provided a wealth of information to the Manager and Committee that will be invaluable for use on the project. Dr Orlovich wanted to ensure the person being assigned to the Community History Project Officer role clearly understood the difference between Archives and the Community History Collection as they are preserved and managed differently. This was noted by the Manager.

The Committee are very supportive of this project and thanked the Manager, Customer Experience and Bayside Council for their efforts in establishing the project which will hopefully address the concerns of the Trust about the preservation and management of Archives and Community History Collections.

Committee Recommendation

On the Motion of Mr R Hanna and Seconded by the Treasurer

- 1 That the Committee notes the report and provide feedback.
- 2 Dr Orlovich contribute to the recruitment of the Community History Project Officer by providing some suggested interview questions and desired responses.
- 3 Bayside Council to ensure that the Botany Historical Trust are engaged as key stakeholders to provide input and support where applicable during the Project.

6 General Business

The Manager, Customer Experience advised that the EOI for Botany Golf Club memorabilia has now closed and there was a good response. A panel of Council Staff is reviewing the submissions and will notify those people who have been successful or otherwise.

The Manager, Customer Experience advised that it is unlikely the end of year Christmas Function will proceed due to COVID-19 restrictions. Council is looking at other options to connect and say thank you to Committee and Trust Members. One proposed initiative is to issue care / thankyou style hampers which would include vouchers and/or items from local businesses. The Committee was supportive of this provided the vouchers/items are aligned with the audience.

The Committee asked that Council confirm if the Honour Patron Board was nominated in the EOI. If not, can the Board be donated to the Botany Historical Trust and placed in Mascot Library and George Hanna Museum.

The Committee requested an update on the future use of Botany Town Hall and Mascot Town Hall

The Committee agreed that the use of technology for members to join the meeting remotely was good and should continue, however, it was acknowledged that it was not suitable for all Members.

The Manager, Customer Experience advised that an Application for grant funding has been submitted for renaming Eastlakes Reserve to Jack Munday reserve. The application for name change will be submitted to the Geographical Names Board once approval or otherwise of the funding is received.

The Manager, Customer Experience advised that the Nancy Hillier interpretative plaque has been completed, however there is no confirmation as yet on the formal Gazetting.

The Manager, Customer Experience advised that in respect of the plaques on the Daceyville/Pagewood Commemorative Trail it is proposed that Council apply for Grant Funding under the "Saluting their Service" Commemorative Grants Program to repair and/or replace the damaged and/or worn plaques. The BHT Committee was supportive of progressing with this initiative.

7 Next Meeting

Resolved: That the next Meeting of the BHT Executive be held in the Eastgardens Library, Westfield Eastgardens, 152 Bunnerong Road, Eastgardens at 6:30 pm on 2 November 2020.

The Chairperson closed the meeting at 7:45 pm.

Attachments

Nil

Council Meeting

9/09/2020

Item No	9.2
Subject	Minutes of the Bayside Traffic Committee Meeting - 19 August 2020
Report by	Jeremy Morgan, Manager City Infrastructure
File	SF19/9480

Officer Recommendation

That the Minutes of the Bayside Traffic Committee meeting held on 19 August 2020 be received and the recommendations therein be adopted.

With consideration of the current advice on social distancing from the Australian Government issues by the Department of Health, the scheduled 19 August, 2020 Bayside Traffic Committee meeting operated under modified arrangements.

The current version of "A guide to the delegation of councils for the regulations of traffic – including the operation of Traffic Committees" describes the requirements for meetings at section 5.3 Meetings. An acceptable alternative to face to face meetings is an electronic meeting, with advice of the members sought via email.

All the voting members were invited to join an online meeting on Wednesday, 19 August, 2020.

Present

Councillor Dorothy Rapisardi (Convener)
Traffic Sergeant Sandra Dodd, St George Police Area Command
Senior Constable Corinne Dawes, Eastern Beaches PAC
James Suprain, represent Transport for New South Wales
Les Crompton, representing State Member for Kogarah
George Perivolarellis, representing State Members for Rockdale and Heffron

Also Present

Jeremy Morgan, Manager City Infrastructure, Bayside Council
Agasteena Patel, Coordinator Traffic and Road Safety, Bayside Council
Erika Pontes, Traffic Engineer, Bayside Council
Malik Almuhanha, Traffic Engineer, Bayside Council
Shayal Singh, Student, Bayside Council
Pat Hill, Traffic Committee Administration Officer, Bayside Council
Hania Hapsellis, Project Architect, Bayside Council (Item BTC20.088 Le Beach Hut)
Julie Gee, Senior Project Landscape Architect, Bayside Council (Item BTC20.094 Swinbourne Street Neighbourhood Centre)

The following advisors to the Bayside Traffic Committee were provided the Agenda and invited to comment:

Councillor Ed McDougall
Councillor Christina Curry

Cheryl Han, Electorate Officer for Parliament
Lyn Moore, NSW Pedestrian Council
Bushara Gidies, State Transit Authority
Eric Graham, Transit Systems
Hamish Franser, Punchbowl Buses
Steve Babbage, Transdev
Telfords Bus and Coach
Harry Haidar, St George Cabs
Colin Drever, St George Bicycle User Group
Darrin Tucker, BIKEast
Rabih Bekdache, Transit Systems,
Glen McKeachie, Coordinator Regulations, Bayside Council,
David Carroll, Senior Parking Patrol Officer, Bayside Council,

The Convenor opened the electronic meeting at 9:15am and affirmed that Bayside Council respects the traditional custodians of the land, elders past, present and emerging, on which this meeting takes place, and acknowledges the Gadigal and Bidjigal Clans of the Eora Nation.

1 Apologies

There were no apologies received.

2 Disclosures of Interest

There were no disclosures of interest.

3 Minutes of Previous Meetings

BTC20.077 Minutes of the Bayside Traffic Committee Meeting - 1 July 2020

Committee Recommendation

That the Minutes of the Bayside Traffic Committee meeting held on 1 July 2020 be confirmed as a true record of proceedings.

4 Reports

BTC20.078 19 Alfred Street, Mascot - Removal of Disabled Parking

Committee Recommendation

- 1 That endorsement be given for the removal of the disabled parking restriction outside 19 Alfred Street, Mascot as it is no longer required.

- 2 That endorsement be given for the signposting of '3P 8 am – 6 pm Mon - Fri 8 am – 12 pm Sat Area G' outside 19 Alfred Street to make it consistent with the rest of the area.

BTC20.079 Anderson Street and Ocean Street, Banksmeadow - Proposed traffic calming devices

Committee Recommendation

- 1 That in principle approval is provided for the installation of two sets of road cushion pads, associated signage and line marking in Ocean Street, 10 metres north of the bend with Anderson Street.
- 2 That detailed design is provided by the developer for endorsement by Bayside Traffic Committee prior to implementation.
- 3 That the applicant pay for the cost of installation and maintenance of the device as per Council requirements.

BTC20.080 Bay Street west of The Grand Parade, Brighton Le Sands - Proposed 'No Right Turn' between 8 pm and 5 am, on Summer week-end nights between Friday 2 October 2020 and Monday 5 April 2021.

Committee Recommendation

That support be given to Transport for NSW for the proposed installation of 'No Right Turn, 8 pm – 5 am, Fri, Sat and Sun' restrictions for the summer weekend nights Friday 2 October 2020 and Monday 5 April 2021 to prevent the right turn movement from Bay Street into The Grand Parade, Brighton Le Sands.

BTC20.081 Beaconsfield Street, Bexley - Traffic calming and linemarking detailed design drawings

Committee Recommendation

- 1 That a set of four road cushion pads be installed at the crest of the street to slow traffic movements.
- 2 That parking lanes and centre line marking be undertaken in the street.

BTC20.082 Caledonian Street, Bexley - Proposed traffic calming scheme detailed design drawings

Committee Recommendation

- 1 That road cushion pads be installed (two sets of four) with appropriate signage as per the attachment.

- 2 That a blister island be constructed at the western corner of Seaforth Street and the stop and give way lines are moved outwards onto Caledonian Street to help with sight distances.
- 3 That rumble bars with linemarking be provided along the centre line between the speed cushions to deter motorists from crossing the centre line whilst trying to avoid the speed cushions.

BTC20.083 Chuter Avenue, Monterey - Proposed signposting of 'Bus Zone' and 'No Stopping' restrictions.

Committee Recommendation

That approval be given to the installation of the following parking restrictions along the eastern kerbline of Chuter Avenue, between Robinson Street and Bath Street:

- 1 From 0m to 13m – retain existing 'No Stopping' restriction (starting from Robinson Street)
- 2 From 13m to 48m - retain unrestricted parking
- 3 From 48m to 82m - signposting 'Bus Zone' restrictions at existing bus stop location
- 4 From 82m to 105m – retain unrestricted parking
- 5 From 105m to 115m – signpost of regulatory 'No Stopping' restrictions

BTC20.084 Donnan Street, Bexley - Proposed 'Give Way' priority control

Committee Recommendation

That the following be endorsed:

- 1 Installation of a 'Give Way' priority control and associated linemarking at Halley Avenue's intersection with Donnan Street.
- 2 Installation of a 'Give Way' priority control and associated linemarking at Henderson Road's intersection with Donnan Street.
- 3 Installation of a 'Give Way' priority control and associated linemarking at Besborough Avenue's intersection with Donnan Street.

Note: That an additional No Stopping sign will be provided in the existing No Stopping zone opposite Besborough Avenue, near the pedestrian refuge.

BTC20.085 Kendall Street, Sans Souci - Proposed 'Give Way' and Double Barrier Linemarking**Committee Recommendation**

- 1 That approval be given for the installation of Give Way priority signage and line marking in Kendall Street.
- 2 That approval be given for the installation of 10m of double barrier lines, type BB, and raised pavement markers in Kendall Street.

BTC20.086 Kyle Street, Arncliffe - Proposed No Stopping restrictions**Committee Recommendation**

That approval be given to the installation of 15m 'No Stopping' restriction along the southern kerb line of Kyle Street, west of Charles Street.

BTC20.087 Jacobson Avenue, Kyeemagh - Proposed centre linemarking**Committee Recommendation**

That a traffic count be undertaken on Jacobson Avenue, between Bestic Street and Beehag Street, when traffic counts resume.

BTC20.088 Le Beach Hut, Russell Avenue, Dolls Point - Proposed changes to car parking - Stage 1**Committee Recommendation**

That a site visit be conducted with interested parties in line with advice from the Australian Department of Health Guidelines.

BTC20.089 23 Monomeeth Street, Bexley - Proposed 6m 'Works Zone' for 44 weeks**Committee Recommendation**

That the approval be given for the installation of a 6m 'Works Zone, 7 am – 6:30 pm, Mon – Fri - and 8 am – 3:30 pm Sat' restriction along the southern kerblines of Monomeeth Street fronting number 23 Monomeeth Street, Bexley, for the duration of 44 weeks, subject to relevant conditions.

BTC20.090 96-102 Princes Highway, Arncliffe - Proposed 25m 'Works Zone' for 35 weeks**Committee Recommendation**

- 1 That approval be given for the installation of 25m of 'Works Zone, 7 am – 6:30 pm, Mon – Fri - and 8 am – 3:30 pm Sat' restriction along the northern kerbline of Kyle Street fronting number 96-102 Princes Highway, Arncliffe, for the duration of 35 weeks, subject to relevant conditions.
- 2 That the route for heavy vehicles be limited to entering Kyle Street from Princes Highway and leaving Kyle Street to West Botany Street through Duncan Street.
- 3 The applicant to provide traffic controllers at both ends in Duncan Street, if Council deems it necessary for safe passage of vehicles especially at the narrow section of Duncan Street near the split level section.

BTC20.091 37 Princess Street, Brighton Le Sands - Proposed 12m 'Works Zone'**Committee Recommendation**

That the approval be given for the installation of 12m of 'Works Zone, 7 am – 6:30 pm, Mon – Fri - and 8 am – 3:30 pm Sat' restriction along the northern kerbline of Princess Street fronting number 37 Princess Street, Brighton Le Sands, for the duration of 32 weeks, subject to relevant conditions.

BTC20.092 Railway Street, Banksia - Proposed 23m 'Works Zone' for 30 weeks.**Committee Recommendation**

- 1 That approval be given for the installation of 23m of 'Works Zone, 7 am – 6:30 pm, Mon – Fri - and 8 am – 3:30 pm Sat' restriction along the eastern side of Railway Street fronting Banksia Station, Banksia, for the duration of 30 weeks, subject to relevant conditions.
- 2 That the proposed Works Zone be subject to a review by the Traffic & Road Safety section after 30 weeks to evaluate its need and effect on local businesses and commuters before an extension is granted.
- 3 That the applicant undertake community engagement regarding the proposed parking restrictions with the local businesses in Banksia.
- 4 That the applicant provide contact details of the project manager to the businesses as part of the community engagement process.
- 5 That the applicant lodge a completed Work Activities application with Council with the required documentation to complete the process of approval.

BTC20.093 Solander Street and O'Connell Street, Monterey - Proposed signposting of 'No Stopping' restrictions.**Committee Recommendation**

That approval be given for the installation of statutory 10m 'No Stopping' restrictions at the south-west corner of the intersection of Solander Street and O'Connell Street.

BTC20.094 Swinbourne Street Neighbourhood Centre public domain upgrade - Proposed parking restrictions**Committee Recommendation**

That the following be endorsed:

- 1 That a statutory 10m 'No Stopping' restriction be signposted on the western side of Wilson Street south of Swinbourne Street and a 50m 'No Parking' restriction be installed along the western kerbline of Wilson Street between no. 95 and no. 109.
- 2 That a 12m 'No Stopping' restriction be signposted on the eastern side of Wilson Street south of Swinbourne Street.
- 3 That a 14m 'No Stopping' restriction be signposted on the southern side of Swinbourne Street north of Wilson Street.
- 4 That the existing 'No Stopping' restrictions in Queen Street south of Swinbourne Street be extended by 3m on the western side and 6m on the eastern side of Queen Street to accommodate safer vehicular passage at the newly installed refuge island.
- 5 That 12m of (2P, 8am-6pm, Mon- Friday, 8am-12:30pm, Sat) restriction be installed along the frontage of No. 25 Swinbourne Street in Queen Street, north of Swinbourne Street, Botany.
- 6 That the 43m newly created on-street parking lane on the southern frontage of the green triangular space between Queen Street and Victoria Street be signposted with a (2P, 8am-6pm, Mon- Friday, 8am-12:30pm, Sat) restriction to facilitate higher turnover for businesses.
- 7 That a 27m 'No Stopping' restriction be installed on the northern side of Swinbourne Street west of the newly created 43m '2P' restriction and a 10m 'No Stopping' restriction be installed east of the newly created '2P' restriction.
- 8 That a 4m 'No Stopping' restriction be installed outside 27 Swinbourne Street to facilitate a safe vehicle manoeuvring at the newly created Cul-de-sac.
- 9 That affected residents and businesses be informed of the above proposals prior to the September Council meeting.

BTC20.095 37 Universal Street, Eastlakes - Proposed 'Works Zone' for 26 weeks.**Committee Recommendation**

That the approval be given for the installation of a 6m 'Works Zone, 7 am – 6:30 pm, Mon – Fri - and 8 am – 3:30 pm Sat' restriction along the southern kerbline of Universal Street fronting number 37 Universal Street, Eastlakes, for the duration of 26 weeks, subject to relevant conditions.

BTC20.096 Matters referred to the Bayside Traffic Committee by the Chair**Committee Recommendation**

There were no matters raised by the Convener.

BTC20.097 General Business

The following items were raised:

- 1 Les Crompton representing Chris Minns raised the matter in relation to traffic conditions along Kingsgrove Road at the intersection of Patterson Avenue and that Mr Minns has requested an onsite meeting with the Mayor, TfNSW, bus operators and other interested parties to address traffic issues at this intersection.
- 2 Cllr Rapisardi raised the matter of line marking at the newly established right turn bay at the intersection of Sutherland Street and King Street, Mascot. She has requested if additional warning signs can be provided to motorists to highlight the changes at this signalised intersection and whether there has been any changes affecting this intersection since last Council resolution on this matter.

The Convenor closed the meeting at 10:01 am.

Attachments

Nil

Council Meeting

9/09/2020

Item No	10.1
Subject	Notice of Motion - Sydney Water Application to Allow Raw Sewerage Overflow Into the Mill Stream
Submitted by	Scott Morrissey, Councillor Christina Curry, Councillor
File	SF19/9480

Summary

This Motion was submitted by Councillors Scott Morrissey and Christina Curry.

Motion

- 1 That Council strongly opposes the granting of a license to Sydney Water allowing them to discharge overflows from the sewer system into the historic Mill Pond and Mill Stream, which flows into Botany Bay.
 - 2 That Council calls upon the State Government to immediately build infrastructure to eliminate the need to discharge sewage into Sydney's waterways.
 - 3 That Council write to:
 - The NSW Premier
 - The NSW Minister for Water, Property & Housing
 - The NSW Minister for Infrastructure, Transport & Regional Development
 - The NSW Environment Protection Authority
 - Sydney Waterabout this matter and that a copy of the letter be provided to:
 - The NSW Shadow Minister for Water
 - The NSW Shadow Minister for Environment & Heritage
 - State and Federal MPs with electorates bordering Botany Bay.
-

Background

Supporting Statement by Councillors

After pleading guilty to charges in July 2019, Sydney Water was fined \$269,500 by the Land and Environment Court for two overflow events where 507,000,000 litres of raw sewage was released uncontrollably into Botany Bay via the Mill Pond and Mill Stream.

In August 2020, Sydney Water published a Notice of Application for Renewal of Authorisation to allow wastewater overflows to periodically discharge into the Mill Pond at Botany. By its own admission, the discharges are “likely to exceed accepted limits for water pollution and result in objectionable odour...”.

The Mill Pond is an environmentally significant area and are also listed as Significant under the Directory of Important Wetlands in Australia.

The overflows are delivered directly into Botany Bay via the Mill Stream, where sanitary products, syringes, toilet paper and human waste end up on foreshore beaches and in our waterways. These are publicly accessible areas where people walk, run, swim and exercise their dogs.

In addition, overflows attract bird life to the stream, which is only metres from the third runway at Australia’s busiest airport. Increased risk of bird strikes places a significant risk to aircraft and air safety.

Comment by General Manager:

This Notice of Motion is in order and can be dealt with.

Attachments

Nil

Council Meeting

9/09/2020

Item No	10.2
Subject	Notice of Motion - Opposition to Georges River Council's Motion to Seek a Boundary Adjustment to Incorporate a Large Section of Bayside
Submitted by	Bill Saravinovski, Councillor
File	SC18/1341

Summary

This Motion was submitted by Councillor Saravinovski.

Motion

- 1 That Council strongly opposes the boundary alignment removing areas up to President Avenue at Kogarah and down to the Botany Bay foreshore from Bayside local government area, as suggested by Georges River Council at their Ordinary Council Meeting on Monday 24 August 2020.
 - 2 That Council write to the Mayor of Georges River, Councillor Kevin Greene, advising that should the boundary be adjusted at all, that the new boundary incorporate Georges River Council's Kogarah Bay Ward, including the St George Hospital, the collaboration precinct and surrounding areas into Bayside's local government area.
 - 3 That Council write to the NSW Boundaries Commission expressing it's strong opposition to the Georges River proposal and the way it was conceived on the floor of the Council Chamber.
-

Background

Supporting Statement by Councillor

I was shocked when I heard that Georges River Council voted on Monday night to apply to incorporate parts of Bayside Council's area within its own boundaries by preparing a Boundary Realignment proposal to be submitted to the Minister for Local Government.

On their Council floor, it was decided that Georges River seek to incorporate the area south of President Avenue, Kogarah to the Botany Bay foreshore, in line with the boundaries of the Federal electorate of Cook, so that the entire Federal electorate of Cook located north of the Georges River would be located within the Georges River Local Government area.

I strongly oppose this boundary alignment as suggested by Georges River Council. Council boundaries are not dictated by Federal Government seats.

Imagine the chaos if Cook Park and Lady Robinson's Beach were divided between two Council areas. That would be tantamount to splitting Bondi Beach in two something none of us can imagine a sane person suggesting.

As reported in the Leader online, based on the debate on the Council floor on Monday 24 August 2020:

"Effectively you are burgling half of Bayside at midnight," Cr Landsberry said. "You are, without notice to them, putting in a proposal to steal a huge chunk of their electorate. Imagine how we would feel if they put in a proposal to steal Kogarah Bay Ward."

So Councillors that is exactly what I propose. If an alignment is to be considered, then surely the more sensible one would be for Bayside to absorb the area from Kogarah Bay to Kogarah township.

Comment by General Manager:

This Notice of Motion is in order and can be dealt with.

Attachments

Nil

Council Meeting

9/09/2020

Item No	10.3
Subject	Notice of Motion - Traffic Restrictions on Kingsgrove Road, Kingsgrove
Submitted by	Ron Bezic, Councillor
File	SF19/9480

Summary

This Motion was submitted by Councillor Ron Bezic.

Motion

- 1 That the next meeting of the Bayside Council Traffic Committee considers the removal of the no right turn sign from the southbound side of Kingsgrove Road into Paterson Avenue, Kingsgrove and the implementation of a slip lane on Kingsgrove Road to facilitate this. The removal of the defunct loading zone outside 284 Kingsgrove Road, Kingsgrove to be replaced by parking should also be considered.
 - 2 That the Bayside Council Traffic Committee separately investigates whether the bus stop on Kingsgrove Road near the corner of Shaw Street, Kingsgrove may be reduced in size to facilitate more on street parking.
 - 3 That Georges River Council be notified of our consideration of this matter and invited to respond.
-

Background

Supporting Statement by Councillor

The current traffic restrictions on Kingsgrove Road, Kingsgrove are significantly restricting the viability of the Kingsgrove local centre. These restrictions should be urgently reviewed, particularly the no right turn sign which restricts southbound traffic from shopping in the centre.

Comment by General Manager:

This Notice of Motion is in order and can be dealt with.

Attachments

Nil